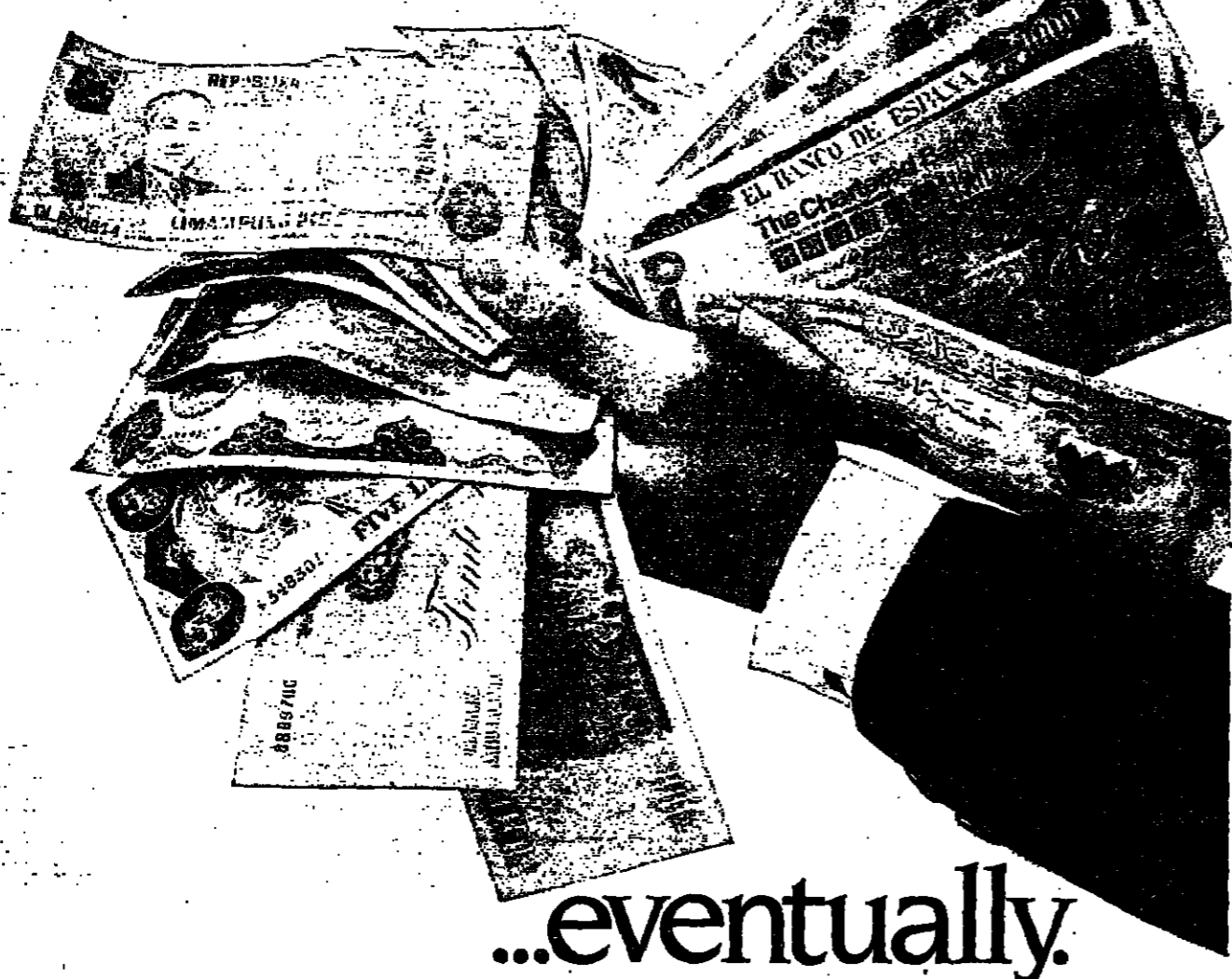


Every bank will deal in 55 currencies



...eventually.

When it comes to arranging your Foreign Exchange requirements for international trading, you're looking for a bank that can give you the right rates at the right time.

Standard Chartered Bank's Treasury Division in London deals in some 55 currencies and its Dealing Room is among the most sophisticated in the City. As a result of dealing in so many currencies, we are able to handle your Foreign Exchange requirements not only in the most commonly traded, but also in many of the more exotic currencies.

As Britain's largest independent international bank, with

more than 1,500 branches in some sixty countries, Standard Chartered can quote you the best rates because of its experience and in-depth knowledge of the Foreign Exchange market worldwide. Our Dealing Room in London is just one of 16 computer-linked Foreign Exchange dealing centres around the world giving 24-hour coverage.

Strength on the Foreign Exchange markets is exactly what you expect from any dynamic, progressive bank; the competitiveness and efficiency we bring with our presence is what makes us distinctively what we are.

Standard Chartered
The British bank that goes further faster.

Standard Chartered Bank Limited, Head Office 10 Clements Lane, London EC3N 7AB, Telephone Business Development Department 01-421 7500. Assets exceed £19,000 million. BRISTOL 290771 CARDIFF 798 283 DUNDEE 26783 EDINBURGH 227 4614 GLASGOW 204 8101 KINGSTON-UPON-HULL 22777113 LEEDS 4467314 LEICESTER 56884 LIVERPOOL 236 6217 LUTON 20835 MANCHESTER 834 3444 MIDDLESBROUGH 219 341 MILTON KEYNES 640 2809 SHEFFIELD 735 741 SOUTHAMPTON 39122 STORE-CENTRE 273346

EUROPEAN NEWS

Polish demand to reinstate unions

BY CHRISTOPHER BOBINSKI IN WARSAW

THE LEADER of Kazz, Poland's confederation of independent trade unions which represents about 1m members, has demanded that all the unions suspended last December, including Solidarity, be reinstated immediately.

Mr Bogdan Flutowski, of the small computer programmers' union and chairman of Kazz, produced some consternation when he made the demand last week at a special conference on the future of unions at the Communist Party college, a bastion of party dogmatism.

He called for the return of the unions, even under martial law, and said that "our absence is a threat to our national survival."

Against the background of the lack of progress in relations between Solidarity and the authorities, Mr Flutowski's finely balanced speech represents the first coherent presentation in public of a framework for a possible modus vivendi

between an autonomous and pluralistic union movement and the Communist Government.

Kazz proposes the establishment of an independent union movement inside the system, an idea once accepted by moderates in the party but discarded last year and now little supported in the establishment.

The Kazz confederation, overshadowed by Solidarity last year, grouped some 32 unions of various sizes which wanted to remain independent both of the free trade union and the loyalist "branch" unions.

None of the movement's activists were interned on December 13 when martial law was imposed and the authorities have refrained from attacking Kazz. However, some like Mr Tomasz Bartoszewicz, an adviser who represented Kazz at the International Labour Organisation in Geneva last year, are now losing their jobs.

Mr Flutowski demanded in his speech that neither Kazz nor Solidarity be allowed to disappear and that the unions must be autonomous. He criticised the Government-sponsored discussion on the future of the unions and charged that media policy was being run "as if someone didn't want to see the unions back again."

He added, by way of concession, however, that the unions must set aside any thought of bringing about fundamental changes in the political system and must stick to representing their members' interests.

They "must work to strengthen the Socialist system in our country," he said. This also meant that while the Communist Party must remain a partner for the unions in day-to-day matters, on the wider issues, like foreign policy, the party and the unions must work together.

In a strong plea for the unions' independence, Mr Flutowski said: "On all the detailed

French industry sees little hope of output rising in near future

BY DAVID WHITE IN PARIS

FRENCH INDUSTRIALISTS expect little change in average production levels over the next few months, despite a recent upturn in the consumer goods sector.

This is the conclusion of the latest Bank of France survey carried out at the beginning of this month. The overall climate is expected to improve only very slowly, and not enough to encourage the new investment which the Government is seeking in its drive for new jobs.

The survey coincides with publication of official February figures showing a drop in the industrial production index to 127 from 128 in January. The seasonally-adjusted figure, which excludes the building industry, compares with a level of 130 in February last year.

According to the Bank of France, however, the trend improved in March with a return to the gradual growth seen at the end of last year. This recovery has taken place mainly in consumer products, such as clothing, household equipment and particularly cars. Industrialists in these sectors expect activity to continue expanding but at a slower rate.

On the other hand, output of intermediate products, after gaining somewhat from this trend in March, is expected to fall back in the short term. The same goes for capital goods,

where the situation remains unchanged in the face of weak export demand.

The Bank underlines the problems that many companies are experiencing in trying to keep prices competitive with European and Japanese rivals. It notes frequent complaints from industrialists about shrinking margins on both the export and the domestic markets and fears of further pressure from higher wage and social charges and the increased cost of dollar-denominated imports.

In general, domestic demand was more active in March, but export orders were slightly down.

Portuguese bank lifts base rate

By Diana Smith in Lisbon

The Bank of Portugal has increased its base rate by one point to 18 per cent - the first adjustment since 1978. This is part of sweeping measures introduced yesterday by the Ministry of Finance in the hope of restraining excessive credit demand, of stimulating investment and, by inference, reducing the burden of Portugal's short-term foreign debt, which is 30 per cent of the \$10bn foreign debt.

Commercial interest rates have been raised by two points to a range of 22 per cent on 90-day operations to 26 per cent over five months or more. At the same time, the bank's compulsory reserves have been increased to 12 per cent of deposits of less than one year and 8 per cent of deposits of more than a year.

Sr Joao Salgueiro, the Finance Minister, said banks had been instructed to be more selective with credit, ending eight years of indiscriminate lending.

Privileged interest rates for agriculture and foreign trade are to be reviewed. The privileged rates will decrease for short-term operations and increase on long-term ones. Meanwhile, export credit facilities will no longer be automatic. They will be given preferentially to new products or new markets.

In an effort to streamline management of the weighty public sector, the Government has created the Institute of Public Companies, a holding company on the Italian model.

The cumbersome nationalised sector has been run until now by several ministries. Sr Salgueiro voiced the hope that the new institute would provide flexible, professional management.

Holdings of bonds issued as compensation for assets nationalised in the 1975 revolution may now use these to repay bank debts.

Communists to back Kyprianou

BY ANDREAS HADJIPAPAS IN NICOSIA

THE CYPRUS President, Mr Spyros Kyprianou, yesterday declared his decision to seek re-election at the head of a political alliance that will include Akei, the powerful Communist Party. He made the announcement at the same time as making sweeping changes in his government in which all but three ministers were replaced.

A presidential election is due next February when Mr Kyprianou's five-year term expires.

The pact between Diko, Mr Kyprianou's centre-right Democratic Party, and Akei came in the form of an 11-page document laying down a "minimum joint programme" which would form the basis of a new government's policies.

It said Cyprus would follow an "anti-imperialist" policy, strengthen its co-operation with the non-aligned movement and reinforce friendly ties with the "Socialist countries which have been the island's main supporters both within and outside the United Nations."

The document stressed, however, that the new alliance was not seeking to change the island's economic and social structure. This is an evident attempt to allay fears among many of Mr Kyprianou's supporters who clearly favour continuation of the free economy and free enterprise system.

On the problem of the partition of Cyprus, the document expressed support for inter-communal talks under United Nations auspices, called for efforts to achieve reconciliation and rapprochement between Greek Cypriots and Turkish Cypriots and stressed the need to search for a peaceful settlement.

An Akei-Diko alliance, in fact, has been in force informally for more than a year as Mr Kyprianou has had to rely on the Communists' strength to push legislation through Parliament.

In Parliamentary elections last May, the Moscow-orientated Akei polled 32.8 per cent of the vote, while Mr Kyprianou's Diko gained just under 20 per cent. On this basis Mr Kyprianou would win a presidential election outright.

The other declared candidates are Mr Glafkos Clerides, leader of the pro-Western Democratic Rally which won 32 per cent of the votes last May and Dr Vassos Lyssarides, whose Socialist party polled 8 per cent.

Mr Nicos Rolandis, the Minister of Foreign Affairs, and Mr Christodoulos Venismin, the Minister of Interior and Defence, have retained their positions in the cabinet shuffle.



Mr Kyprianou... to seek re-election

Spanish coup trial may drag on into summer

BY ROBERT GRAHAM IN MADRID

SENTENCING in the court martial of the 32 officers and one civilian accused over the attempted coup of February, 1981, is unlikely before June. This is the view of Sr Leopoldo Calvo Sotelo, the Spanish Prime Minister, and underlines that the two-month-old trial is proving far more protracted than expected.

The trial's leisurely pace was underlined yesterday by a decision to adjourn for a week. This followed the winding up of evidence heard from witnesses called by the accused. Originally, 60 witnesses were called to give evidence. However, the defence lawyers on Monday decided not to call 20 of these, mostly minor figures.

This left only two witnesses outstanding. The first of these was Sr Enrique Mugica, number three in the Socialist Party hierarchy, and the sole politician called to give evidence. He had been summoned by the defence of Gen Alfonso Armada, for whom the prosecution is seeking 30 years' imprisonment as the ringleader of the plot.

Five months before the coup attempt, Sr Mugica met Gen Armada when the latter was military governor of Llerida. Sr Mugica denied any discussion of a coup and said the visit was a courtesy, backing up Gen Armada's claim to have played no part in the coup attempt.

One more witness was called after Sr Mugica—a sergeant. However, he failed to turn up, his name having already been called on Monday. There was no explanation for his absence and the presiding military judge ordered an investigation.

This small incident highlighted once again the apparent lack of control with the 17-man tribunal has exercised over the 24 sessions. Yesterday morning, six of the accused were absent, again without explanation. In the past, two weeks it has become a growing habit for various members of the accused to absent themselves. There seems no enforcement on attendance.

The adjournment will allow the prosecution to prepare its summing up which will almost certainly consume the whole of next week's sessions. The defence representing each of the 33 accused will then present their case, to be followed by the co-defenders of the accused (a largely political presence of Right-wing army officers). After this there will be final declarations before the sentence.

The presiding judge yesterday rejected pleas for face-to-face questioning in court between people giving contradictory evidence. This leaves in the air the flat denial by Gen Armada of any part in the plot or of meetings he was alleged to have had directly or through intermediaries with the other key figures, Gen Jaime Milans del Bosch and Col Antonio Tejero.

FINANCIAL TIMES, published daily except Sundays and holidays. U.K. subscription rates £385.00 per annum. Second Class postage paid at New York, N.Y., and at additional mailing centres.

This announcement appears as a matter of record only. The bonds have not been registered for offer or sale in the United States. Offers and sales of the bonds in the United States or to United States nationals or residents may constitute a violation of United States law, if made prior to the 90th day after a determination that distribution has been completed.

2nd April, 1982

NCR
¥20,000,000,000
NCR INTERNATIONAL FINANCE N.V.
8.2% Japanese Yen Bonds Series No.1 due 1992
Unconditionally and irrevocably guaranteed by
NCR CORPORATION

Yamaichi Securities Company, Limited

The Nomura Securities Co., Ltd.	Daiwa Securities Co. Ltd.	The Nikko Securities Co., Ltd.
New Japan Securities Co., Ltd.		Okasan Securities Co., Ltd.
The Nippon Kangyo Kakumaru Securities Co., Ltd.	Wako Securities Co., Ltd.	Sonyo Securities Co., Ltd.
Kokusai Securities Co., Ltd.	Merrill Lynch Securities Company Tokyo Branch	Osakaya Securities Co., Ltd.
Dai-ichi Securities Co., Ltd.	Tokyo Securities Co., Ltd.	Yamatans Securities Co., Ltd.
Bache Halsey Stuart Shields (Japan) Ltd. Tokyo Branch	Smith Barney, Harris Upham International Incorporated Tokyo Branch	
Koyanagi Securities Co., Ltd.	Toyo Securities Co., Ltd.	Marusan Securities Co., Ltd.
Vickers da Costa Ltd. Tokyo Branch	The National Tabayashi Securities Co., Ltd.	Mito Securities Co., Ltd.
Ichiyoshi Securities Co., Ltd.	Utsumiya Securities Co., Ltd.	The Kaisei Securities Co., Ltd.
Kosei Securities Co., Ltd.	Takagi Securities Co., Ltd.	The Chiyoda Securities Co., Ltd.
The Toko Securities Co., Ltd.	Towa Securities Co., Ltd.	Naigai Securities Co., Ltd.
Nichiei Securities Co., Ltd.	The Hinode Securities Co., Ltd.	Maramon Securities Co., Ltd.
Meiko Securities Co., Ltd.		Jardin Fleming (Securities) Limited Tokyo Branch

Dillon, Read Overseas Corporation

\$100,000,000

PP GROUP

Commercial Paper Program

Ratings Provided by

Standard & Poor's	A-1+
Moody's Investors Service	P-1
Fitch Investors Service	F-1

Dealer A. G. Becker Incorporated

مركزنا للأعمال

EUROPEAN NEWS

June poll likely as Italian coalition totters

BY JAMES BUXTON IN ROME

THE GOVERNMENT of Sig Giovanni Spadolini yesterday appeared virtually certain to fall in the next few days with a general election at the end of June.

Rome cracks down on gang warfare in Naples

BY RUPERT CORNWELL IN ROME

THE Italian Government has begun a counter-offensive to the gang warfare which is ravaging Naples and its hinterland.

Norway pay pattern set

BY FAY GJESTER IN OSLO

THE ELEVENTH-HOUR agreement between Norway's engineering employers and the powerful iron and metal workers' union could set the pattern for wage settlements in other sectors of industry.

Europe's union chiefs set out plan to cut jobless

BY JOHN LLOYD, LABOUR EDITOR, IN THE HAGUE

EUROPE'S union leaders yesterday set out their plan for cutting Western Europe's 13m jobless total through a mixture of co-ordinated reflation and reduction in working time.

Schmidt makes strong plea to party not to desert him

BY JONATHAN CARR IN MUNICH

THE WEST GERMAN Chancellor, Herr Helmut Schmidt, has made a strong personal appeal to his Social Democrat Party (SPD) not to desert him, nor his increasingly strained coalition government in Bonn.

Share in Canada's arctic gas sought

By Kevin Done in Frankfurt

WEST GERMAN and Canadian energy groups are to examine ways of exploiting natural gas reserves in the Canadian Arctic islands, with a view to shipping up to 5bn cubic metres a year of liquefied natural gas (LNG) to the Federal Republic.

Double act finds audience hard to rouse at SPD congress

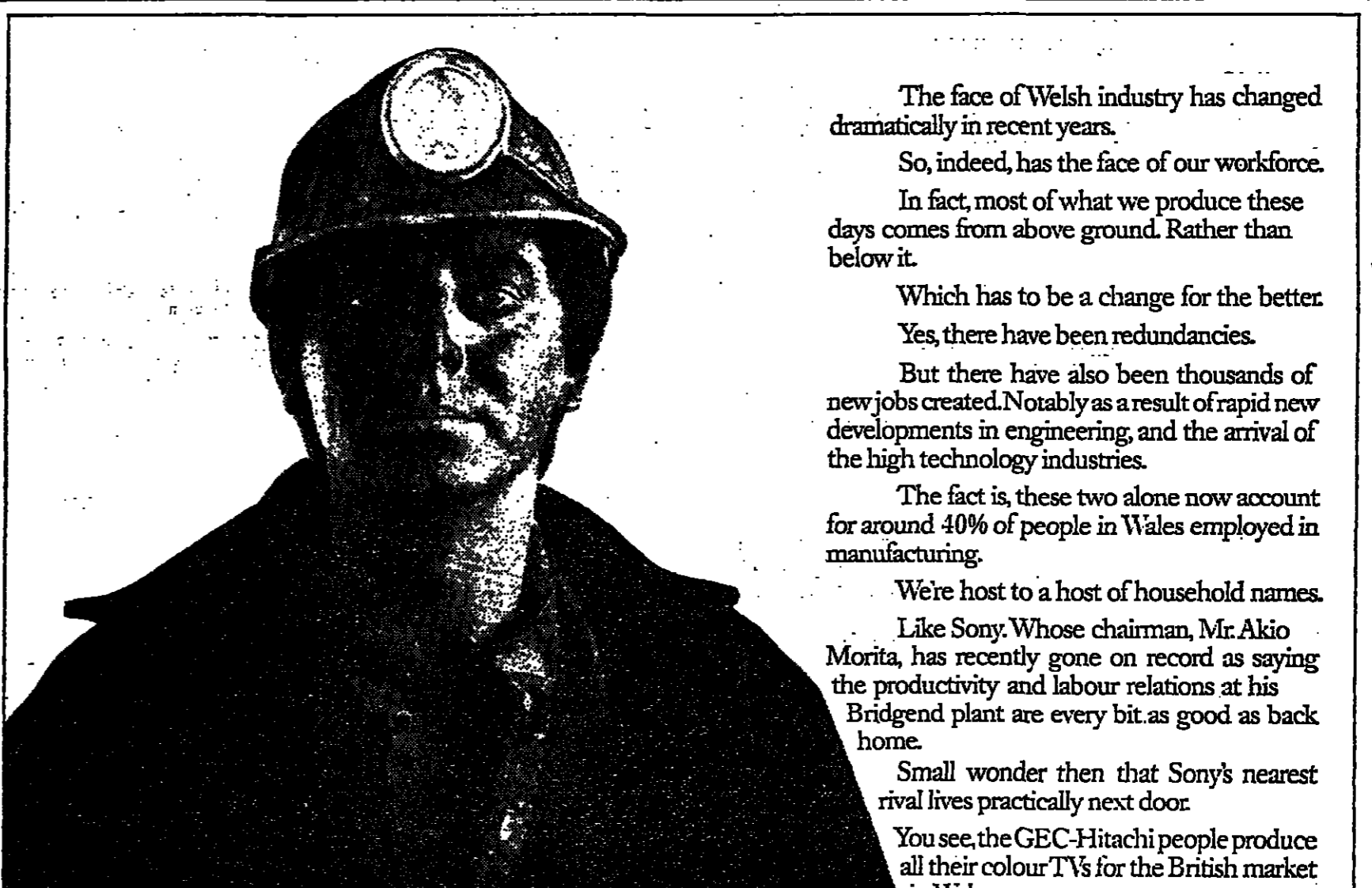
BY JONATHAN CARR

HEER HELMUT SCHMIDT and Herr Willy Brandt had at least one thing in common when they spoke this week to the party congress.



Schmidt and Brandt... differences of tone

heard dedication to the Western alliance. One seasoned academic observer commented after two speeches that it had been more than a decade, indicating the sharp policy contours that the country at large and Herr



THE FACTS ABOUT OUR WORKFORCE IN BLACK AND WHITE.

Advertisement for the Welsh Development Agency, featuring a portrait of a man and text describing workforce facts and providing contact information for the agency.

Vertical text on the left margin: unions, Portugal bank lifts base rate, INTO S...

AMERICAN NEWS

Fears grow as budget debate draws to end

BY ANATOLE KALETSKY IN WASHINGTON

FEARS OF a loss of direction in economic policy and of continuing demoralisation for financial markets grew in Washington yesterday as the long-running debate on the U.S. Government's 1983 budget entered its final session.

White House officials and Congressional leaders have been seeking a new budget programme to replace the one proposed by President Ronald Reagan in February, which is now seen universally as a dead letter.

Both Republican and Democratic Congressional leaders have warned that they will present their own tax and spending legislation directly to Congress unless a compromise with the President can be worked out in the negotiating session which began yesterday.

The effect of such moves, according to Mr Howard Baker, Senate Republican leader, would be a "chaotic" debate on economic policy, with the two Houses of Congress probably adopting opposing measures.

A stalemate on changes of tax and public spending policies would produce a 1983 deficit of around \$180bn (£100bn). This compares with a deficit of \$91.5bn, which has since been revised to \$101.9bn, as proposed in President Reagan's budget.

A major reason for opposition to President Reagan's original budget was that such deficits were regarded as excessive.

The best outcome now being expected would be a deficit of about \$100bn, even on the assumption of close co-operation between the President and both parties in Congress.

The Brooklands Institution, the leading liberal economic research foundation, yesterday said the U.S. economy would go through a series of recessions and aborted recoveries unless there was a change in both the budgetary stance and in monetary policy.

These, it said, are on "a collision course," and it urged a compromise whereby the Fed would loosen its monetary targets in exchange for Congressional action to reduce deficits, which would calm inflationary fears in the financial markets.

The main feature of any compromise that is likely to prove unacceptable to President Reagan would be proposals for increasing taxes and cutting defence spending.

The Congressional Democrats, on the other hand, are unlikely to accept cuts in social security pensions and other social programmes.

Family incomes unchanged over ten-year period

BY PAUL BETTS IN NEW YORK

PEOPLE in the U.S. may have enjoyed a general increase in their standard of living and in the level of education during the past decade, but economic growth has led to little, if any, improvement in family income and poverty.

This is the broad picture which emerges from the findings of the 1980 U.S. census just released by the census bureau.

The study—a snapshot of the country—according to Mr Bruce Chapman, the bureau's director—was based on a form filled out by one in every five U.S. citizens.

It confirms many trends which have been increasingly evident in recent years—including a migration from the Northeast and Middle West to the South and West, a dramatic reduction in the size of households, a marked change in the pattern of home-ownership, and a significant expansion in the workforce with women accounting for most of the increase.

The most remarkable finding is that for the first time in the country's history more than half the citizens over 25 had completed at least four years' high school education.

Most encouraging was the sharp rise in the level of education among blacks. Only 20 per cent of blacks had finished high school in 1960. In 1970 the figure rose to 34 per cent. By 1980, the figure had grown to 50.6 per cent.

226.5m in 1980 from 203m in 1970. This was made up of 189m whites, 26.5m blacks, 3.7m Asians and 7.2m Eskimos, Indians and others.

The civilian work force rose from 80m in 1970 to 104.5m by 1980. The increase in the number of women was 44.6 per cent compared with 20 per cent for men.

Despite general improvements in the standard of living, including a sharp rise in the use of air conditioning by households, family income remained flat during the 10-year period after adjustments for inflation. There was no significant change in median household income which was \$16,830 by the end of the decade.

Real per capita income, however, rose 18 per cent to \$7,313. But households by the end of the decade were much smaller with fewer children and more people living alone. Smaller households are more expensive to maintain per person, thus census officials claimed the gain in per capita income was, in real terms, very small.

Reflecting the country's low level of growth, 12.5 per cent of citizens lived in poverty. This is about one in eight. The definition of poverty, now under scrutiny, is based on income of \$7,400 for a family of four. A decade earlier, 13.7 per cent of citizens lived in poverty. The poverty figure for whites was 9.4 per cent, for blacks 30.2 per cent, and for Hispanics 23.8 per cent.

Salvador 'massacre' investigated by U.S.

By Our Washington Correspondent

THE U.S. embassy in El Salvador is investigating an alleged massacre of 48 unarmed peasants by Salvadorean soldiers. The killings, which are reported to have taken place on Sunday at a place which had been used by guerrillas, could further undermine the fragile credibility of U.S. foreign policy in Central America.

Attention in the U.S. is at present focused on the Falkland Islands, but interest in El Salvador, Guatemala and Nicaragua is likely to revive as Congress reassembles and a new right-wing Government in El Salvador, takes shape, probably with only token representation of the moderate Christian Democrat Party.

Leaks from the State Department in recent days have suggested that the U.S. is deliberately stalling on its offer to enter into negotiations with Nicaragua's on reducing tensions in the region. The Administration appears to have been taken by surprise by Nicaragua's willingness to start talking on a nine-point plan to normalise relations with the U.S.

The State Department is thought to believe that Nicaragua's position can be weakened further if the U.S. plays for time while quietly encouraging anti-Government forces both within and outside Nicaragua.

Once attention moves away from the Falklands, particularly if the U.S. is forced to abandon its even-handedness Congress is likely to mount renewed pressure on the Administration to reconsider its policies in Central America.

Arms sales of \$30bn reported

By Our Washington Correspondent

THE U.S. has committed itself to \$30bn worth of overseas arms sales this year, according to a report published yesterday by the Centre for Defence Information, an independent Washington research group. This compares with the Administration's own statement that arms sales for the 1982 fiscal year will be \$10bn.

The difference is due to the fact the official figures include only actual deliveries and not commitments which have been approved. The figure of \$30bn far exceeds Soviet arms sales and is significantly more in real terms than the \$17bn record set by the Ford Administration in 1975.

The biggest arms commitments are the record \$8.5bn sale of Airborne Warning and Control Systems (Awacs) and F-15 modifications to Saudi Arabia and the \$3bn commitment to Egypt and Israel, of which \$1.7bn will go to Israel and \$1.3bn to Egypt.

Cuban code aims to woo foreign investors

BY CANUTE JAMES IN KINGSTON

THE CUBAN government has started to open the door slightly of its hitherto closed economy to foreign investors. A new investment code is offering potential investors joint ventures with Cuban state agencies, and a range of incentives not unlike those offered by other developing countries seeking to attract foreign capital.

According to information from the Cuban Chamber of Commerce which has been made available here, the new foreign investment law offers potential investors up to a 49 per cent share in joint ventures. This level can be raised in special cases subject to approval by the Cuban government.

Investors are promised freedom in selecting their directors and managers, setting their prices and exporting and importing according to their needs.

Potential investors have also been promised unhindered repatriation of profits and dividends, and the law stipulates that taxes to the Cuban government are not to be higher than 30 per cent of companies' net annual profits from their operations in Cuba.

Some companies, possibly

The U.S. Government has banned business and pleasure travel to Cuba in an effort to limit the flow of dollars to that country, Reuter reports from Washington. "Cuba will not be allowed to earn hard currency from tourists and business travel when it is

sponsoring armed violence against our friends and allies," Mr John Walker assistant Treasury Secretary, said. The ban, which will take effect on May 15, does not apply to Americans who wish to visit close relatives living in Cuba. About 40 per cent

of all travel from the U.S. to Cuba last year fell into that category, Mr Walker said. The new restrictions are almost identical to those in effect from 1963 until 1977, when President Carter liberalised travel policy

running the new hotels and bankers here have said this is one area in which the Cuban government may be willing to raise the equity level of foreign concerns above 49 per cent.

The Cuban government has set the ball rolling in the Cayo Largo area, where it recently opened a new hotel.

The government also has major plans for developing and expanding other areas of the economy. Many of these plans have been gathering dust in ministry offices because of a lack of funds and expertise; investors indicating an interest may be shown them.

These plans include efforts to raise nickel production by 250 per cent above last year's 35,000 tonnes and to increase citrus exports. There are also plans for machinery for the sugar industry and motor vehicle assembly. Growing indications of oil fields have also lead the Havana government to seek partners for exploration and exploitation.

The Cuban government could reasonably expect some interest from Canadian concerns and possibly from Western Europe and Latin America.

those involved in the tourist trade, will be exempt from these taxes, as well as from import duties, and will be able to import whatever managerial and technical skills they need.

Cuban workers who are needed will be allowed to work for joint ventures, but the companies will be asked to pay national insurance to the government, equivalent to 25 per cent of the salary of the local staff. The Cuban Government is demanding parity in salaries of Cuban and foreign executives.

The efforts to attract foreign investors follow a shift in economic emphasis by the Cuban Government, started five years ago, to increase the level of its trade with market economies, and reduce its

dependence on the members of the Council for Mutual Economic Assistance (Comecon).

It was as a consequence of this shift that Cuba's trade with the West in 1980 showed a surplus of \$520m. But 73 per cent of the island's trade is still with the Eastern bloc, and the positive benefits of trade with the West were wiped out by a deficit of \$890m on trade with Comecon in 1980.

The new investment code is also likely to be conceived as one means of dealing with several immediate problems in the economy, including a shortage of hard currency. The sugar industry, for example, which is the foundation of the Cuban economy, appears likely to yield 7.9m tonnes this year,

slightly up on last year. But Cuba's projected earnings have been hit by falling prices.

The Cuban Government is also apparently hoping that the jobs created will help to reduce what has been admitted to be a high level of disguised unemployment in the island.

Cuba has been trying for several years to get foreign companies interested in tourism. The government's intention is partly to rebuild Cuba's pre-revolutionary image as the Caribbean's leading tourist resort.

The government is in the middle of a major programme of rehabilitating existing hotels and building 30 new hotels to bring the island's capacity to 20,200 rooms. Partners are being sought for building and

Resignations clear way for Chilean shuffle

BY MARY HELEN SPOONER IN SANTIAGO

ALL MEMBERS of Chile's Cabinet has submitted their resignations to allow General Augusto Pinochet, the country's ruler to carry out a reshuffle.

A Government statement said the changes would not involve any modifications of the Pinochet regime's free market economic policies or Chile's controversial exchange rate.

The Chilean peso was set at 39 to the dollar in mid-1979. Chilean officials have insisted repeatedly that no devaluation is under consideration.

The communique made in-

direct references to the Falkland Islands crisis, the brutal murder of a dissident trade union leader two months ago and a recent scandal involving members of Chile's military police force, the Carabineros, who were linked to a series of murders in the coastal resort of Vina del Mar.

The statement cited "problems of co-ordination among security agencies" and "an international situation that is conflict ridden, both in the economic as well as in the political arena." It said the situation "has been used once again

by Marxism... in an effort to undermine the military government."

General Pinochet periodically requests his Ministers and other Cabinet level officials to submit their resignations prior to announcing new appointments or replacements. He then rejects the resignations of those who are to remain in their posts.

Most Cabinet changes in the past have taken place at the end of the year. In December General Pinochet replaced two civilian members of his economic team, the Planning Minister, Sr Alvaro Donoso and

the Mines Minister, Sr Jose Pinera, and appointed military officers in their places.

The latest resignations have spurred speculation that authorities investigating the trade unionist's death or the Vina del Mar murders have uncovered evidence potentially embarrassing to the regime. In both instances the Government had promised a full investigation, and punishment of the guilty.

Gen Pinochet: no change expected in economic policy



Unfortunately there are few things in life as reliable as a U-BiX copier.

Life has a nasty habit of letting you down when you least expect it. As any pole-vaulter will testify, But letting you down is something U-BiX copiers are designed not to do. Our reputation for reliability has been painstakingly won over the years. But it's been worth it. Because now U-BiX copiers

are acknowledged to be the most reliable money can buy. And our copies are famous for being remarkably difficult to tell from the original. Rather than one major breakthrough, it's been fastidious development of established technology. With new features added because they'll usefully improve your productivity—not our ego. It's as true for our desk-top copier (the U-BiX 90) as for our revolutionary U-BiX 450 RAS copying system (so advanced it thinks for itself). If you want a copier, you want reliability. If you want reliability, you want U-BiX.

are acknowledged to be the most reliable money can buy. And our copies are famous for being remarkably

U-BiX The reliable copiers.

This coupon will bring you the reliable facts. Or phone 100 and ask for Freedom 3670. Name, Company, Address, Postcode, Tel. The U-BiX (UK) Ltd., 6 Miles Gray Road, Basildon, Essex S51 4 3AR. Tel: (0268) 281121. U-BiX (UK) Limited, distributors of Mitsubishi U-BiX plain paper copiers.

Advertisement for Johnson Matthey Chemicals Limited. Features the JMC logo with a crown and the text '1982 THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1982'. It describes the company as leading manufacturers and exporters of catalysts, metallising preparations, high purity and speciality chemicals, major refiners of gold and silver, and licensors of chemical processes. It mentions awards and service to over 100 countries.

WORLD TRADE NEWS

Indonesia to enter \$1bn joint venture in petrochemicals

By RICHARD COWPER IN JAKARTA

INDONESIA is to enter a \$1bn (\$555m) joint venture with U.S. and Japanese petrochemical concerns to design, build and manage a large part of an Olefins petrochemical complex. The contract was signed yesterday by Pertamina, the state-owned oil company, and Exxon Chemical of the U.S. and Tonen Petrochemical (TSK) of Japan. The plant they are to build is to be set up at Arum in North Sumatra. It will be the second stage of a \$2bn, three-stage complex.

The joint venture will be 45 per cent owned by Exxon Chemical, 40 per cent by Pertamina and 15 per cent by TSK, a subsidiary of Toa Nenryokogyo—a Japanese company 25 per cent owned by Exxon, 25 per cent by Mobil and 50 per cent by the Japanese public. The three partners will construct and operate three major plants, a 350,000 tonne ethane cracker, a 125,000 tonne low density polyethylene plant and a 70,000 tonne high density polyethylene plant.

Pertamina plans to own and operate the first stage of the complex, which involves the construction of an ethane extraction unit designed to produce ethane from natural gas. The state oil company is reviewing bids from some 12 contractors, including Davy McKee of the UK. The plant is expected to cost upwards of \$200m. Pertamina says a decision is expected to be made in June.

The signing comes just two months after Pertamina concluded a contract with Thyssen Rhinstal GmbH of West Germany and Kellogg Overseas of the U.S. to design, engineer and operate a \$1.6bn aromatics petrochemicals complex in south Sumatra.

Construction is expected to start next year and should be completed by the end of 1987, with the plants coming on stream by 1988.

The Indonesian Government is also negotiating with two Japanese companies, Asahi Chemicals, an independent concern, and Asahi Glass, a subsidiary of Matsui, for the third stage of the Olefins complex.

This downstream section of the plant, expected to cost in the region of \$400m, will involve the construction of a 370,000-tonne vinylchloride monomer plant and a chloroalkal plant.

This part of the complex was originally expected to be a joint venture between Pertamina, Gresik, a state-owned petrochemical company, and one of the two Japanese contestants.

But the Indonesian Government is now thought to be considering the possibility of turning it over to a wholly privately-owned domestic company.

U.S. to buy four British airliners

By Michael Dome, Aerospace Correspondent

AIR WISCONSIN, a leading U.S. regional airline, has arranged a \$56m (\$31m) credit with a group of banks for the purchase of four British Aerospace BAe 146 Series 200 four-jet airliners for delivery in March next year.

The credit is supported substantially by the UK Export Credits Guarantee Department, Continental Illinois, the merchant banking subsidiary of Continental Illinois Corporation, arranged and is agent for the credit.

Banks participating, in addition to Continental Illinois National Bank and Trust Company of Chicago, are Barclays Bank International, Chase Manhattan Bank NA, The First National Bank of Boston, The First Wisconsin National Bank of Milwaukee, Fort Wayne National Bank, First National Bank of Appleton, and Valley Bank of Appleton.

The contract for the aircraft was signed last May, and is worth about \$70m. The balance of the cash will be met by Air Wisconsin from its own resources.

• Plessey Airports, part of the Plessey Group, has won a further \$5m contract from the United Republic of Cameroon, for work on the Garoua airport.

French trade and the old itch of protectionism

BY DAVID HOUSEGO IN PARIS

PROTECTIONISM, LIKE adultery, is not a 'thing to proclaim in advance' and of late France's well publicised plans to hold imports through a 'reconquest of the domestic market' resulted in a sharp protest from France's European partners worried by the threat of increased restrictions on the flow of EEC goods into France.

Since then President Mitterrand's administration has been anxious to avoid provoking fresh charges of protectionism in Pierre Mauroy, the Prime Minister, recently said France had no intention of closing its frontiers and that the Government's main concern was to maintain a French presence in all sectors of industry.

But since the Socialists took power last year there have undoubtedly been changes in French trade policy. M Raymond Barre, the former Prime Minister, was an aggressive free marketer who tolerated restrictions on competition as a relic of France's past. Even so, he was something of a lone crusader in an administration which broadly believed that vulnerable industries needed temporary assistance to give them time to adjust and which was tight-lipped over letting foreign investors into the French market.

M Pierre Mauroy's administration has reverted to the more traditional French view—and one gaining ground elsewhere in Europe—that unrestrained competition risks the destruction of whole industries and unacceptably high regional pockets of unemployment.

French-made motor cycles and photographic equipment have disappeared from the market. The Socialists fear that French textiles, leather goods, machine tools and some household electronic goods risk following a similar path unless restructuring is accompanied by a respite from the aggressive competition of East Europe, the Far East and Japan.

As restructuring in many industries—and particularly in high technology sectors—requires more than a national market, the French want action on a European level. Hence the pleasure recently in Paris that the communiqué of the Brussels European Commission warned the Japanese that they must run an economic and trading policy more compatible with that of other industrialised nations. The matter was one of the many points raised during President Mitterrand's visit to Japan last week.

The other pressure reinforcing old protectionist itches in France is the widening of the French trade deficit. M Barre's priority was the rapid expansion of French exports which in volume terms grew at an annual average of 6.5 per cent a year from 1976-81.

The Socialists have been unlucky to have taken over at a time when French exports are slowing both because of world recession and the economic difficulties of France's two fastest growing markets—the Opec and Comsomex nations.

"Now," says an official at the Ministry of External Trade, "we must get to know our imports better—what they are and where they come from."

In practice the Government is finding little scope for cutting imports because of the increased importance of trade in French economic growth and because France's close interdependence with her trading partners leaves it open to reprisals.

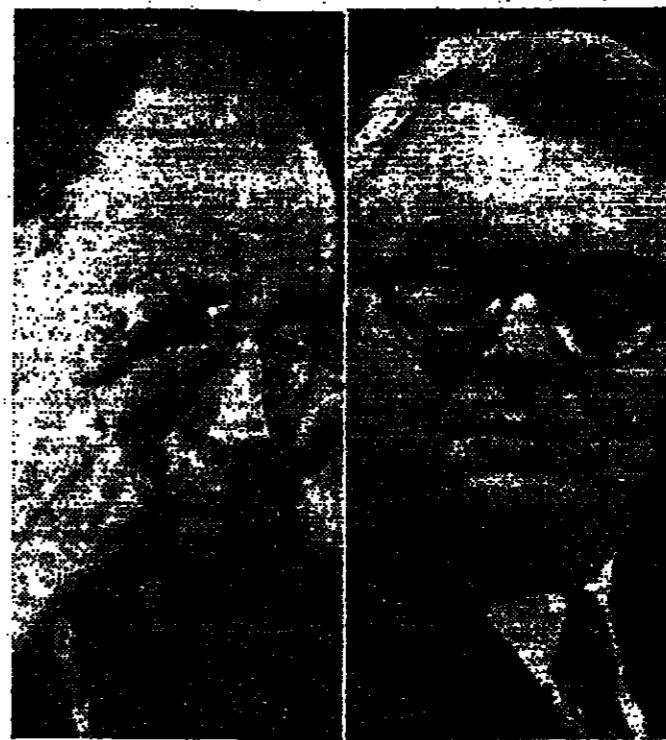
Exports have climbed to 27 per cent of GDP and imports to 26 per cent. Nearly 50 per cent of French exports are absorbed by the EEC and 83 per cent by the industrialised nations of the Organisation for Economic Co-operation and Development. The key figures that worry French officials are:

- The French trade deficit is now expanding at an annual rate of about FFr 80bn (\$5bn) as against a level of FFr 50bn last autumn.
- France's deficit with the EEC has risen almost fivefold since 1979 to FFr 30.5bn in 1981 confirming official fears of a loss of competitiveness by French industry. With West Germany the deficit has grown from FFr 11.1bn in 1979 to FFr 22.7bn last year.
- Imports as a share of the domestic market for industrial products have risen from 22 per cent in 1978 to 23 per cent last year. Import penetration is still increasing.
- In an internal commentary on the 1981 trade statistics, the Trade Ministry spoke of the need to contain imports while boosting exports. On imports, the Ministry proposed stronger controls against dumping, against financial aid and subsidies provided to foreign manufacturers, and against the abuse of EEC markets.

M Michel Jobert, the Trade Minister, is attempting to put some of these recommendations into action. He is setting up within his Department a new unit to monitor more closely the flow of imports into France and help reduce those thought unnecessary.

He has proposed creation of a commission to hear industry's complaints against unfair competition, and he is pressing the EEC to adopt new machinery to counter import surges and dumping.

The European Commission has found that five sectoral plans so far proposed by the Government for reorganising industries as part of the "recon-



President Mitterrand (left): anxious to avoid charges and Premier Mauroy: no intention of closing frontiers.

quest of the domestic market." In machine tools the target is to reduce imports from 60 to 30 per cent of all sold in France; in furniture from 20-15 per cent; and in shoes from 25 to 10 per cent.

In machine tools, the programme is being held up in part by the failure of education institutes to place new orders for French-made hardware. The toy industry equally has run into resistance from wholesalers and retailers. The furniture industry, which has reached agreement on raising funds to promote innovation, says it has signed agreements "to buy French" with only a few major retailers.

In line with similar measures taken by its predecessors the new administration has continued to take action against "sensitive" imports. It has reduced his quota on Japanese TVs to \$4,000 this year from \$8,000 last year. It has imposed fresh quotas on Hong Kong watches—which are being challenged by the Hong Kong authorities. It continues to use the time-honoured device of customs approval requirements to delay the import of Italian pullovers, cars (Japanese cars are restricted to 3 per cent of the French market) and machine tools.

The State-dominated health service will be encouraged to make its purchases both of medical equipment and of drugs from French manufacturers.

The Government has generally been more willing than its predecessor to open the French domestic market to foreign investors, but it vigorously opposes Japanese companies investing in EEC States as a way of establishing a foothold for export elsewhere in the Community.

Should the trade deficit grow worse or unemployment continue at high levels, French pressure for tough action against competition from Japan and elsewhere in the Far East is bound to grow.



THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1982

Pirelli General plc, the British electric cable manufacturing and installation group which has been established in Britain for nearly seventy years, is proud to have received **The Queen's Award for Export Achievement.**

We would like to thank our customers, employees, and all those associated with the Company at home and overseas for their contribution towards the achievement of this Award.



Pirelli General plc, P.O. Box 4, Southampton

Concern in France over Somali deal

By Terry Dodsworth and David White in Paris

FRENCH state-controlled telecommunications interests are worried that Italian competitors may seek to take at least part of a contract they have concluded with Somalia for a ready-made telephone network.

A FFr 450m (\$40m) deal was signed earlier this year between a consortium of French companies and the Somali Government, according to CIT-Alcatel, communications branch of the nationalised CGE group.

The agreement, which covers two electronic exchanges, nationwide cable links and microwave installations, had not been officially announced, pending final settlement of the accompanying financial package.

The consortium also includes CGE's cable subsidiary Cables de Lyon and Thomson-CSF, which would supply the microwave equipment.

It had been hoped that the deal would be finalised when President Siad Barre of Somalia visited France recently. But the Italian company Italcable, part of the state IRI empire, is understood to have put up rival proposals, involving in particular the cable network which accounts for a large part of the overall investment.

CIT-Alcatel, which leads the French consortium and is due to supply two of its E10 digital exchanges, confirmed that some financing remained to be fixed up. About two-thirds of the total is expected to be covered by financing arranged separately by the Somali authorities, drawing on Arab funds. The Somalis are looking to the French Government to provide the rest.

A large part of the country's current telephone equipment was Italian-supplied.

The new system is due to have an initial capacity of 45,000 lines, with provision for expansion to 100,000 lines within five to six years.

The French telecommunications companies, under some pressure at present to maintain employment, say that the cable side of the deal would guarantee about 1,000 jobs at Cables de Lyon over a period of about a year.

S. African power station plant in demand

BY BERNARD SIMON IN JOHANNESBURG

A SPATE of big orders for power station equipment has recently illustrated the extent to which the benefits of doing business with South Africa frequently seem to outweigh political pressures on foreign companies to loosen commercial links with that country.

Escom, the state-owned electricity utility, is one of the world's biggest customers for power station equipment. In the past two years it has ordered more generating plant than all the utilities in the U.S. combined. This week it issued a letter of intent to the British engineering company GEC for six 600 MW turbine generators.

With a price of over R450m (\$250m) the contract represents the company's biggest order, and brings GEC's business with Escom over the past seven years to well over R1bn.

The power station for which the GEC turbines will be built, known as Station D, is the fifth 3,600 MW coal-fired plant unveiled by Escom in the last two years. In addition, construction will start soon on a sixth station with a similar generating capacity.

These six projects, as well as

the country's first nuclear power station now nearing completion north of Cape Town and a new 400 MW pump storage scheme also in the Western Cape, will almost double Escom's generating capacity to around 40,000 MW over the next decade, an average annual increase of 6.9 per cent.

Long-range projections indicate that capacity will have to be raised by another 40,000 MW during the 1990s. Electricity sales are currently growing by more than 7 per cent a year.

The rapid growth of the South African economy in recent years is one reason for the state of power stations. Furthermore, electricity's share of total energy consumption is rising fast—from 10 per cent to 20 per cent in the last three decades.

Recent disruptions in supplies from the Cabora Bassy hydroelectric project in Mozambique, which accounted for about 8 per cent of Escom's total capacity, have increased the urgency of bringing power stations on stream.

The total cost of the six power stations on the drawing boards is about R12bn, a useful

sum for suppliers, whose orders from utilities in many other parts of the world have shrunk markedly in recent years.

Escom has had no shortage of tenderers for its contracts, particularly the large orders for boilers—with an average value of R700m for each power station—and turbine generators.

Nine U.S., European and Japanese companies, including Brown Boveri, Westinghouse, General Electric, MAN and Alstom Atlantique, tendered for the turbine contract for the Khatula power station, which was awarded last January to Kraftwerke-Union, a subsidiary of Siemens of West Germany.

Boiler and generator contracts for four of the six power stations have already been decided.

Escom has spread its favours around. Among the turbine suppliers, a MAN-Alstom Atlantique consortium and GEC each have orders for two power stations—including the latest letter of intent—and KWU for one.

Boiler orders have gone to L and C. Steinmuller of West Germany, a West German-French consortium of Stein

INTEX

Now you can experience a live demonstration of the most powerful trading system the world has ever seen.

INTEX, The International Futures Exchange (Bermuda) Ltd., brings the commodity futures market to the member. Now you can see this for yourself. Because INTEX is inviting you to see and participate in a demonstration of the actual INTEX trading system at any of the locations listed here.

Demonstration Agenda

Here's what each demonstration will offer:

- You will be able to see and try INTEX equipment.
- You will be able to ask questions and have them answered by INTEX senior management.
- You will hear the latest developments about key INTEX plans, contract details and scheduling.
- INTEX will bring you up to date on its membership and membership deadlines.

INTEX will also welcome your opinions. Because INTEX is designed around the needs of today's futures trader, you will be able to tell us your personal preferences about contracts and the Exchange's operating schedule.

But the live demonstration will be the high point of the day. A complete trading station—similar to the one which will go into the home or office location of your choice—will be on hand at each meeting. So you can see for yourself just how fast and error-free futures trading can be. INTEX management will also discuss with you the specifics of installation of trading and communications systems.

Of course, the number of people whom INTEX can properly accommodate is limited. So, to ensure that you can be a part of this truly important demonstration, please contact one of the INTEX representatives listed below at your earliest opportunity.

INTEX Chairman Eugene M. Grummer, President Junius W. Peake and INTEX Systems President Thomas J. Saleh look forward to meeting you and demonstrating to you that INTEX is, without question, the most powerful trading system the world has ever seen.

To reserve your place at an INTEX demonstration, contact the relevant office below:

HONG KONG	SINGAPORE	BAHRAIN	LONDON
Mr Raymond Phan, General Manager Deepak International Commodities Clearing House Limited 211-214 Hutchison House Harcourt Road Hong Kong Phone 5-265721 Telex 76375 HX	Deepak International Telephone 01-65-221-0555	Telephone 261683 Telex 9233 CLMBA BN	Mr M. E. Weeks, Executive Director International Commodities Clearing House Limited Rozman Wall House 1-2 Crucified Friars London EC3N 2AN, England Telephone 01-493-3300 Telex 857234

INTEX HEADQUARTERS: The International Futures Exchange (Bermuda) Ltd., The Pearly Building, 40 Church Street, Hamilton, F-24, Bermuda. (809-339-6400) Telex: 3262 INTEX BA

Johnston Pipes of Telford, Shropshire

are proud to receive **The Queen's Award for Export Achievement**

we are privileged to have successfully exported **Johnston Armalfow glass reinforced plastic pipes** for pressure and gravity applications to the following countries:

Saudi Arabia, Abu Dhabi, Qatar, Bahrain, Libya, Jordan, Iraq, Ireland, Hong Kong, Nigeria, Yemen, Egypt

Johnston Pipes Ltd.
Doresly TELFORD Shropshire TF4 3BX
Telephone Telford 505362
Telex 35179
Member of J. S. Holdings, p.l.c.

Japan leases Boeing 747 to Air France

TOKYO—Two Japanese companies have arranged the leasing of a Boeing 747 airliner to Air France, an official for the company said.

The Japan Leasing Corporation and the Tokyo Leasing Company sold the airliner to the leasing department of Manufacturers Hanover Trust of the U.S. for ¥30bn (\$58m), with 35 per cent down-payment and the rest to be met by instalments over 18 years.

The airline was then leased to Air France through the Bank of New York, which acted as trustee owner.

The arrangement was made in this fashion because Air France has yen income and could avert exchange-rate fluctuation risk, the official said.

Reuter

اسكان الجول



There are two ways a fleet operator can get a good night's sleep. Shut his eyes on how much his fleet actually costs to run. And wake up to a nightmare. Or open them to PHH Fleet Management Services – by opening the PHH brochure. And wake up to fleet cost control.

The flock.

Read the PHH brochure about making your business more competitive by making your fleet more efficient. About obtaining greater discounts than you could hope for independently. On any make, or makes, of car, truck or van. And about ensuring the vehicles you use are the best to meet your Company's needs. In terms of fuel costs, maintenance costs, depreciation and general suitability.

How fleet operators banish sheepless nights.

The good shepherd.

Read the PHH brochure about Fleetcard. The control you need over servicing and repair costs. (Here, traditionally, the unsuspecting have wool pulled over their eyes.) You'll read about how PHH monitor service records and garage invoices so effectively that you can expect to shear a large slice off your maintenance bill. And about saving on administrative time and costs. You get just one bill a fortnight, however many bills PHH receive on your behalf.

No fleecing.

Read the PHH brochure about all discounts negotiated by PHH being passed on to you in full. And about PHH's complete independence from the motor industry itself – manufacturing, distribution and retailing. So you know it's your best interests they have at heart.

One jump ahead.

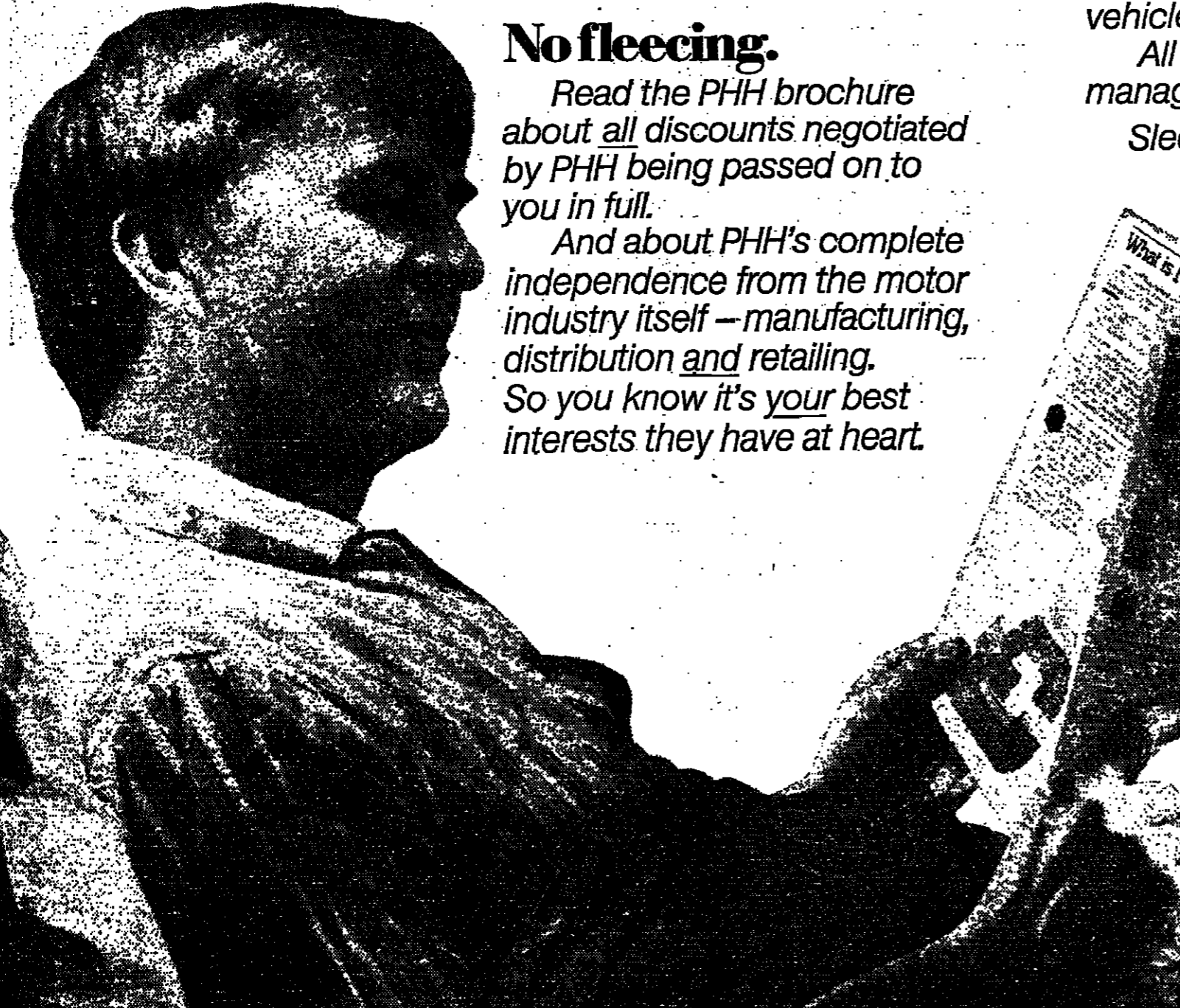
Read the PHH brochure about the sophisticated PHH computer systems. About how they evaluate individual vehicle running costs against data on every make of vehicle on the road. About how they advise on where and when to sell your vehicles. Which – with PHH's full-time specialists co-ordinating the sale and vehicle preparation – can mean at least an extra £100 a vehicle. And about overall savings through PHH. 1p per mile per vehicle is often attained. All this – and more – in return for a remarkably low monthly management fee. Sleep on it. With the help of that brochure.

A little bedtime reading.

Complete and return the coupon or simply send your letterhead or business card to PHH Services Limited at the address below. Or contact Richard Netherclift by telephone (0793 40271) or Telex (449158).

To PHH Services Limited, Princes House, Princes Street, Swindon SN1 2HL. Send me my bedtime reading, please.

Name _____
Position _____
Company _____
Address _____
Telephone _____



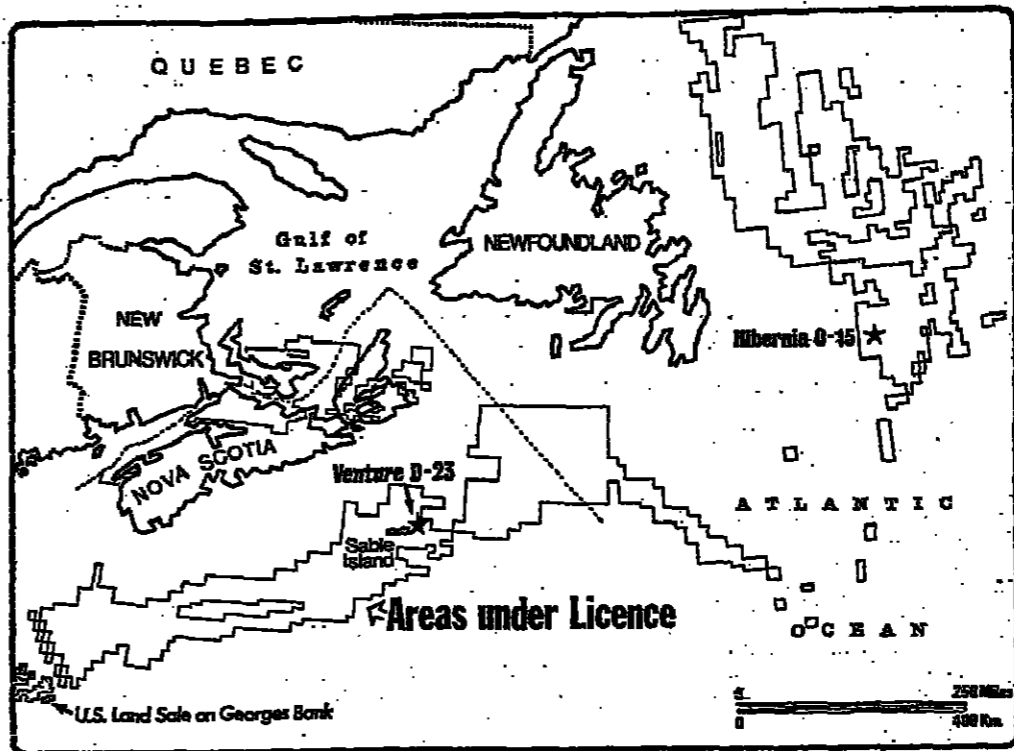
ctionism

demand

ENERGY REVIEW

High oil and gas stakes in Atlantic Canada

By Paul Betts in New York



Bob Hutchinson

A SHORT 18 months ago, the Atlantic coast of Canada seemed poised to become a new North Sea. A boom atmosphere swept across the Atlantic provinces of Newfoundland and Nova Scotia, historic Canadian 'have not' provinces which suddenly found themselves on the verge of an imminent oil and gas bonanza.

The overall outlook of large offshore oil and gas reserves in the waters of Newfoundland and Nova Scotia ranging from 10bn to 20bn barrels has not changed. But the prevailing mood of optimism and excitement has disappeared. In all the local pubs and drinking houses—of which there are a great many—the regulars keep asking over and over again the same old question: 'When is this oil thing going to happen?'

Island which, subject to acceptable pricing arrangements from the Canadian and provincial government, is already viewed by many as a viable commercial project.

The sudden urgency displayed by Nova Scotia to settle, after years of faltering negotiations, its offshore dispute with Ottawa was prompted by something more than an effort to revive exploration activity at a time of a general slowdown in the oil industry at large.

The projects include Dome Petroleum's proposal to build in Atlantic Canada a huge shipyard to construct a fleet of between 25 and 39 special ice breaking tankers to move oil from Dome's Beaufort Sea field through the Northwest Passage all year round.

The other project is the proposed construction of a gas terminal in Nova Scotia to store liquefied gas shipped by ice-breaking tankers from the Arctic.

triumph for the Premier whose Progressive Conservative Party won 44 of the 52 seats in the provincial legislature representing a gain of 10 seats for his party.

The sharp contrast in the two Atlantic provinces' approach to the offshore issue reflects, in a sense, Newfoundland's stronger overall position. Nova Scotia's gas resources are generally rated to be far less valuable than Newfoundland's oil.

If Nova Scotia has striven to be accommodating with the Federal Government, Newfoundland has continued to dig in its heels. Since the discovery of the Hibernia Oil Field in the Grand Banks, relations between Ottawa and Newfoundland have hit all time lows.

Only last month, Mr Pickford called provincial elections two years before the end of his term to strengthen his position in his dispute with Ottawa over control of the province's offshore resources.

vincial governments iron out their differences. This does not seem to concern Mr Pickford. His position is that control of the province's offshore resources is far more important than accelerated development.

But both Nova Scotia and Newfoundland appear to share a common approach to Ottawa's energy policies. While they do not dispute the Federal Government's design to give Canada greater control of its resources and economic future, 'you won't find many Canadians disagreeing with Canadianisation.'

These policies, in the case of the American oil companies, have increased suspicions that the Government is basically seeking, in the words of one U.S. oilman, 'to push us out completely and take over the whole darn thing.'

Indeed, Newfoundland has so far turned up the biggest hit in Atlantic Canada's search for offshore oil and gas. Mr Neil Windsor, Newfoundland's Minister of Development, says four wells in the giant Hibernia oilfield of the Newfoundland coast have now established the existence of 1.8bn barrels of oil and two trillion (million million) cubic ft of natural gas.

DELTA'S MEDALLION SERVICE CLASS TO ATLANTA.



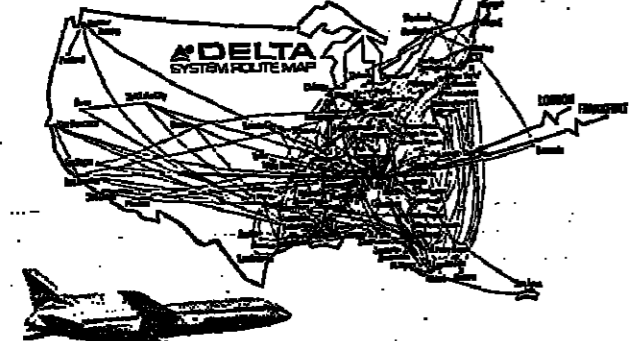
LUXURY AT A SAVING.

Medallion Service Class is Delta's special business class for much less than First Class Fare. It's ideal for business travellers. All 2-by-2 seating for extra comfort.

Delta flies nonstop to Atlanta from London every day except Monday and Wednesday (daily starting April 25). From Frankfurt, every day except Tuesday and Thursday (daily starting April 25).

For information and reservations, call your Travel Agent. Or call Delta in London on (01) 668-0935 or (01) 668-9135. Telex 87480. Or call Delta in Frankfurt on 0611 23 30 24, Telex 0416233.

Fly Delta to the 1982 World's Fair. May-October 1982. Knoxville, Tennessee. Delta is the official airline of the 1982 Knoxville World's Fair.



DELTA. THE AIRLINE RUN BY PROFESSIONALS.

RESIDENTIAL PROPERTY

PERTSHIRE-GLENLYON INVERVAR LODGE. A magnificent 18th Century Country House with detached second residence. For sale by private bargain. Accommodation includes: Invervar Lodge, Dining Room, Drawing Room, Library, Sitting Room, Breakfast Room, Kitchen and various Utility Rooms, 3 Main Bedrooms, 4 Bathrooms, (1 en suite), Dressing Room and Study, Double Glazing, Full Central Heating.

SWITZERLAND Freehold property for sale to foreigners. We have a wide range of apartments in some of the most select locations. Choose from mountain or lakeside resorts. Excellent financing terms available. For advice and assistance, call Immobiliere de Villars SA - ask for Mr. Christian Marich or Mrs. L. Lussier. We will be pleased to help.

SWITZERLAND THERE IS GROWING CONCERN IN GREAT BRITAIN THAT EXCHANGE CONTROLS WILL BE ENFORCED AGAINST FOREIGNERS BUYING APARTMENTS ON LAKE GENÈVE.

KENSINGTON HOUSE WITH PRIVATE OFFICE. Completely refurbished to highest standards. This has 2 bedrooms, 3 bath, WS period fresh with 50ft secluded garden has 1 bedroom as office with 2 lines, Tel, Fax, Word Processor, Photocopier, etc.

TRAVEL TOKYO, Osaka, Seoul, Taipei and Far East. Japanese Airlines, JAL, Garuda, Singapore Airlines, British Airways, etc.

FRENCH 66 Teaching staff presence from 8 a.m. to 6 p.m. 5 days a week (not on public holidays). Specialising in French, GERMAN, Spanish, Italian, Portuguese, etc.

FINANCIAL TIMES PUBLISHED IN LONDON & FRANKFURT. Head Office: The Financial Times Limited, 200 Strand, London WC2R 0AH. Tel: 01-554 7471. Telex: 9554873. Fax: 01-554 7472.

COMPANY NOTICES

INTERCOM SOCIÉTÉ INTERNATIONALE BELGE DE GAZ ET D'ÉLECTRICITÉ. Place de Trône 1, Brussels, Belgium.

STATE BANK OF HUNGARY 7 1/2% (NOW 2 1/2% PER CENT) N. M. ROTHSCHILD & SONS LIMITED 120, Broad Street, London W1C 1JH.

GMAC OF CANADA, LIMITED GMAC OF CANADA, LIMITED CORPORATION N.Y.

FRENCH LA CARTE GERMAN INTENSIVE AND EFFECTIVE GERMAN INTENSIVE AND EFFECTIVE GERMAN INTENSIVE AND EFFECTIVE

AUCTIONS

BANKRUPTCY AUCTION BY ORDER OF THE UNITED STATES BANKRUPTCY COURT A COMPLETE LIQUIDATION OF ALL THE ASSETS OF SWIFT AIR LINES, INC. U.S. \$7,500,000.00 VALUATION (6) COMMERCIAL AIRCRAFT W/PARTS MAINTENANCE & SUPPORT EQUIPMENT

MOTOR CARS

IMEX DON'T BUY A NEW CAR UNTIL YOU'VE SEEN OUR PRICES. SAMBA G.L. £1,077 £1,595 SOLARA 1.4 15 £1,077 £1,595 PELUGEOT 604 SRD TURBO £1,077 £1,595 VW PASSAT 1.9 GLS £1,077 £1,595 FORD 2.8 GL AUTO £1,077 £1,595

ART GALLERIES THACKERAY GALLERY, 19 Thackerville Road, London SW14 8JH. Tel: 01-871 4833. Fax: 01-871 4834.

Handwritten notes and signatures at the bottom of the page.

Whitney to become director general of IBA

By Belinda Nenk

Mr John Whitney, managing director of Capital Radio, has been appointed the next Director General of the Independent Broadcasting Authority.

He will succeed Sir Brian Young, who retires in November at the age of 68.

Mr Whitney, 51, has been managing director of Capital Radio since 1973. He made his mark in broadcasting with the formation of Ross Radio Productions, producing radio programmes for Radio Luxembourg and other overseas commercial stations.

Since 1980 he has been director of Consolidated Productions.

Lord Thomson of Menzies, chairman of the IBA said yesterday: "We had a strong field of candidates.

"Our final choice lay with John Whitney; he is one of the leading personalities produced by the independent system of broadcasting and one of the creators of local radio in this country."

Toy group change

Mr Bill Eversard has been appointed managing director and chairman designate of Berwick Timpo, the troubled toy manufacturing group.

Mr John Oakley, the group's chairman, will resign at the end of the year, a month earlier than originally planned, to pursue his private interests.

Berwick Timpo made a profit last year of £467,217 for 1981 on sales of £13.23m as the group met poor trading conditions and the pressure from imports.

£15m phone order

BRITISH TELECOM has ordered 500,000 electronic push-button telephones, worth about £15m, from the information terminals division of Standard Telephones and Cables. The telephones will be produced at STC's Monkstown factory, near Belfast. It will mean 50 extra jobs.

Housing revival

A MARKED revival in private sector house building during 1982 is being forecast by the National House-Building Council.

The council expects starts on 135,000 homes this year, against 116,500 in 1981. If this projection is fulfilled, it will mean the best year for private house building since 1979.

IMI in titanium move

IMI, the Birmingham-based metals and engineering group, yesterday said that it had been discussing the possibility of co-operating in the manufacture of wrought titanium products with the Cobot Corporation, of Boston, Massachusetts, a leading U.S. producer of strategic metals.

ACC postpones Gill payment decision again

By JOHN MOORE, CITY CORRESPONDENT

VOTING SHAREHOLDERS of Associated Communications Corporation (ACC), Lord Grade's entertainment empire, yesterday postponed giving their approval to a record golden handshake of £560,000 to Mr Jack Gill, the group's former managing director.

The decision to postpone further consideration of the payment was taken behind closed doors at a meeting with only the voting shareholders of ACC were allowed to attend.

Non-voting shareholders, including the Post Office Staff Superannuation Fund, which is seeking to block the payment to Mr Gill through litigation, were excluded.

The decision to exclude the non-voting shareholders from the meeting sparked a major row between Mr Ralph Quartano, chief executive of the fund, and Mr Robert Holmes à Court, the chairman of ACC whose business interests are

taking over the entertainments group.

As the row simmered between the Post Office Fund and ACC, Sir David Napley, solicitor for Mr Gill, declared yesterday that he was now considering further legal action following the latest adjournment—the fifth this year—of the meeting to consider the payment to Mr Gill.

"I personally take the view that this is a breach," said Sir David, referring to the latest adjournment, "but the situation is not without its difficulties and we will have to consider the legal position carefully."

The decision, by seven votes to one, to adjourn the meeting means that the question of Mr Gill's compensation will not be considered until either ACC's annual general meeting, set for September 16, or four weeks after the decision of the courts in respect of the litigation launched by the Post Office Fund to block the payment, whichever is earlier.

Late yesterday, Mr Holmes à Court unveiled a boardroom reshuffle. Out of ACC's boardroom, so Lord Grade, who built up the company, Mr Ellis Birk and Mr Norman Collins.

Mr Holmes à Court confirmed himself as chairman. The rest of the board will consist of Sir Michael Clapham, Mr Michael Edwards, Mr George Preston, Mr Burt Reuter and Lord Windlesham. The post of chief executive is to be abolished and

Mr Reuter, one of Mr Holmes à Court's aides, is appointed group managing director.

As executive board, chaired by Mr Holmes à Court and responsible for day-to-day management, will consist of Mr Louis Benjamin, until yesterday deputy chairman of ACC, Mr Antony Lucas, Mr L. S. Michael, Mr Reuter, and Mr Derek Williams.

Lord Grade remains executive deputy chairman of ITC Entertainments Inc.

THE GOVERNMENT has evinced its most eminent critic that the steel pressure vessel for the proposed Sizewell nuclear station can be made to tested to adequate standards public safety.

Sir Alan Cottrell, Master Jesus College, Cambridge, a former chief scientific adviser to the Government, says the Government's advisers pressure vessel safety has settled his doubts.

After the nuclear accident a pressurised water reactor Three Mile Island in 1979, he wrote to the Prime Minister expressing grave doubts about government plans for building PWRs in Britain.

His doubts centred on the safety of the £10m, 435-ton steel pressure vessel which would enclose the nuclear fuel, a whether inspection technique could be guaranteed to find a flaw in the steel that might result in a dangerous steam during the life of the reactor.

Sir Alan, an advocate of nuclear power, was nevertheless seen by opponents of the Sizewell B project as a potent witness for the opposition's case.

But correspondence between Sir Alan and Dr Walter Marshall, chairman of the Atomic Energy Authority, makes it plain that, at least in the case of the pressure vessel, former critic is satisfied.

The letters accompany a latest report from a study group on PWR pressure vessel integrity, under the chairmanship of Dr Marshall.

The report shows that Sir Alan's previous doubts about the performance of the standard U.S. ultrasonic inspection method in locating flaws of significant size with a high degree of probability were fully justified.

In a major international exercise organised by the OEC cracks as long as two inches had been missed by inspection teams, Sir Alan said yesterday.

But a smaller exercise initiated by Britain, involving top inspection teams in the U.K. and West Germany using newer inspection techniques, demonstrated that the smallest flaws of any significance could be discovered with a very high degree of probability.

As a result, the Marshall study group estimates the probability of failure of a pressure vessel of the type that will be ordered for Sizewell B at less than one in a million per year.

In a letter to Dr Marshall on February 15, Sir Alan said it was now possible to pressure vessel integrity "has gone much further than its predecessor in that direction which resolves my previous doubts about assuring the integrity of a PWR pressure vessel."

Sir Alan congratulates the study group on a "first class very thorough and objective report. He says he welcomes the new report for the way in which it has identified and precisely defined the conditions needed to ensure high integrity.

Safety of nuclear pressure vessels, Page 27

BACS opens £6m centre for clearing bank transfers

By WILLIAM HALL, BANKING CORRESPONDENT

A SECOND automated bank clearing centre has been opened, at a cost of £6m.

The centre, in Dunstable, was opened by Bankers Automated Clearing Services (BACS), which operates the world's largest automated clearing house, in North London.

BACS is owned by Britain's clearing banks, and is one of the pioneers of electronic funds transfer in the UK. It processes transactions through powerful computers, which eliminate paperwork in the traditional branch banking system.

BACS has become increasingly important as the big banks work to contain the costs of mounting paperwork.

BACS processed 40.4m items in 1980, rising to 49.3m last year. The work represents 18 per cent of the banking transactions cleared through the British banking system. Volume is forecast to rise to 1.8bn items by 1988, or 40 per cent of total inter-bank transactions.

The Dunstable unit will initially work to ensure continuity of BACS's current operations, but it should eventually become a fully-operational processing centre. It has a computer suite of 15,000 sq ft, which houses an ICL 2866 main-frame computer.

BACS was formed in 1969 and has assumed an important role in accelerating the progress towards the cashless society through electronic funds transfer.

It is playing a leading role in the banks' current campaign for non-cash payment of wages. It has been able, since last month, to accept payment instructions on diskettes and cassettes as well as conventional computer tape. Next year it will be possible for data to be passed directly to telecommunication links.

Standing orders represent the biggest single element of its business.

A committee has been set up to help meet more efficiently and economically the computing needs of the Health Service.

Mr Norman Fowler, Social Services Secretary, has established the NHS Computer Policy Committee, to be chaired by Mr Gordon Roberts RBA.

work carried out by J. Ray McDermitt.

The Beatrice Field, in Moray Firth, was commissioned last September. It currently yields 30,000 barrels a day.

Ivo Dawney adds: Mr Clive Jenkins, general secretary of the Association of Scientific, Technical and Managerial Staffs, yesterday accused the Government of "treason" over its plans to sell off North Sea oil assets.

The order, won by Brown and Root, followed the completion of preliminary engineering work carried out by J. Ray McDermitt.

The British National Oil Corporation had acted as a buffer against EEC legislation, allowing oil to be landed in any Community country.

"I now see a future in which you have foreign investors in the new so-called Britoil," he said.

"You can see a course of action in which American investors with interests in the private company can land oil wherever the tax regime is most suitable and the greatest profits can be made."

Speaking at the Scottish Trade Union Congress in Perth, he said that the British National Oil Corporation had acted as a buffer against EEC legislation, allowing oil to be landed in any Community country.

"I now see a future in which you have foreign investors in the new so-called Britoil," he said.

"You can see a course of action in which American investors with interests in the private company can land oil wherever the tax regime is most suitable and the greatest profits can be made."

BNOC heads group in North Sea oil find

By RAY DAFTER, ENERGY EDITOR

A GROUP of international oil companies, led by British National Oil Corporation, has successfully drilled for oil close to the Thistle Field in the North Sea.

The find improves chances of an area north of Thistle being developed as a new complex of fields.

BNOC, the operators, said yesterday that "good shows" of oil were located in the main target area of reservoir rock, which will be tested later this year.

Meanwhile the well in block 211/18—120 miles east of the Shetlands—has been temporarily plugged.

Tests conducted in a secondary target — a section of Lower Jurassic Statfjord sandstone rock between 12,300 ft and 12,400 ft deep — yielded high quality, light oil with a specific gravity of 41 degrees API (American Petroleum Institute) flowing at a rate of 1,660 barrels a day.

The well was located less than a mile south-east of the main target well. The latest well, designated 221/18—24, was drilled to test a separate oil accumulation. According to stockbrokers Wood, Mackenzie, recoverable reserves in the area could be between 100m and 150m barrels.

BNOC also announced that it had awarded an engineering design contract for the second production platform for the in-shore Beatrice oil field.

The order, won by Brown and Root, followed the completion of preliminary engineering work carried out by J. Ray McDermitt.

The British National Oil Corporation had acted as a buffer against EEC legislation, allowing oil to be landed in any Community country.

"I now see a future in which you have foreign investors in the new so-called Britoil," he said.

"You can see a course of action in which American investors with interests in the private company can land oil wherever the tax regime is most suitable and the greatest profits can be made."

Speaking at the Scottish Trade Union Congress in Perth, he said that the British National Oil Corporation had acted as a buffer against EEC legislation, allowing oil to be landed in any Community country.

"I now see a future in which you have foreign investors in the new so-called Britoil," he said.

"You can see a course of action in which American investors with interests in the private company can land oil wherever the tax regime is most suitable and the greatest profits can be made."

Speaking at the Scottish Trade Union Congress in Perth, he said that the British National Oil Corporation had acted as a buffer against EEC legislation, allowing oil to be landed in any Community country.

"I now see a future in which you have foreign investors in the new so-called Britoil," he said.

"You can see a course of action in which American investors with interests in the private company can land oil wherever the tax regime is most suitable and the greatest profits can be made."

Speaking at the Scottish Trade Union Congress in Perth, he said that the British National Oil Corporation had acted as a buffer against EEC legislation, allowing oil to be landed in any Community country.

"I now see a future in which you have foreign investors in the new so-called Britoil," he said.

"You can see a course of action in which American investors with interests in the private company can land oil wherever the tax regime is most suitable and the greatest profits can be made."



Hugh Routledge

A NEW technology centre giving small businesses working experience of micro-electronics and business technology is to be opened in Hackney, East London where about half the businesses employ fewer than 10 people.

The centre, to be housed in a 3,500 sq ft former car salesroom and offices in Hackney, East London, is being promoted by Hackney borough council with financial support mainly from the Government's Urban Programme.

The City Technology Centre, run by Citytec Hackney Ltd, has been set up by Mr Geoff Walker (above), a senior consultant with ICL, the national computer company. He has been seconded for a year as project coordinator.

Short new technology courses will be offered to local businessmen and in the same building an operation called the Business Technology Bureau will offer a battery of micro-computer courses for hire on an hourly basis.

Mr Walker said: "The intention is that employers gain working experience on the computers and then decide whether or not they would like to purchase one." There is no obligation to do so and computer time will be available to any local company which wants it.

Mr Walker said: "Clients coming in will be in the situation of real business usage which is different from other micro-systems demonstration centres where software is on show."

Insurance men admit fraud

By John Moore, City Correspondent

TWO INSURANCE specialists in the U.S. have pleaded guilty to four Grand Jury charges covering their role in a fraud of more than \$1m of the Lloyd's of London failed Sasse underwriting syndicate.

Mr John Goepfert and Mr Allan Assael, both New Jersey residents, have each pleaded guilty to one conspiracy to defraud charge, two of wire fraud, and one of mail fraud, according to Ms Betty Santangelo, the assistant U.S. attorney in charge of the case.

Mr Richard Mamarella, who was indicted with them last May, has pleaded guilty to three charges of perjury. A fourth man, Mr Dennis Harrison, has denied the charges against him and will go to trial on May 3.

None of the men will be sentenced until after Mr Harrison's trial. Mr Goepfert and Mr Assael face a maximum sentence of 20 years each in prison and a \$15,000 (£7,386) fine.

The underwriting syndicate at Lloyd's, formerly headed by Mr Frederick Sasse, crashed with losses of more than \$21m with losses largely on North American fire business.

Mr Assael, who was indicted with them last May, has pleaded guilty to three charges of perjury. A fourth man, Mr Dennis Harrison, has denied the charges against him and will go to trial on May 3.

None of the men will be sentenced until after Mr Harrison's trial. Mr Goepfert and Mr Assael face a maximum sentence of 20 years each in prison and a \$15,000 (£7,386) fine.

The underwriting syndicate at Lloyd's, formerly headed by Mr Frederick Sasse, crashed with losses of more than \$21m with losses largely on North American fire business.

Mr Assael, who was indicted with them last May, has pleaded guilty to three charges of perjury. A fourth man, Mr Dennis Harrison, has denied the charges against him and will go to trial on May 3.

None of the men will be sentenced until after Mr Harrison's trial. Mr Goepfert and Mr Assael face a maximum sentence of 20 years each in prison and a \$15,000 (£7,386) fine.

The underwriting syndicate at Lloyd's, formerly headed by Mr Frederick Sasse, crashed with losses of more than \$21m with losses largely on North American fire business.

Mr Assael, who was indicted with them last May, has pleaded guilty to three charges of perjury. A fourth man, Mr Dennis Harrison, has denied the charges against him and will go to trial on May 3.

None of the men will be sentenced until after Mr Harrison's trial. Mr Goepfert and Mr Assael face a maximum sentence of 20 years each in prison and a \$15,000 (£7,386) fine.

The underwriting syndicate at Lloyd's, formerly headed by Mr Frederick Sasse, crashed with losses of more than \$21m with losses largely on North American fire business.

Mr Assael, who was indicted with them last May, has pleaded guilty to three charges of perjury. A fourth man, Mr Dennis Harrison, has denied the charges against him and will go to trial on May 3.

None of the men will be sentenced until after Mr Harrison's trial. Mr Goepfert and Mr Assael face a maximum sentence of 20 years each in prison and a \$15,000 (£7,386) fine.

The underwriting syndicate at Lloyd's, formerly headed by Mr Frederick Sasse, crashed with losses of more than \$21m with losses largely on North American fire business.

How to cut fleet fuel costs even lower than All Star can.

Find some other way your people can wheel themselves — and/or your products or services — around.

But, if this is impracticable, and you're stuck with paying for fuel, All Star Petrol Cards really are the best way to cut the cost of it.

Any All Star client would say the same. It stands to reason. In fact, several reasons.

1. You can't pay less than the cash price on the pump. And that is what an All Star Card entitles you to. No surcharges. And two weeks' free credit before settlement, to boot.
2. You couldn't, if you tried, reduce your best keeping costs, fuel-wise, any more than All Stars detailed weekly statements make possible. Especially as the All Star system eliminates cash floats for good.
3. You couldn't stamp out petty fiddles (personal goodies charged as petrol, for instance) more effectively than with All Stars. Because the Card entitles its holder to petrol, DERV or LPG and oil only. Any garage turning a blind eye risks losing its All Star franchise. Which no All Star garage would like since the franchise is pretty hard to get (we're that fussy), and rival garages are lining up for it.
4. You won't waste any fuel (i.e. money) looking for an All Star garage — not with 4,000 of them spread across the country. And you're even protected from "industrial action" affecting deliveries by individual oil companies.

All Star, originators of Running Cost Control, have more experience in this field than anyone else. The system is flexible to include, if required, even more detailed accounting information. It's the next best thing to owning your own oil well.

To get the facts, cut out the coupon. Or use the telephone.

To All Star Petrol Card Limited, Princess House, Phoenix Street, Swindon SN1 2HN. Telephone Swindon (0793) 461261. Roller States aren't on. All about Running Cost Control, please — to

NAME _____

POSITION _____

COMPANY ADDRESS _____

NUMBER OF VEHICLES _____ FT/21/4

ALL STAR INTERNATIONAL Running cost control

Move a man without his family and you'll pay for it.

Few executives work at full capacity when away from home and family. So, if you must move an employee to another part of the country — or abroad — the sooner you move his family, too, the better.

But first, there are a few obstacles to overcome.

He has a house to sell. A house to buy. Schools and local amenities to check out. And, most of the time, he's living out of a suitcase — at your expense — in a place he barely knows.

These wouldn't be obstacles if his company knew about Homeequity Relocation — without whom some of the biggest businesses in the UK won't move anyone. You see, when Homeequity get down to work, so does your man.

Why?

Because Homeequity will take over the sale of his present house at an agreed market price and immediately release the equity in the house. So that he won't have to wait months trying to find a buyer, but can get on with the search for his new home right away, knowing exactly how much cash he has available.

Because Homeequity will undertake a detailed property search and arrange viewing schedules. So that he and his family can find — quickly yet unhurriedly — somewhere they'll feel at home.

Because Homeequity will also provide guidance

and obtain valuable information about educational and recreational facilities. So that all his questions about the location, however specific or personal, can be answered with speed and accuracy. Together, these services can cut relocation time by months. And cut costs — bridging loan interest, travelling and hotel bills, included — by thousands. Using Homeequity does more than sugar the moving pill. It considerably reduces the pill itself.

Homeequity Relocation is explained in far greater detail in a brochure entitled "Management on the Move." For your copy, simply use the coupon. Or the telephone.

To Homeequity Relocation Limited, Venture House, 37-43 Bagnage Street, Reading, Berkshire RG1 1PZ. Telephone 0734 589011. "Management on the Move" please.

Name _____

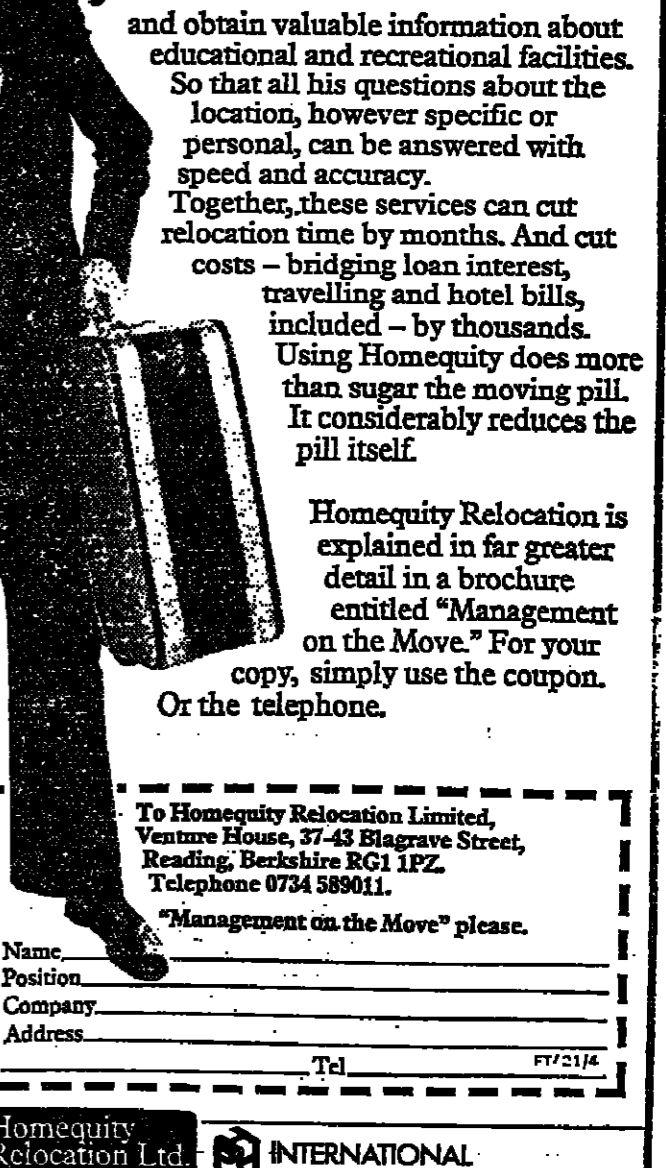
Position _____

Company _____

Address _____

Tel _____ FT/21/4

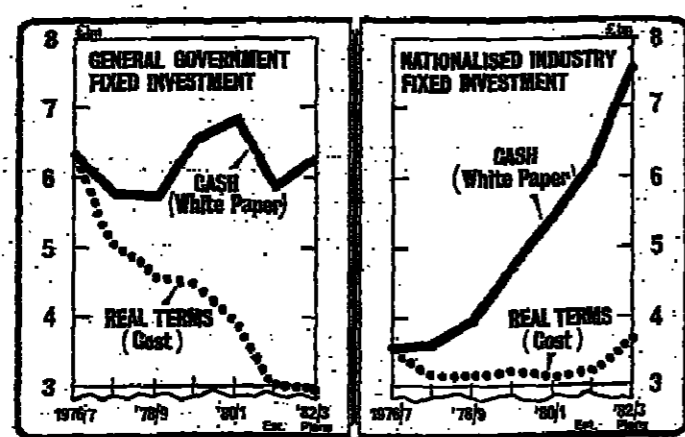
Homeequity Relocation Ltd. INTERNATIONAL



UK NEWS

'Real' problem with cash planning

WOODBINES were five a penny before the war, and in those distant days a bottle of Scotch cost 12s 6d—the equivalent of 82p.



Max Wilkinson looks into criticisms of the Government's spending proposals

Mr Edward du Cann, the committee's chairman described the information now provided for MPs as "woefully inadequate."

However, to project even a moderately plausible cash figure for spending, the Treasury has to take a view about the likely course of inflation.

British Air Ferries shows pre-tax profit of £0.5m

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIR Ferries, the South-East based airline of the Keegan Group, earned a net pre-tax profit of £500,000 in the year to December 31 1981 with BAF Engineering earning £100,000.

Debenham computer link aims to cut fuel costs

BY MAURICE SAMUELSON

THE DEBENHAM GROUP of retail stores is installing a computer-based energy control system in its major outlets in an effort to contain its fuel bills, now running at nearly £5m a year.

Textile chief warns on threat to 30,000 jobs

BY HEINZ NENK

A FURTHER 30,000 jobs could be lost in Britain's ailing textile industry because of the inadequate response of the Government and the EEC over import controls, warns the British Textile Confederation.

BL expects to double car sales on the Continent to 120,000

BY JOHN GRIFFITHS

BL EXPECTS effectively to double its car sales this year on the Continent with Italy the leading market accounting for 50,000 of 120,000 sales.

Electric version of Terrier truck planned

FINANCIAL TIMES REPORTER

LEYLAND TRUCKS plans to start limited production soon of an electric truck based on its 7.5 gross ton diesel engine Terrier model built at Bathgate.

Invitation to the Shareholders of COPENHAGEN HANDELSBANK A/S (Aktieselskabet Kjøbenhavns Handelsbank) to subscribe for Nominal Kr. 85,000,000 in New Shares

Independent school fees average £1,100 a term

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

FEES FOR boarders at the best known independent schools now average more than £1,100 a term, according to statistics published by the Independent Schools Information Service yesterday.

Rapid transport system draws £3.5m revenue

By Nick Garnett, Northern Correspondent

THE PROBLEMS which handicapped last November's integration of bus services and the Tyne and Wear Metro light railway system have been overcome, the region's passenger transport executive said yesterday.

London boroughs seek aid for jobless

BY ROBIN PAULEY

RAPIDLY-GROWING unemployment in London, and the problems facing young people and those from ethnic minority groups, is to be the subject of a campaign by the London Boroughs Association.

County councils urge poll tax

BY ROBIN PAULEY

DOMESTIC RATES should be retained, reformed and supplemented by a poll tax, says the Association of County Councils (ACC) in its response to the Government's Green Paper on Alternatives to Domestic Rates.

THE HERITABLE AND GENERAL TRUST INVESTMENT SERVICES FOR THE PRIVATE CLIENT

International Standard Electric Corporation 6% Sinking Fund Debentures Due 1987

UK NEWS - LABOUR

Ports face 24-hour token strike today

By David Goodhart, Labour Staff THE MAJORITY of Britain's ports were expected to be at a standstill today as the unofficial National Ports Shop Stewards Committee stage a 24-hour stoppage in protest against proposed changes to the National Docks Labour Board.

Pay deal with Labour vital, Scots TUC told

BY IVO DAWNAY, LABOUR STAFF THE FIRST signs of a major struggle among the trades unions over agreeing an incomes policy with the Labour Party emerged at the Scottish Trades Union Congress in Perth yesterday.

Bank union leaders upset by work of new broad left group

BY BRIAN GROOM, LABOUR STAFF A BROAD left group has been formed in an attempt to radicalise the non-political 150,000 strong Banking Insurance and Finance Union.

Steel plant men strike over suspension

Financial Times Reporter PRODUCTION AT the British Steel Corporation plant in Corby, Northants, was halted yesterday when more than 2,000 workers went on strike over two colleagues being suspended for refusing to handle scrap metal.

Militant engineering workers attack economic strategy

BY PHILIP BASSETT, LABOUR CORRESPONDENT LEFT-WINGERS in the Amalgamated Union of Engineering Workers yesterday sharply criticised the Labour movement's alternative economic strategy, insisting that it should be supported by industrial action to remove the Government from office.

Ambulance staff wage talks stall on 4% limit

BY OUR LABOUR STAFF PAY TALKS between management and unions representing 17,000 ambulancemen broke down last night as expected.

arranged, but the unions said they were still willing to discuss the wage-salary switch.

Insurance pay offer vote

BY OUR LABOUR STAFF MEMBERS OF the Association of Scientific, Technical and Managerial Staff (ASTMS) who work for the Legal and General Insurance Company have overwhelmingly rejected an 8 1/2 per cent pay offer.

About 85 per cent of those eligible voted.

Johannesburg Consolidated Investments Group

GOLD MINING COMPANIES' REPORTS FOR THE QUARTER ENDED 31st MARCH 1982 WITH COMPARATIVE FIGURES FOR THE PREVIOUS QUARTER

Randfontein Estates

Table with 2 columns: Quarter ended 31.3.1982 and 31.12.1981. Rows include Operating Results (Gold, Uranium), Financial Results (Revenue, Profit), and Notes.

DEVELOPMENT

During the quarter a total of 11 518 metres (13 388 metres) was advanced at the Cooke Section.

SAMPLING RESULTS

The values shown in the following tabulations are the actual results of sampling reef development.

COOKE SECTION

Table with 2 columns: Quarter ended 31.3.1982 and 31.12.1981. Rows include Channel width, Average value, and Uranium.

RANDFONTEIN SECTION

Table with 2 columns: Quarter ended 31.3.1982 and 31.12.1981. Rows include Channel width, Average value, and Uranium.

SHAPTS COOKE NO. 1 SHAFT

The installation of the larger rock winder is on schedule and commissioning is due during the second quarter.

COOKE NO. 2 SHAFT

The conversion of the ventilation shaft for hoisting is progressing well and should be completed during the third quarter.

COOKE NO. 3 SHAFT

Sinking operations advanced from 772 metres to 937 metres below collar and included the cutting of 106 and 118 level stations.

PRODUCTION GOLD

Underground was supplemented by 529 000 tons (478 000 tons) from old surface tailings and rock dumps.

CAPITAL EXPENDITURE

In view of the weaker gold price the capital expenditure programme has been reviewed and certain items of expenditure have been deferred.

Western Areas

Table with 2 columns: Quarter ended 31.3.1982 and 31.12.1981. Rows include Operating Results (Gold, Uranium), Financial Results (Revenue, Profit), and Notes.

DEVELOPMENT

A total of 9 354 metres (10 315 metres) was advanced during the quarter.

SAMPLING RESULTS

The values shown in the following tabulations are the actual results of sampling reef development.

VENTERSDORP CONTACT REEF AND UPPER ELSBURG REEFS

Table with 2 columns: Quarter ended 31.3.1982 and 31.12.1981. Rows include Channel width, Average value, and Uranium.

MIDDLE ELSBURG REEFS

Table with 2 columns: Quarter ended 31.3.1982 and 31.12.1981. Rows include Channel width, Average value, and Uranium.

PRODUCTION GOLD

Production was interrupted by numerous power failures and the breakdown of a major compressor serving the South Shaft.

URANIUM

Stopping operations on the Middle Elsburg reef horizon have now maintained the planned level for the current year.

SUB-VERTICAL SHAFTS

At the S.V. 3 Shaft, sinking and lining operations continued and the shaft advanced 84 metres (132 metres) to 942 metres below collar.

CAPITAL EXPENDITURE

The capital expenditure programme has been reviewed and expenditure on certain projects has been deferred.

Elsburg

Elsburg Gold Mining Company Limited. Issued capital: R20 200 000. Dividends declared (R2000).

Elsburg Gold Mining Company Limited. Issued capital: R20 200 000. Dividends declared (R2000).

Elsburg Gold Mining Company Limited. Issued capital: R20 200 000. Dividends declared (R2000).

Advertisement for Metropole building on their conference reputation? In Blackpool. We already serve the other major conference venues in Britain with our hotels at Brighton, Birmingham (National Exhibition Centre) and London.

PM TO MAKE BRITISH SETTLEMENT PROPOSALS IN WASHINGTON TOMORROW

Thatcher retains broad support on Falklands

BY INOR OWEN

THE PM'S UNDERTAKINGS by the Prime Minister to seek a diplomatic solution to the Falklands crisis yesterday assured the Government of a further round of all-party support in the Commons.



Roy Jenkins: all-party talks

With equal emphasis, she declined the fact that they had short of the objective of arranging the Falkland and the right of self-determination which she believed the support of nearly every MP.

The Prime Minister replied that she accepted the point made by Mr Gardiner, which had been strongly expressed from all sides of the House during earlier discussions on the invasion.

With Tory MPs cheering approval she insisted: "We shall of course try to seek a diplomatic solution but we have to be true to our objectives."

"I cannot disguise from the House that the Argentine proposals at present before us fall short in some important respects of those objectives and requirements expressed in the House."

Mr David Steel, the Liberal leader, cautioned the Prime Minister against interpreting the all-party agreement on the need to remove Argentine troops from the islands as blanket support for some of the longer-term objectives now being discussed.

The Government's declared intention to make the wishes of the islanders paramount should not be ascribed to the House as a whole because it was for the House itself to be paramount in resolving the long-term issues.



Mrs Thatcher leaving Downing St for the Commons yesterday

Pym wins backing of most Tory MPs

By Elinor Goodman, Political Correspondent

MR FRANCIS PYM, the Foreign Secretary, last night won the support of a packed meeting of the Conservative foreign affairs committee for the Government's view that Argentina's proposals for solving the Falklands Islands dispute are totally inadequate.

Mr Pym, who was addressing his first meeting of the committee since taking over as Foreign Secretary, was warmly applauded when he repeated that while the Government would explore every diplomatic option for solving the dispute, it was prepared to use force if necessary.

A united Tory Party is essential to the strength of the Government's negotiating hand, and it was clear at Westminster yesterday that the Government was still carrying with it the great majority of Tory MPs.

Commons Sketch

The Iron Lady leads with her right to the armchair strategists

FOR A fleeting moment yesterday it seemed possible that the Commons was about to get through Prime Minister's Question Time without dwelling at inordinate length on the Falklands crisis.

The first question, from the unpredictable Mr Tom Dabell (Lab West Lothian) concerned the appointment of government financial advisers.

But, as often happens with Tom, his real complaint concerned something completely different—in this case the Government's decision to sell off BNOC's North Sea oil operations.

These Scottish MPs seem to be resourceful chaps, and Mr George Foulkes (Lab Ayrshire South) soon brought the matter back to the Falklands by asking what assessment the Government's financial advisers had made of the cost of the military operation.

Alter-ego It seems, however, that when it comes to paying for the task force Mrs Thatcher, the fervent monetarist, is completely dominated by her alter-ego as the Iron Lady.

Secretary, the delightful Mr John Biffen has ended up as Leader of the Commons. Once again, wit and eloquence are to be heard from the Tory front bench, the first time this has happened since Mr Norman St John-Stevas was sacked from this particular job.

In his first major appearance in his new role, Mr Biffen had the unpopular task of forcing through a guillotine motion to curtail debate on the controversial Employment Bill, which introduces more trade union reforms.

He swiftly proceeded to carve up the Labour front bench with a deftly wielded scalpel. Generally, he congratulated Mr Foot for staying on to hear the debate.

Ulster Bill opponents suffer early defeat

BY MARGARET VAN HATTEN, POLITICAL STAFF

OPponents of Mr James Prior's plans for devolved government in Northern Ireland have been out-manoeuvred in the first skirmish of a battle expected to last well into the summer.

Mr Prior's Bill providing for the transfer of some power from Westminster was introduced in the Commons yesterday, despite opposition from several Unionists and Tories, who had pressed for a debate on the Northern Ireland White Paper before the Bill's introduction.

The opposing faction had hoped to muster a sufficient demonstration of hostility during the White Paper debate to discourage the Government from proceeding with legislation during the current session of parliament.

By introducing the Bill yesterday the Government has committed itself to passing the legislation this session, however much hostility may surface during the White Paper debate, which is now expected to be held next week.

Although a small minority of Mr Prior's Cabinet colleagues, including the Prime Minister, are understood to have expressed strong reservations about his chances of success in the province, the Prime Minister is believed to have supported him in moves for the Bill's early introduction.

Special birds "Trade union leaders are not a special breed of humanity always able to shelter from the rough breezes of democracy, special birds to be protected by special game laws," wrote Mr Foot.

Anyway, suggested Mr Biffen, Labour should be only too eager to abandon its "trial by verbiage" and get the Bill a Third Reading, if only to witness the tantalising spectacle of how the divided SDP would vote.

After that, we had Mr John Sillkin, Labour's shadow Leader of the House, fulminating against the legislation as "the worst Bill since the Industrial Relations Act of 1971... divisive and contentious."

High-o, back to the old politics of confrontation. John Hunt

Kitson expected to chair defence select committee

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

THE Falklands crisis has delayed the work of the select committee on defence which is today expected to elect a new chairman to replace Mr Cranley Onslow (Con, Woking).

Mr Onslow, who has been chairman only since last July, was appointed Minister of State at the Foreign Office after the resignations over the Falklands invasion of Mr Humphrey Atkins and Mr Richard Luce. Sir Timothy Kitson (Con, Richmond, Yorks) is likely to be elected chairman at a private session this morning, which is also expected to discuss how the committee's full agenda can be fitted into the remaining weeks before the Whitsun recess.

THE SWEET SMELL OF SUCCESS... AGAIN



Awarded to the Fragrance Division of PPF International Limited

THE FUTURE IN FRAGRANCES, FLAVOURS AND FOOD INGREDIENTS



PPF INTERNATIONAL The Queen's Award for export achievement 1966, 1971, 1975, 1982

EMCO WHEATON U.K. LIMITED MARINE LOADING ARM DIVISION, MARGATE, KENT.

is pleased to be the recipient of the QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1982

EMCO WHEATON U.K. LIMITED, WESTWOOD, MARGATE, KENT, U.K. TELEPHONE: 0843-21521 TELEX: 96156

Talks on future of Concorde By Our Political Staff MR NORMAN LAMONT, Industry Minister, is to have talks on the future of Concorde in Paris on May 6.

Guillotine approved for Employment Bill A GOVERNMENT motion to guillotine debate on the Employment Bill was approved with a majority of 53 (290-237).

LEAVING LONDON COULD SAVE YOUR COMPANY A FORTUNE An estimated £2.75m in annual accommodation costs could be made by moving your company's offices to Derby. To HERITAGE GATE - A new office complex of 180,000 sq.ft. located at a safe distance from the congestion and expense of central London.

PROPERTY WORLDWIDE incl. SPAIN, FLORIDA & U.K. FOR HOLIDAY • INVESTMENT • RETIREMENT WHOLE-OWNERSHIP • TIME-SHARING, FIND IT ALL AT THE INTERNATIONAL PROPERTY EXHIBITION Cumberland Hotel, Marble Arch, London W1 APRIL 22, 23 & 24 Admission £1: valid for all 3 days

FINANCIAL TIMES SURVEY

Wednesday April 21, 1982

International Storage and Handling

The demand for greater sophistication in handling and storage systems is putting considerable pressure on suppliers to adapt their equipment. The application of computers is also bringing a greater integration of these facilities into the total production process.

Exciting times for Cinderella

BY HAZEL DUFFY

EVERYBODY NEEDS handling and storage but nobody wants it. Thus the industry grew up as the Cinderella in relation to the weightier needs in the manufacturing process, leaving sectors such as the storage and distribution of food, drink, mail order, etc to set the pace in developing more advanced systems.

But the past few years have seen a revolution in the approach to handling and storage made possible by the application of computers to integrate these essential elements more closely into the total production process. Although installed automated materials handling systems are still very much in a minority, their contribution to more efficient methods is being increasingly recognised and it is estimated that by 1988 25 per cent of the installations market in warehousing and production units will have moved to automatic or semi-automatic working.

A recent report* on automated systems identified warehouses, cold stores, high volume mechanical and electrical engineering production, food, drink and tobacco, wholesale and retail distribution centres as being the key industrial sectors in this trend. The justification for installing such expensive capital equipment is greatest in the area of identi-

fed savings, particularly in wage costs.

The evidence from companies which have put in systems, however, is that there are other good reasons as well. The inventory cost is invariably reduced, quality control improved, there is a considerable reduction in accidents, the working environment is improved and there is scope for increased throughput (which is often the prime reason for installing such systems in the first place).

Most systems have been installed in the U.S. and Japan, where the technical strengths in complex systems are now well established. There is little doubt that once the recession is over interest in the expanding area of automation will manifest itself in investment, particularly in the U.S. where industry is very concerned to catch up with Japanese levels of efficiency.

European industry, the UK's in particular, has been slower to recognise the benefits of such investments, arguing to some degree that it does not have the necessary investment resources but also that until it sees such systems in operation it must remain sceptical about what they involve. In industries which have a high international profile, however, this attitude is changing as it is acknowledged that low-cost production and distribution is the



Coventry Climax trucks in use at McGregor Cory Warehousing, an Ocean Group company and one of the largest warehousing operations in Britain. Many specialised handling facilities will be featured by 200 exhibitors at the Fifth Storage Handling and Distribution Exhibition which opens at London's Earls Court on April 26

only way to maintain a competitive profile. The demand for greater sophistication in handling and storage systems is putting considerable pressure on suppliers to adapt their equipment accordingly and be able to mount a turnkey capability in some cases. This pressure will grow, emphasising that the survivors in the sector will be those which are already adapting to changing demands even if the major part of the market continues to be for more traditional equipment. In the longer term a number of suppliers which sprang up during the expansionary period for mechanical handling equip-

ment may well find that this type of equipment is becoming redundant. The decline of heavy industry in the advanced manufacturing nations over the past few years has already led to examples of such redundancy. As an example, suppliers of cranes in the UK for steelworks have found their order books almost non-existent. As the emphasis continues to be on capacity reduction in Europe, demand is not thought likely to improve very much, although in both Europe and the U.S. there is still plenty of need for steelworks modernisation. Likewise, the poor investment

record in recent years by ports and railways in the developed world has had adverse effects on the industries supplying them with capital equipment. There has been some compensation, however, in the development of new port facilities in the oil-producing countries, while oil exploration and development in the North Sea continues to provide orders for specialised handling equipment suppliers. Road-to-rail container handling by container cranes is another example of an important area where handling can lend itself to automated systems. The range of handling requirements of industry (both primary and manufacturing),

retailing, bulk material transport like coal, cement, ores, grain, and the like, is so vast and varied that it makes treatment of it as an individual sector impossible. It is a problem that has been confronted by government, for instance, which is anxious to improve the efficiency of industry and distribution by spreading awareness of the benefits to be derived from proper handling, without notable success. Nearly all handling needs therefore have to be custom-designed if the user is to derive the maximum benefit. From the suppliers' point of view it is ideally a system that can then be adapted elsewhere. Prob-

ably the most successful approach is for the handling and storage requirements to be incorporated into the overall development plan of, for instance, a factory or a new coal mine.

Conveyor suppliers to the coal industry have shown considerable innovation in response to the National Coal Board's requirements and it is hoped that these developments can be incorporated in export work as well. Similarly, industries which need to stock a large range of spare parts for after-sales service are frequently leading the way in innovative warehouse designs and successful systems of this type obviously have sales potential beyond their national boundaries.

Suppliers of handling and storage equipment have tended to concentrate on the needs of their national customers, with the exception of the lift truck sector which has been highly international from the outset and has a strong multi-national representation among manufacturers. The advent of automation and computer-controlled movement, however, is changing this rather parochial attitude.

The need to apply electronics expertise across a very large section of modern handling and storage is leading to an expertise being built up which is more of an exportable commodity. In particular, the relatively small number of companies specialising in a turnkey approach must necessarily market their expertise on a worldwide basis. There is also a growing tendency among suppliers to concentrate more on particular applications. The visitor to an airport almost anywhere in the world, for instance, would notice that the names on conveyor systems, both for passengers and baggage, are "international" suppliers.

There has always been a marked concentration among only a handful of suppliers of certain types of equipment, such as lifts and escalators, which is an international industry. Specialisation seems likely to increase, however, as the resources needed to design and produce advanced systems will require an international customer market. At the same time, at the other end of the scale, there are numerous suppliers of the conventional and less dramatic equipment, such as pallets, containers, racking systems, etc., which are the staple requirement for the handling and storage needs of large parts of the population in the home, office, factory, warehouse and so on. Likewise, in the storage of bulk materials much of the equipment that is currently used, and will continue to be used, is of a conventional nature. In the factory, however, there is very wide scope for more systematic approaches to the handling and storage of work-in-progress, components and spares. In its most advanced form this will extend to highly sophisticated methods in, for instance, the transport of components for machining. The introduction of flexible manufacturing systems, mostly in Japan and the U.S., which integrate with automatic handling herald a great change in an area where manual labour has predominated. Although the primary aim of such systems is to secure more efficient production methods, the implications for handling equipment are not to be overlooked. From the point of view of the systems that are becoming available this is one of the most exciting periods for the industry.

CONTENTS

- UK hoists and cranes: signs of recovery II
- Consumer industries: new UK systems needed II
- Lift Trucks: stress on value for money III
- Automated warehouses: Europe catches up III
- BMHB: board widens its net III
- Heavy handling equipment: dinosaurs return IV
- Fiat: robots take on engine assembly IV

Here's a new twist to the squeeze.

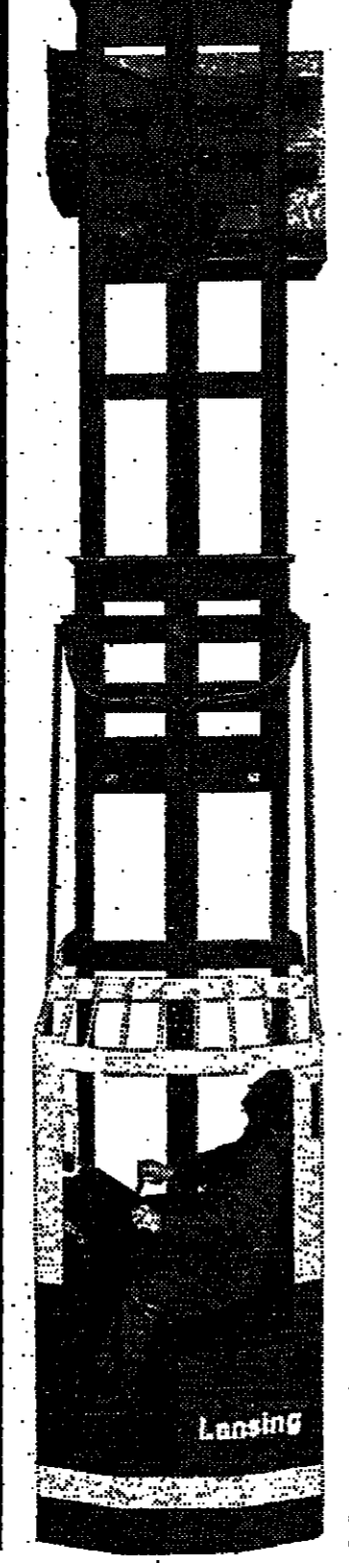
With company budgets being squeezed till they squeak, how can you afford the efficient new lift trucks you need to stay profitable?

The answer's another squeeze—to your materials storage areas.

For Lansing have produced a unique new ultra-narrow-aisle turret truck that just about any company can use.

By turning ordinary storage space into high-density space in existing

Aisle width as little as 1.4m.



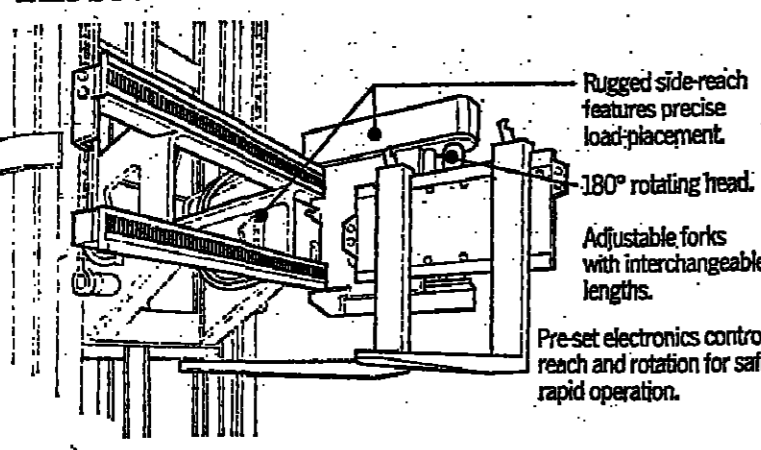
buildings, this brilliant new Lansing FAER 6/1.25 can give you up to 20% more storage capacity, without major structural alterations. Which, by saving you expensive new space, means it could pay for itself over and over.

Like every Lansing lift truck—electric or engine-powered—you can buy the unique new FAER 6, or rent it, or lease it. It perfectly fits your needs—and your budget, too.

So contact Lansing now. The FAER 6/1.25 is but one of three superbly cost-effective, new-design Lansing trucks. It fits neatly between our reach-truck and turret-truck range to give yet another complete Lansing choice for every kind of business. So ask for a demonstration. It's an eye-opener.

Lansing's FAER 6/1.25 makes its debut at Stand 81, Earls Court SHD Exhibition, 26th-30th April. Come along.

The secret's in the twist.



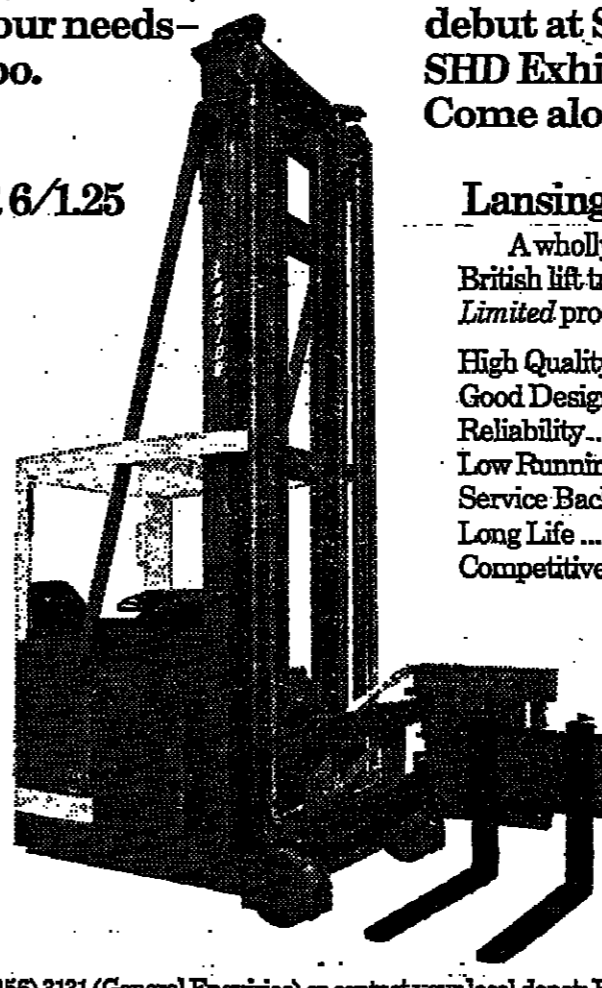
Lansing pioneered the turret truck principle with its unique lift-reach-rotate head, back in 1964.

Instead of the whole truck turning—the cause of the typically wide standard storage aisle—only the load-carrying head actually turns.

So aisles need be barely wider than the width of the truck—saving an enormous amount of space compared with other types, and so considerably increasing storage space within a given area.

The unique FAER 6/1.25 turret truck.

- Three separate braking systems for unparalleled safety.
- Superb ergonomic layout for operator, giving exceptional comfort and visibility.
- Optional equipment allows buried-wire guidance, auto-braking, lateral and height-selection communications, auto-sequence and cold-store operation.



Lansing Bagnall is voted outright leader.

A wholly independent and unsponsored 1981 survey of British lift-truck users by Business and Market Research Limited produced these results:

High QualityNo. 1.....	Lansing Bagnall
Good DesignNo. 1.....	Lansing Bagnall
ReliabilityNo. 1.....	Lansing Bagnall
Low Running CostsNo. 1.....	Lansing Bagnall
Service Back-upNo. 1.....	Lansing Bagnall
Long LifeNo. 1.....	Lansing Bagnall
Competitive PriceEqual First	Lansing Bagnall

LANSING BAGNALL HENLEY
British built by British Industry.

Phone Lansing at: Basingstoke (0256) 3131 (General Enquiries) or contact your local depot: Bristol: 0272 711261 - Durham (Bowburn): 0385 770313 - East Kilbride: 03552 33601 - East London: 01-593 7681 - Huddersdon: 099 24 43361 - Ilkeston (Derby): 0602 328781 - Isleworth: 01-568 4681 - Leeds: 0532 530231 - Redditch: 0527 28773 - Wales (Bridgend): 0656 56625 - Warrington: 0925 51177 - Winchester: 0962 60511.

INTERNATIONAL STORAGE AND HANDLING II

The hoist and crane industry reorganises after two bad years

Market shows signs of recovery

THE UK crane and hoist industry has suffered badly during the past two years, with some companies' output falling to around half the level experienced in late 1979. But there are signs of slight recovery in some sectors.

Lack of new investment, particularly in the mechanical engineering industry, and the overall failure of companies to replace outdated lifting gear are cited as the main causes of the depressed market in the medium- and light-weight range.

The heavy crane market has been hit by the virtual halt in this type of investment by the British Steel Corporation and a decline in the number of heavy engineering projects, although some optimism about this sector is now being expressed.

The recession has also led to continued rationalisation within the industry, with Norcross having regrouped a

number of manufacturing activities within its subsidiaries A.R. Cranes of Telford, John Smith of Keighley, and Adamson Butterley Engineering of Ripley, Derbyshire.

J. H. Carruthers of East Kilbride, Scotland, has been sold by Burmah Engineering to a syndicate of financial institutions, with its former managing director, Mr William Cowan, returning from retirement to head the company again.

Mr Cowan says that there is now "a glimmer of light" in the UK market and the company's order book had lengthened to around six months, with further good prospects in the shipbuilding, construction and motor industries.

This recovery from a very serious position at the end of last year had been assisted by improved demand from the Middle East, while the com-

pany's acclaimed Monobox crane design remains a valuable asset in the longer term, adds Mr Cowan.

Another notable development has been the management buy-out of Matherons of Rochdale, with Mr Kelvin Matheron, the managing director, leading the way to the conclusion of a deal for an undisclosed sum with the former owner, William Hudson. Financial assistance was provided by the Industrial and Commercial Finance Corporation.

Mr Matheron says that no major changes are planned following the recently completed sale, since the workforce had already been virtually halved during the past two years and now numbers around 150.

Output at Matherons is now around two-thirds the level of two years ago. Its main products remain overhead travelling cranes up to around 50 tonnes, wire rope hoists of up to 32 tonnes and lifting jacks of up to 40 tonnes.

Updated

Mr Matheron says the UK market for the company's products is now fairly steady and that there are signs that previously delayed investment schemes are going ahead. But there is little sign of any sharp improvement in demand.

The major forces within the industry remain NRI Clarke Chapman Cranes, particularly at the heavy end of the business, and Herbert Morris, the Davy Corporation subsidiary which spans a wide spectrum of products, some updated or replaced recently.

At the heavy end of the market the company has set its sights on four main areas: steel plants, power generation, shipbuilding and container handling. In the first the prospects for UK sales seem bleak but the company is bidding for work on a number of overseas steel projects, notably in India and other developing countries.

On power generation it is encouraged by the UK's nuclear power station programme and the demand it will create for heavy lifting equipment, while the recent success, in relative terms, of UK shipbuilding, is seen as a potential area for growth.

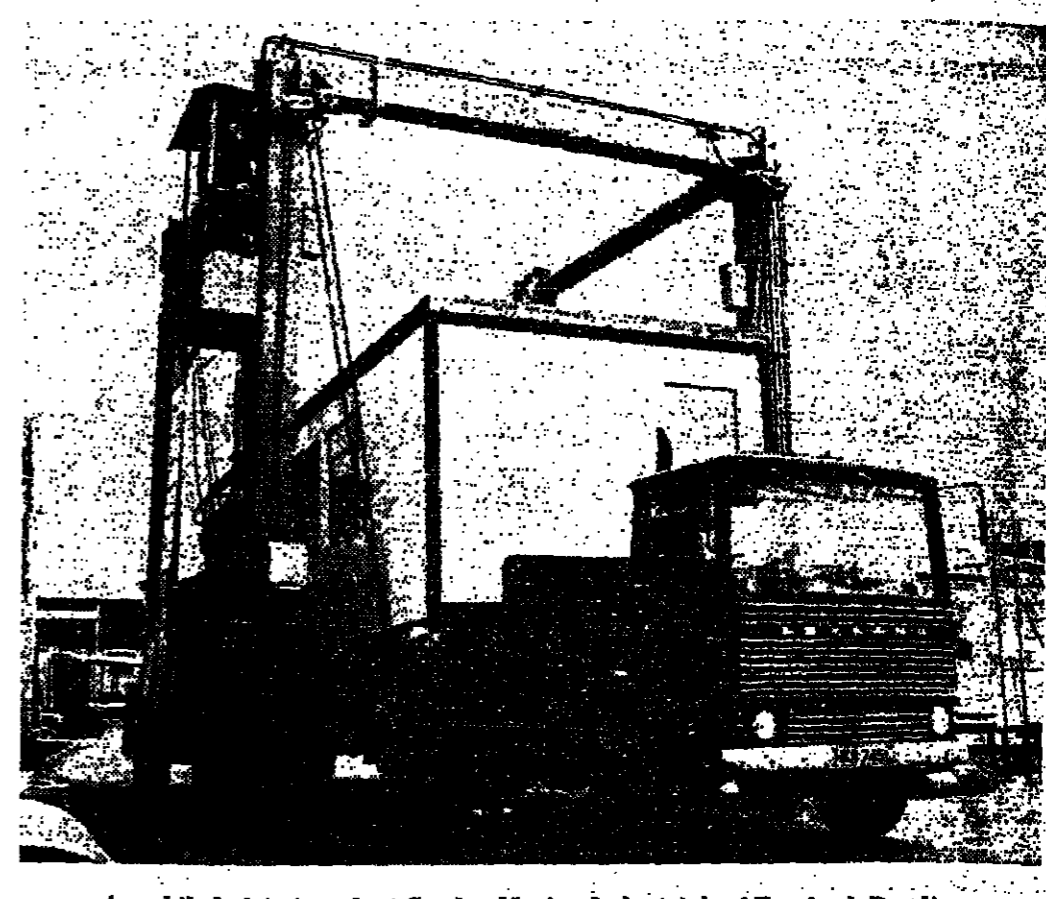
Finally, on container handling Morris accepts that there remains a considerable amount

of excess container handling capacity in the UK and Europe but believes that will not last and sees opportunities here. The company has recently installed two container stacking gantries at a container marshalling area at Ipswich, Suffolk.

Overall the company is more firmly committed to heavier type of equipment, with around 50 per cent of its turnover coming from this sector and about the same from its light and medium-range activities.

Stothert and Pitt of Bath, a specialist in dockside cranes, has recently won an order worth around £2m to supply eight 10-tonne cranes and one 25-tonne crane for Calabar Port in Nigeria. It has also been concentrating on specialised crane work for offshore oil platforms—as have a number of companies—particularly in the North Sea.

The company says this has been an important area since it involves higher technology work with specific requirements by customers on safety and performance, giving higher added value to the product. Stothert and Pitt has 12 such cranes on order for the North Sea and other parts of the UK.



A mobile hoist at work at Cawley Marine Industrial, of Tunford, Reading

"Our experience is that the whole of the UK market, from light hoists to heavy cranes and even fork lift equipment, has declined fairly evenly over the past two years and demand is now around half the level experienced in late 1979," says the company.

The result of this, it is suggested, is that suppliers have cut margins severely and in some cases the quality of products is suffering as a result of the use of cheaper components, with safety implications for the long term.

Demag also points out that

since most companies have only one EOT crane serving their manufacturing activity they are highly dependent upon its reliability, so the consequences of repairs could be serious.

During the recession Demag has embarked on a programme of product improvement, concentrating on consolidating and simplifying design, with the aim of reducing maintenance requirements.

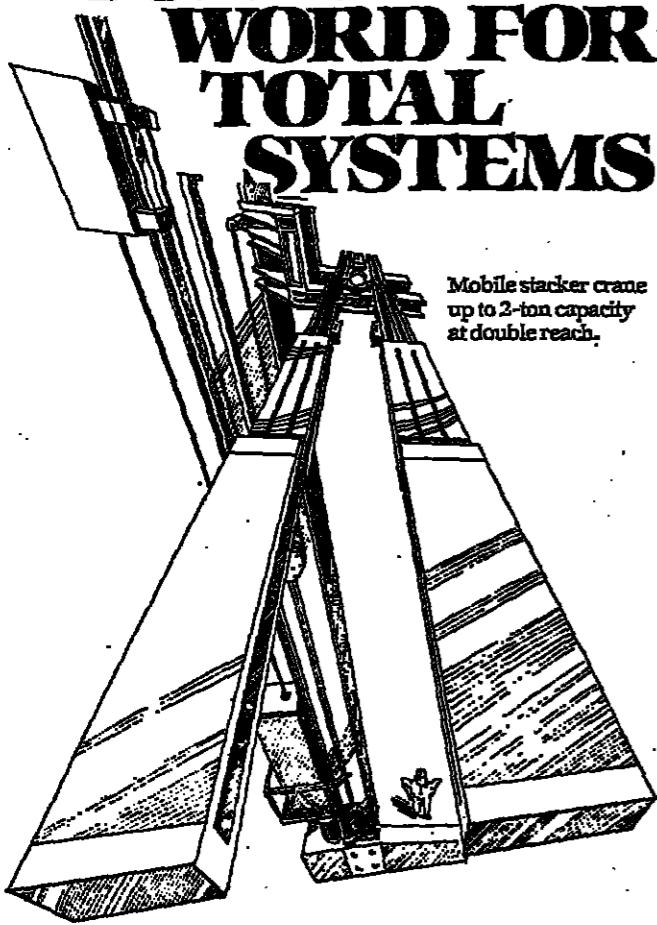
The company has also expanded its manufacturing activities at Banbury, where all its UK products are manufactured

with the exception of motors and other minor parts which are mostly supplied from Germany. The workforce is around 250.

Demag has seen a slight upturn in demand in recent months and believes there will be a slow but steady increase in demand this year. This appears to be the consensus of the industry. Many companies cautiously point out, however, that this recovery is in their view by no means certain and could be halted by a number of economic factors.

Lorne Barling

THE FOUR-LETTER WORD FOR TOTAL SYSTEMS



Mobile stacker crane up to 2-ton capacity at double reach.

FATA

FATA has an unrivalled blend of versatility, capability and experience in every aspect of storage and distribution.

We design and build high-bay automated warehouses as turnkey projects, complete with computer systems.

Then there's Conserv-a-Trieve, the high density automatic storage system for small parts. Or Carrago, the advanced robot pallet truck system.

Of course, we've always been noted for our overhead, power and free, and monorail conveyor systems. Yet FATA are more than hardware specialists.

Call us in and we'll begin at the very beginning with thorough studies of your needs.

If your product is a problem to store, to move or to assemble, FATA will find the right solution. Call our sales dept. today for a free copy of the FATA Systems Digest.

FATA

FATA Limited is a member of the Brobbek International Group. FATA Ltd. Dawson Road, Bletchley, Milton Keynes, MK1 1JY. Telephone: (0908) 73611, 640044. Telex: 826463 FATA UK.

Consumer sectors pose special problems

New UK handling systems needed

HANDLING a high volume of goods in such consumer industries as food, drink and retailing generally poses special problems for equipment manufacturers and operators alike. But with the pressure on margins in these areas it is one management activity where companies are increasingly focusing their attention.

The need for companies to do so was spelt out by an official industrial report for the food and drink industries which suggested that "the evidence indicates that the major areas of technical weakness, in terms either of inferiority or absence of UK machinery, lie in the meat, brewing, soft drinks, biscuits, chocolate, confectionery, ice cream and oils and fats sectors."

In margarine production, for example, it was suggested that machinery suppliers need "increasingly to be able to offer complete systems of machinery whether based on the use of the paper wrapper or the plastic tub." The report added that "a complete line, not an assortment of machines from different sources, is what the customer wants."

In the meat sector the report pointed out that much of the primary processing is along a conveyor system. It discovered, however, that processors preferred Scandinavian machinery because such equipment linked together to form an integrated and highly automated system.

If UK sources had been used the purchaser would have had to undertake the design and project management himself, it was discovered. Consequently the report recommended a much

closer relationship at an early stage between food processing companies and machinery suppliers to help develop UK mechanical handling systems.

In the broadest sense mechanical handling in the food industry encompasses all stages from the farm to the consumer. In these terms the industry is one of the largest in the country and, as may be expected, there are as many different ways of meeting mechanical handling problems as there are companies.

A prime example of mechanical handling in the food industry is given by the Bejam frozen food group. Bejam has some 180 freezer food centres throughout the UK. Keeping up to 500,000 shoppers a week supplied with packs of frozen grocery products imposes a substantial strain on Bejam's mechanical handling, storage and distribution systems.

Cold storage

Freezer food centres south of the Thames and across to Wales are served by a 34,000 cubic metres cold storage depot at Frimley Surrey. This is unusual, in cold store terms, not just for its sheer size but in its use of five levels of racking to pack as much as possible on to a given floor area.

Bejam uses a flexible pallet system which helps ensure that racking is used to full advantage. Operations are planned each day to minimise interference between the high-speed high-lifting fork lift trucks used.

Efficient mechanical handling of the materials used in drink production is as important for Britain's beer, spirits and soft

drinks producers as it is for the food industry in general. With such a high volume and bulky operation, profit margins are traditionally low—thus making it vital to obtain the most effective throughput of materials.

Unfortunately for British engineering companies many UK drink producers over the past decade have been forced to look abroad for their materials handling machinery to ensure that costs were kept to a minimum and efficiency maximised. In part this reliance on overseas machinery was forced on the brewers in particular by the rapid growth in demand for lager throughout the 1970s.

The rapid swing to lager led to a bunching of orders for production vessels which UK sources had been unable to meet. But the problem with lager production is that the production process also requires longer storage times—and therefore greater capital costs—than traditional beer production.

The lengthy process of lager brewing—from malting to bottling—has meant an intensification of brewers' efforts to improve materials handling. In the brewery, for example, mash filters and "lauter tuns" are being introduced which lead to significant increases in the number of brews which can be achieved in a day.

Perhaps the most significant development in lager equipment has been the introduction of cylindrical-conical fermenting vessels to replace the traditional square or horizontal types. Since lager production involves bottom fermentation using yeast which sink to the

bottom of the vessel rather than rising to the surface, cylindrical vessels allow the yeast to be separated out from the bottom.

In the retail sector in general, warehouse storage and handling is increasingly seen to be as important an area as marketing. But the way retailers deal with their warehouse problems varies considerably.

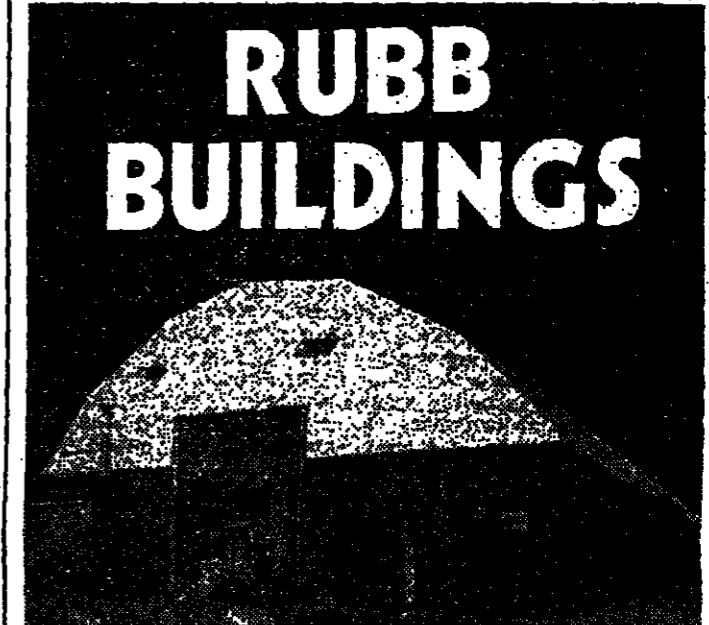
Palleted goods

Fine Fare, for example, has its warehouses laid out along conventional lines with palleted goods on four-tier racking, with the floor and first tier levels being used primarily for despatch and the two upper tiers for holding replenishment loads for the first two levels.

Storage of bulk goods is either in blocks or in drive-in racking. Warehouse staff responsible for filling dispatch orders have long-fork electric trucks which carry two roll pallets. Removal of goods is carried out from side to side of the tier being used, thus providing a one-way system and obviating congestion.

J. Sainsbury makes use of sophisticated computer analysis to help its warehouse operations. Computer printed forms give details of goods due in each day. Arrivals, mainly on pallet boards, are unloaded by pallet or "reach" truck, checked for quantity and quality and then stored.

The essential point about all retail systems, however, is speed and flexibility of operation when dealing with the high volumes of goods handled by a large multiple group.



RUBB BUILDINGS

The fastest, cheapest way of solving big storage problems

Within a few weeks Rubb can custom-build and erect a building to tackle the biggest storage problem at a price that makes normal building costs look absurd. In a short period, even the cost of renting warehousing space looks expensive when compared with investing in a Rubb building which has the convenience of on-site location. Over 300 Rubb units manufactured and erected in the U.K.—over 1,500 supplied worldwide.

Please send me further details on Rubb Buildings.

NAME _____

ADDRESS _____

Post to: Rubb Buildings Ltd., Dukas Way, Team Valley Industrial Estate, Gateshead, Tyne & Wear, England NE11 0QE. Telephone: (0632) 822211. Telex: 537756

SSI's CUBIC REVOLUTION IN STORAGE IS SPREADING

The SSI package gave us optimum flexibility and reliability with cost effectiveness.

Adapted so easily to our changing storage needs in the past four years.

delighted with SSI equipment. A great advantage for production work which requires constant change.

However complex your storage problems, SSI have a cubic solution that's revolutionary.

SSI provided the complete answer to some very sophisticated storage problems.

We've used SSI units for 10 years in 600 service vans. They outlast even the vans.

SSI Fix Equipment Ltd. Kingsclere Road, Basingstoke, Hampshire, RG21 2UJ. Telephone: Basingstoke (STD 0256) 26511 (ten lines) Telex 838242

INTERNATIONAL STORAGE AND HANDLING III

Hazel Duffy looks at the lift truck sector hit by recession and automation

More stress on value for money

THE PAST year has been probably the most difficult of any experienced by the lift truck industry. The major influence is the recession, which has reduced demand for capital equipment throughout the industrialised world. The users of lift trucks have frequently tried to squeeze a bit more life out of their existing equipment and postpone the date at which they make a replacement purchase. Prospects for recovery look weak at least until next year and even the more optimistic predict that the recovery will be slow.

Another important influence on future demand levels for lift trucks is the place of the product in changing methods of materials handling. Automated warehouses in particular are already affecting demand for lift trucks adversely. There is every prospect that this solution to storage needs will become increasingly popular, largely cutting off what has been an important market for lift trucks.

In the factory the future will also be increasingly dominated by assembly and manufacturing methods which will require sophisticated movement of goods and materials. Driverless tractors, guided trucks and fully automated aisle stackers are all products of the future which were shown at the materials handling show in Paris recently.

The lift truck, however, retains its reputation for being a highly flexible vehicle for moving goods, materials, components, etc., around factories, warehouses, ports and many other areas of work. Flexibility, including the means to be used in and out of doors, outweighs the relatively high cost of operating lift trucks. Efforts are being made continuously to increase the productivity of lift trucks, by making them more efficient as well as more acceptable environmentally, in the battle for the lift truck to win out over handling methods.

The industry has been aware for some time that the days of demand growing year on year have long since passed. In the industrialised world demand is almost entirely for replacement, which in conditions of recession has led to dramatic falls in some markets. Most European markets have fallen by 15 to 20 per cent in the past couple of years, a situation which has meant that suppliers are competing at very large discounts to list prices.

Inevitably the market situation has led to some rationalisation, although surprisingly not as much as has been predicted by some experts. The multi-nationals have all survived, although some would have been happy to offload their lift truck interests if they could find buyers. Those manufacturers whose activities are predominantly in lift trucks have been forced to re-assess their tactics in the face of substantial world overcapacity.

Low priced

Hyster, the U.S.-based group, has employed the most cost-efficient methods of design and production to launch a low-priced lift truck taking on the Japanese. This is the Challenger which has a starting price of under £8,000. Produced in a highly automated plant in Northern Ireland, built at a cost of £25m, the truck is reported to be selling well. Other manufacturers, Clark Equipment, for instance, have introduced new models where the emphasis is on high levels of reliability, ease of service, and low operating costs, which are key features in the consideration of the customer.

Despite the severity of the recession the multi-nationals find themselves continuing to compete against nationally based manufacturers which have been fighting hard in Europe to maintain their market shares.



The flexibility of lift trucks has always been one of their strongest selling points. The Hamech Ransomes L (above) is one of a breed of fast and manoeuvrable electric trucks



BMHB's chairman Sir Jeffrey Petersen

BMHB widens its net

MATERIALS handling is frequently an afterthought on the part of industry yet the economies that can be achieved with methods that have been properly planned can be substantial. It was in recognition of this fact that the British Materials Handling Board was set up by the Government in 1979. Its brief was to engage industry at all levels to become more aware of the importance of the economic, environmental and health advantages of greater efficiency in the handling of industrial materials and finished products of all kinds.

Founder members of the board included British Rail, the Post Office, Boods, the Ministry of Defence, BP, Woolworth and other large organisations. Contributions from these members, and some Government money, have kept the modestly staffed board going.

Now it has been decided that the board needs to widen its appeal to a much wider range of potential members who would provide all the operating funds, thus releasing it from any Government funding. On March 1 the board appointed its first chairman, Sir Jeffrey Petersen, a retired diplomat, to coincide with the commitment to expand into the problems posed by materials handling for a larger cross-section of industry. Sir Jeffrey says the board's aims must be to "stimulate demand" for materials handling and, where possible, to see that customers use British suppliers. The first meeting of the new board, for instance, brought together some of the major retailers and two manufacturers of hanging garment equipment to discuss the needs of the retailers and their reasons for buying imported equipment.

Initiative

The Board aims to co-ordinate some of the work on handling which is being done in various organisations. The National Economic Development Office, for instance, has taken a look at sortation problems for the Post Office and the requirements of the British Airports Authority, following the Board's initiative in raising the subject of their future needs. On a completely different handling problem, the packaging of bricks and plasterboard for the construction industry—the Board has managed to get the employers' body of the building trade to gather views from across the industry.

The difficulty for any such body in materials handling is the very wide field of activities involved. The research and development working group of the Board (which, like all its other activities, operates on a voluntary basis) has therefore concentrated on a few selected and narrow technical areas within the field. Examples of studies being undertaken by various sub-groups include: pneumatic handling of bulk particulate materials such as grain, coal, etc.; a campaign aimed at recommending a British Standard transit packaging label; production of a guide defining physical properties of bulk solids; a survey determining the nature and magnitude of the problem of dust control associated with ship loading and discharge.

Materials handling and storage is an area where British manufacturers were well able to provide the solutions in the 1950s and 1960s. Increasingly over the last decade, however, manufacturers and distributors have gone abroad for their systems and equipment. The task of the Board is to attempt to reverse this trend and at the same time make industry much more aware of the advantages that can be gained from efficient methods.

The address of the Board is: IPS House, High Street, Ascot, Berks. Hazel Duffy

Automated warehousing plays a key role in giving good customer back-up

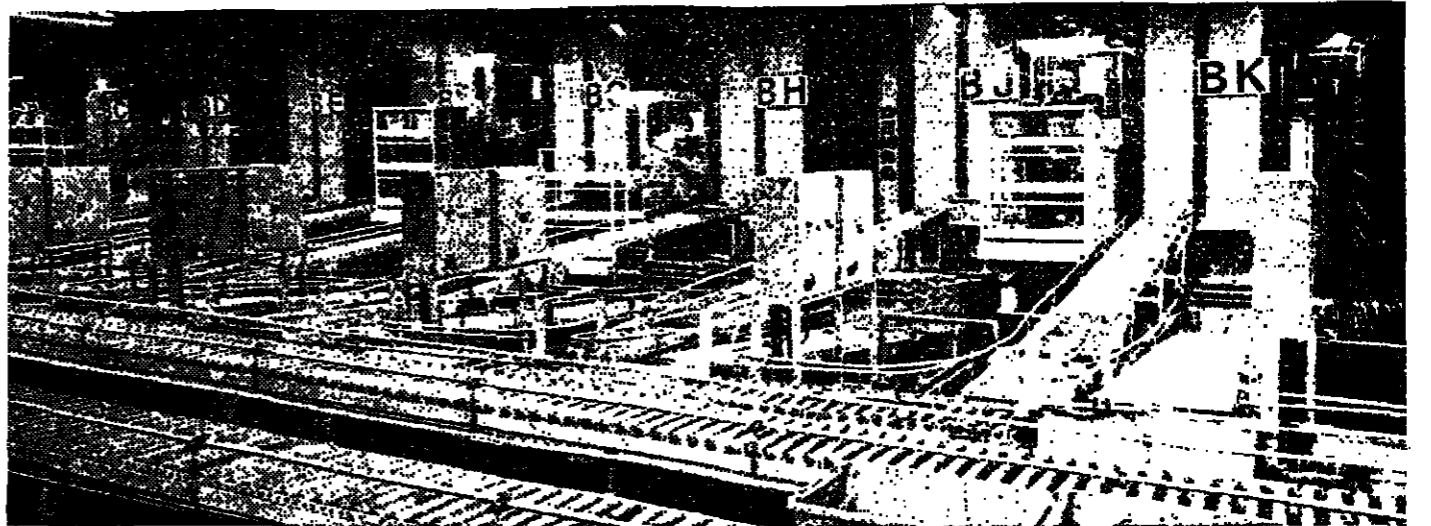
Europe catching up in storage

AUTOMATED and semi-automated warehouses are becoming an increasingly important feature of well-planned storage and distribution systems in factories and individual warehouses. In the ideal state they will form part of an integrated system of highly automated assembly and manufacture. But most are being installed independently as a result of expansion of activities or simply because there is a need to replace the existing system.

The majority of installations have been in the U.S. and Japan but European manufacturers and distributors are recognising the value of systems which can afford more efficient storage and retrieval. The problem is, of course, that they are expensive—a custom-built parts storage system for an automotive distributor, for instance, costing perhaps £3m.

An example of a highly sophisticated warehouse system for the mail order companies in the British Mail Order Corporation was designed and engineered over a number of years to bring together the latest in equipment and systems control. The Martland distribution centre near Manchester was opened in 1976 and three years later the high bay project, an integral part of the centre, came into being.

The entire flow of goods through the centre is controlled by computer; delivery vehicles are directed to specially designed receiving bays for unloading by telescopic conveyors as well as fork lift and hand pallet trucks; the merchandise is placed on pallets and moved to the high bay storage and retrieval area; after being checked by computer that it is within the weight limits of



Part of the automated system installed by Demag, part of the German-owned Mannesmann Demag group, for the small parts store of Volkswagen's new stores complex at Milton Keynes

the storage system, the pallet proceeds to one of the ten aisles of 66-ft high racking; it is then routed via a spur conveyor to a crane pick up point which takes the pallet to be stored in a selected position.

When required the crane transports the retrieved pallet to the output conveyor system, situated 39 feet above ground level, and it is then tracked for the rest of its conveyor journey in the same manner as the input system, feeding into the packing department. A number of companies supplied equipment to the overall system, where the consulting engineers were Merz & McLellan, the National Materials Handling Centre and a systems consultant. The Turin-based Fata group, part of Babcock International, has been involved in a number

of automated and semi-automated warehouse installations. In the UK, for instance, it has put in several systems at the Leyland truck plant, and also at the Solihull plant for Land Rover, where a fully automated storage and retrieval system complements a high level of automation in the assembly area. Fata was also responsible for IBM's storage system at Greenock and has done a number of automotive installations on the Continent.

Demag, part of Mannesmann Demag, the German-owned group, has also specialised in putting together automated and semi-automated warehouses. It has put in 56 in the UK since 1980; installations this year include spare parts warehouses for Heron Suzuki GB at Crawley and Saab Cars at Northampton. Other recent

installations include a £1m bulk paper store at Battersea for Her Majesty's Stationery Office and a £1m system for Caterpillar at Desborough. The most sophisticated warehousing systems are a fascinating combination of computerised control and un-manned equipment. But for many customers a combination of manually operated stackers, acting on the instructions of a computer, will bring the required improvements in inventory control and increased efficiency in meeting their customers' requirements, at a lower cost.

The growing emphasis on a manufacturer having the reputation of offering good back-up services has made advanced methods of storing and retrieving parts an essential element in maintaining international

competitiveness. Few manufacturers who have to answer urgent calls, perhaps from overseas, for vital spare parts can afford to ignore some element of computerised control of storage. As well as reliability it offers savings in manpower and overall improvements in efficiency.

This is not to say, however, that there have not been disappointments with some of the systems that have been installed, and most operators find that there are some snags to be ironed out before they are fully confident about the system. The target of the designers and equipment suppliers must be to ensure that as more of these systems are put in the drawbacks will be eliminated.

H. D.

DATSUN FORKLIFTS. JUST RIGHT FOR TODAY'S FINANCIAL TIMES.

The way things are today, any company investing in new plant or equipment must be sure that every single penny is wisely spent.

And a company purchasing a Datsun forklift truck can be certain to be doing exactly that.

For a start, Datsun forklifts come from a division of the fourth largest vehicle manufacturer in the world; a manufacturer whose reputation for product reliability, value and low operational costs is world famous.

And it is these qualities, among others, that you'll find in the wide range of Datsun forklift trucks.

A range that includes trucks with load carrying capacities from 2,000 lbs to 9,000 lbs with diesel, petrol, LPG engines as well as battery electric.

They all come fully equipped with torque converter, overhead guard, back guard and much more besides.

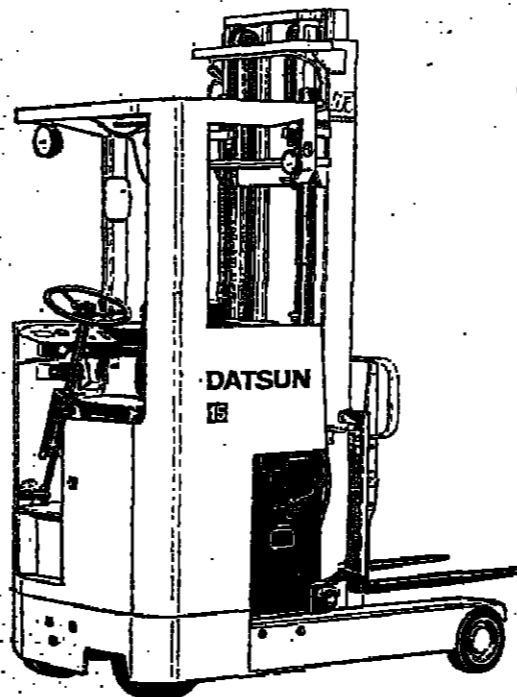
All models are also fitted with power steering as standard and there is a variety of attachments and substitution forks also available.

The model illustrated below is the Datsun B02 series; a superb, battery operated truck in the 4-6,000 lbs class which carries a full, 2-year or 4,800 hours Datsun warranty.

Backed by the vast Datsun U.K. organisation, Datsun forklift dealers provide a full service and parts back-up with their own service vans and Datsun-trained mechanics for on-the-spot maintenance where and when it's needed.

And, ever mindful of the customer's concern for cash-flow, Datsun also offers competitive rental and leasing schemes to save the tying up of capital.

So, if you're in the market for a forklift truck, take a look at the one with the Datsun name on—it means you can depend on it to give you reliable, economical service today and every day.

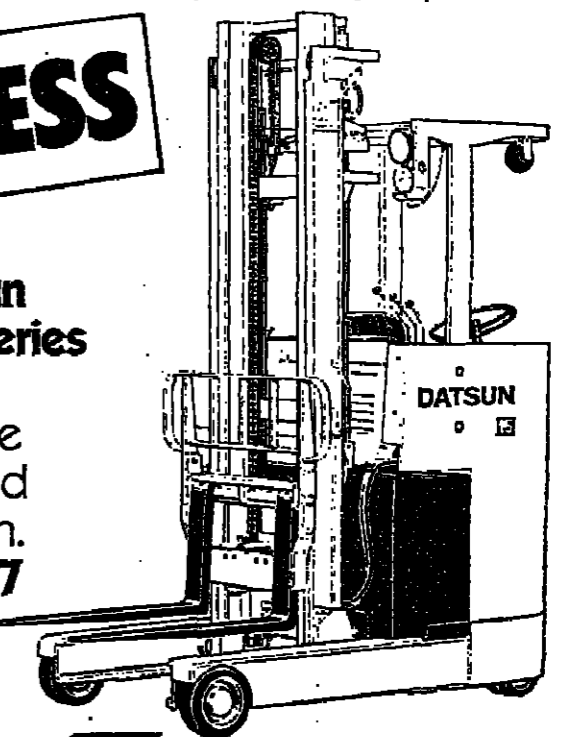


STOP PRESS

See the New Datsun RO1 Reach Truck Series 1, 1.5 & 1.75 tonne.

To be launched at the Storage, Handling and Distribution Exhibition.

Earls Court Stand 37 26th-30th April



DATSUN

Datsun Plant & Industrial Machinery Ltd, New Road, Worthing, Sussex BN13 3HD. Tel: Worthing (0903) 68561 and 64924.

INTERNATIONAL STORAGE AND HANDLING IV

International rivalry grows in the market for heavy handling equipment

Dinosaurs have their day again

COAL'S resurgence in the developed countries is spawning new breeds of heavy handling machines which loom over the industrial landscape like dinosaurs.

Heavy and cumbersome, they seem to make up in size and weight for their lack of complexity, obsolete monsters in an age of micro-technology.

Nothing could be further from the truth. Far from facing extinction, they are in increasing demand. Thanks largely to the revival of coal and the need to transport it huge distances over land and sea.

Every stage in the mining, transport and use of coal, both for power generation and for industrial heat, calls for equipment which will minimise the inconvenience of a fuel which is solid, bulky, and dirty.

Wherever possible, coal users look for equipment which handles it as though it were a fluid. In the U.S., for example, coal is pumped from the mines through pipelines in the form of slurry.

Labour costs
At the user end, too, it is made as fluid as possible, either by being ground to a fine powder which can be blown through pipes into furnaces, or fed in heavier consistencies to furnaces by pneumatic pressure.

At all stages of the movement and handling of coal, a high premium is placed on the need to be as automatic as possible, thus whittling down labour costs.

Some of the new equipment is provided by companies which are traditionally linked to the coal industry. This is true of the conveyor belts and the surface systems used to stack, blend and load coal.

In other cases, such as the pneumatic handling systems for factories or at the docks, coal is being moved by technologies originally developed for moving other materials, such as sand or gravel.

In the past 12 months, the demand for equipment at all stages in the use of coal has been on the increase, stimulating international rivalry between large established companies and presenting opportunities or innovative entrepreneurs.

The rivalry for this market also reflects the traditional strengths of different countries' mining or engineering industries, as well as their engineers' native flair.

British companies, for example, are at least as good as their overseas competitors when it comes to making conveyor belts. Their expertise was evolved underground in the British coal fields and has ensured their healthy overseas markets for handling coal as well as other minerals.

In the field of heavy reclaimers and stackers, British companies tend to be overshadowed by competitors who have perfected their designs in large open-cast mining industries, such as that in West Germany. Consequently, even the National Coal Board, which tries to buy British wherever possible, has some times favoured equipment incorporating foreign designs.

There are signs, however, that this foreign dominance is coming to an end and that wholly-owned British companies could soon be winning a greater share of orders for pit-head installations.

Where British companies have an indisputable lead at present is in devising the pneumatic handling equipment on offer to factories which want to switch to coal. One reason for this may be that British industry has continued to burn proportionately more coal than factories elsewhere in Western Europe. But this alone does not explain the British lead, which must also be due to individual engineering skills.

In the conveyor field, the leading British companies are Anderson Strathclyde and Cable Belt, with overseas manufacturers led by Krupp of West Germany. Krupp designed the world's longest overland conveyor belt, capable of shifting phosphates 66 miles across the Spanish Sahara. [It is currently believed to be out of action because of political instability.]

However, Cable Belt, based at Ripley, Derbyshire, is now making the longest and second longest single flight conveyors in the world, for an Australian bauxite handling system. They are 18 miles and 12 miles long, respectively.

The company sees its most promising markets as the South African and Australian coal industries; Zambia's copper industry; and Australian bauxite.

A subsidiary of the Laird group of companies, Cable Belt says it made a "comfortable" profit on last year's £50m turnover. However, to maintain its position it has found it necessary to install facilities to enable it to carry out the final stage of assembly in the customer country.

Cable Belt's rivalry with Anderson Strathclyde will be tested in the twin drift mines at the Selby coalfield in Yorkshire. One of the mines will have a nine-mile-long conveyor supplied by Cable Belt; the other's conveyor will be supplied by Anderson.

Other breeds of equipment will be needed to support the growing international maritime trade in coal. A feature of the new coal ports will be machinery to load and unload ships continually, instead of the slower and more familiar grab systems.

One of the first continual ship unloaders has been ordered in France for the port of Dunkirk. The British company which is working hard to meet this market is Babcock International, based at Gloucester. It has designed a continuous unloader, consisting of a bucket wheel applied to an elevator capable of emptying a ship at two and a half times the speed of a mechanical elevator.

New projects

Babcock-Moxey is also one of a number of British and European companies which have supplied surface handling equipment to the National Coal Board for its large new projects in Yorkshire and the North East. In 1980-81 it also won valuable contracts at the Hong Kong Castle Peak "A" coal-fired power station; and at Australia's Hay Point coal port. Other handling systems are being designed by Babcock for the Mexican fertiliser industry and for steel works in Brazil.

However, it is frustrated at not winning even more fabrication work in the UK. In 1980, it assembled about 1,000 tonnes of steel compared with its capacity of 2,500 tonnes.

Babcock's UK competitors are led by Adamson Butterley, a subsidiary of the broad-based Noreros group, and Bristol-based Strahan and Henshaw, owned by Dickinson, Robinson.

Adamson Butterley has supplied a continuous grab type ship unloader for the British Steel Corporation's works at Redcar. With an 1981-82 turnover of about £10m, Adamson claims to be making a slight profit and to have about two years work on hand. However, it admits that it would be in difficulty without the orders from the National Coal Board, including contracts for half the surface handling equipment at Selby.

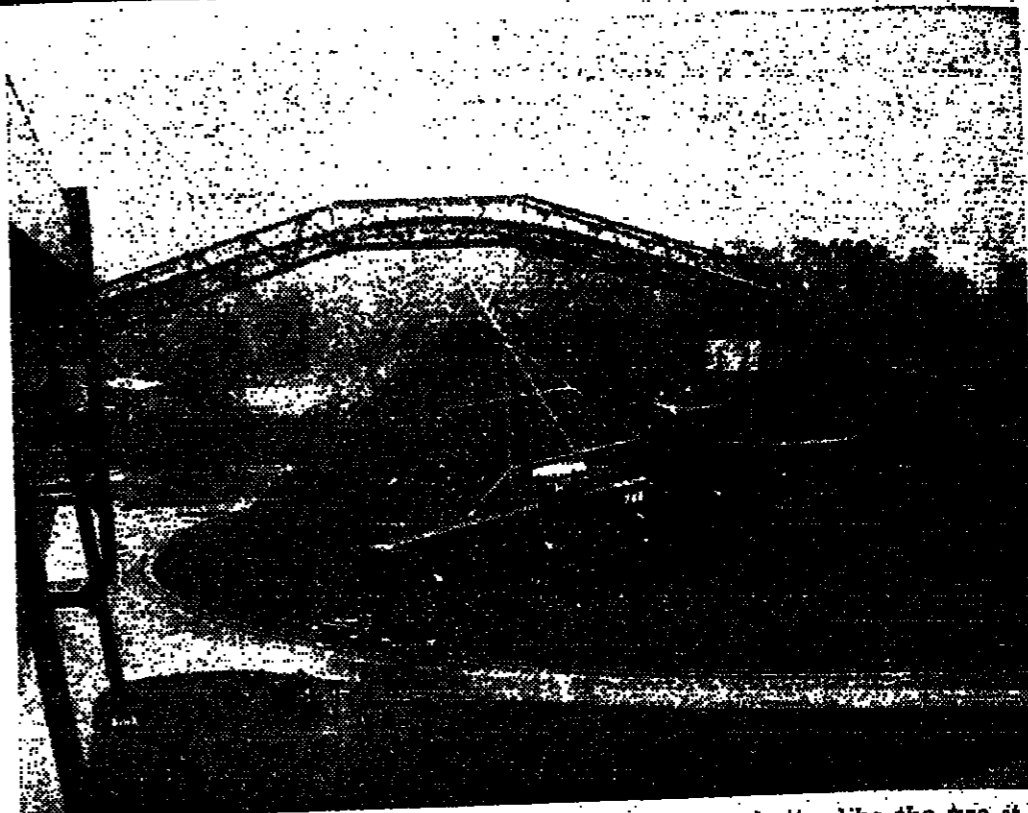
However, some of the prize NCB contracts have recently gone to the UK subsidiary of

West Germany's PHB Weserhutte. Early this year, it won the contract for two circular blending beds for the Coal Board's Grimethorpe Project. Although one of the British companies' designs was as good if not better than PHB's, the latter's price was substantially lower.

This was mainly because, having a lot of experience in this equipment, it did not have to include the design costs, which are about 10 per cent of the total. Four-fifths of the work will be carried out in the UK.

However, the high quality of British companies' designs makes it likely that in future fewer of these prize contracts will go abroad.

Maurice Samuelson



A circular coal blending system designed by PHB Weserhutte, like the two it will supply for the NCB's Grimethorpe Project

Italy sees yet another major advance in car production

Fiat's robots take on engine assembly

THE LAUNCH of the "Robogate" system to build Strada car bodies at Fiat's Rivalta plant in the late 1970s may be seen in history as the beginning of the end for the production line," Sig Paolo Scolari, the company's technical director, observed late last year.

With Robogate arrived a system whereby a central computer controls trolleys which deliver body panels to several robots grouped around a "gate" where the car's body is welded together and the robots made to work as a team.

Sig Scolari was speaking, however, after the unveiling of yet another major step in robotisation—one which is revolutionising Fiat's approach to its handling of manufacture of the other principal car component—the engine.

The LAM (standing for asynchronous engine assembly) system which went on stream at Fiat's Mirafiori plant last year dispenses almost entirely with the conventional engine production line. That it has not disappeared completely is due to the fact that the engines cur-

rently being built were not specifically designed for the process. But the coming generation of engines is being based on a modular design principle which will allow a wide range of engines to be built by robots under the control of computers.

LAM cost Fiat between £8m and £10m to develop and install. Like Robogate it depends on computer-controlled trolleys moving components for assembly to work stations. The trolleys, 37 of them moving on a track 5 miles long, serve 10 islands each, consisting of 12 work stations. Eleven are used for production, the twelfth for rectification.

Assembly on the current engines is carried out by workers. But space has been left for robots to replace them when the new engines are introduced.

Each trolley collects a magnetic card bearing instruction for which engine version is to be built, then picks up the blocks and crankshafts for two engines to be delivered to the first work station. Each "island" of work stations is controlled by a micro-computer which receives its instructions from three central computers overseeing the entire system. As each assembly operation is completed, the trolleys whisk the engines to the next phase. Because the work stations at each island carry out the same tasks, workers can go at their own pace and even take a break without disrupting the process, as would happen on a conventional production line.

There are still potential bottlenecks in the four transfer lines used for a series of simple operations such as the tightening of cylinder head bolts. But these too are disappearing.

The benefits of such a system have already become apparent. In full production, just 350 workers are required to build 1,500 engines a day on a double shift.

Most significant, however, is the great flexibility of the system. That has become really important because of the tremendous number of versions of one particular engine which a manufacturer is required to build in order to meet varying exhaust emission and other legislation and market preferences.

In the case of the engines being processed by LAM some 110 different versions are called for. Before LAM the speed of the entire production process was necessarily geared to the most complex and expensive version. With LAM that is no longer necessary.

There is little prospect of this level of complexity in specification decreasing. On that basis, says Fiat, the computerised robot control of this major aspect of car manufacturing is not so much desirable as necessary.

But that, suggests Fiat, is just a first step. The seeing robots will move on to perform much more complicated tasks.

This year about 100 robots are being added to Fiat's core of 300. To the Robogate "gate," for example, are being added slides for yet another set of robots to work. These will allow the bodies of two entirely different cars to be built at the same "gate."

Meanwhile Fiat is pressing on with further steps in automatic handling of its production processes. These include a seeing robot which is being used initially to bolt hinges to Strada doors and designed to do the job in 18 seconds against 48 seconds by hand.

It has been talking to other manufacturers interested in taking the LAM system,

John Griffiths

Your plan for success

LINK 51
LINK 51
LINK 51
LINK 51

LINK 51 is an advanced reputation based on its determination to meet customers' needs in its products, services and solutions to deal with the toughest storage problems.

Leading the way in storage
One House, 150000 Road, Hayes, Middlesex UB4 8JD
Telephone 01-573 7901 Telex 27887
C.C.S. Storage Equipment Manufacturers Association

Link 51 Leading the way in storage with Handy Angle • Ballless Systems • Linkston • Steel Furniture • Link Projects
Each of the Link 51 divisions can provide an individual answer to your storage requirements of a total scheme.

GARDENS TODAY

Shrubs—a list of winners

BY ROBIN LANE FOX

HAVING NAMED my top ten alpine plants last week, I have been asked to name my top ten garden shrubs.

The request comes from a reader, who may not be very interested in planting what I suggest. He has a list, he says, which Arthur Helyer once published of his own top ten, and he would like to know where, if at all, we agree.

This puts me on my mettle. I do not recall the Helyer list, and I have no indication of its date. It might go back before my lifetime, let alone my interest in garden plants. I will assume it was earlier than, say, *Potentilla Red Ace*, but not as early as *Hypericum Hidcote* (the 1930s). I will also assume that it only picked plants which will grow equally on acid soils and lime. That excludes *Camellia* and *Philadelphus*, *Rhododendron*, *Lodera* and all manner of pale azaleas. But it keeps me on the ground which I know best.

The winner, for my money, has to be the *Philadelphus*. I am not choosing plants which, ideally, we would all like to grow well. They must be easy, on your definition, and hardy in all but the worst of the recent winter. I have never killed a *Philadelphus* or *Mock Orange Blossom*, and I doubt if any sensible gardener could. I want it of course, for its heavenly scent, as powerful as a tangerine's in late June and July, when the bushes are covered with their white flowers.

No variety is less than good, but perhaps I should name the broad, single-flowered *Belle Etoile* as my favourite. The cupped flowers have a purple

stain in their centres. Prune them all as soon as they have flowered, and use them wherever you can.

They are hard-pressed, however, by many viburnums and here, too, scent tips me in favour of the winter-flowering form, called *Bodnantense Dawn*. Its season is long and its vigour is beyond question, as it flowers during quite sharp frosts. About 7 ft high and 4 ft or 5 ft wide, it is a hardy shrub and its white flowers, again, are touched in the bud with pink. The scent is slightly peppery, and neatly makes me want to sneeze. But it grows almost anywhere, and multiplies by young suckers.

Excluding the small shrubs, I would turn next to one or other of my favourite buddleias. I hope the bad winter has not soiled you off the most elegant garden form, the lavender-blue *Flower of the East* variety with grey leaves which sells as *Falwiana Lochinch*. With the slight shelter of a south or west aspect, the bushes I know all seem to be alive somewhere down their clatter of dead wood.

If you rule this one out, I would take *Alternifolia* instead, the variety with long, drooping wands of pale lavender flowers in July. It will grow as a small tree or against a wall. I prefer them both to the coarser autumn hybrids.

It will take more than one wild winter to shake my love of *Ceanothus*, too. Here, the older plants in my area seem to have died, every one of them. But new ones grow quickly, and, although I change my favourites every three years or so, I would take the deep blue *Cascade* for

a warm wall, because its flower is so profuse and its colour so pure. To atone for its tenderness, would give fifth place to variegated *Dogwood*, or the form of *cornus alba* with the longest name in the list. This marvellous shrub will mix with anything and even redeems the coarser sort of purple foliage. I like it best in half shade, competing with wild flowers, but it is a good foil to the old-fashioned roses in full sun. It appreciates a rich soil.

I would have to name a hydrangea and, now that I know how it likes lime, I would choose the huge felted leaves and big heads of blue-white "lace caps" of flower on the form called *Villosa*. I grow it on an east wall where it survives the winter, as did other young ones on open ground. It is a strong, rapid shrub of great quality, a first choice for any shaded wall. Sometimes the frost touches the leaves in spring, but the effect is only skin-deep, and soon disappears.

I now realise the hopelessness of my task. Dozens of shrubs press equal claims and I would like, at some point, to be sure of agreeing with my senior colleague. Would the Helyer list have run to the indestructible winter-flowering *Mahonia Japonica*, whose sprays of acid yellow flowers smell deliciously of lilacs-of-the-valley. It grows anywhere, but, if you treat it well, its leaves

wear a marvellous bloom.

We must, surely, have a *Hiac* and I will take the sky-blue *Firmament*, single-flowered but an ethereal colour, which flowers in huge trusses. The scent, again, would run far and wide, as it does off the common, but necessary *Ribes*. The blood-red *King Edward* form is not the only good one, and I am tempted by the pale *Tydemans' White*. But it has such a richness of colour that I forget its commonness and confess to a love for the scent of young blackcurrants, which rises from its leaves in spring. It, too, will grow anywhere, in sun or shade.

I am avoiding the low-growing shrubs, partly because those glorious *clivus* are not always hardy. I am short on autumn colour, and bow to my family's taste in dropping, after argument, the cut-leaved *Golden Elder*. But *Rubus Tridens* benefits in my opinion in flower during May and too fresh in leaf and stem thereafter for me to leave it out. It is another white, I grant you, but this distant child of the bramble is so firm and strong that I would want it in any light position.

Last, but in no way least, I round off with a magnolia. White again, the pure form of *soulangeana* called *Alba* wins over the open-petalled flowers of *stellata*, and its many hybrids. This is the one with the long flowers, like white candles all over the bush before the leaves appear. This spring, it has carried off the trade of dealing in stocks and shares. It had for many years been the practice of Mr and Mrs Levy, either individually or jointly, to fund Parkspa by way of various loans on terms that they would be interest-free and repayable on demand.

FT COMMERCIAL LAW REPORTS

Interest-free commercial loan not a 'settlement'

INLAND REVENUE COMMISSIONERS v LEVY
Chancery Division: Mr Justice Nourse: April 6 1982

WHERE A shareholder makes an interest-free loan to a company for ordinary commercial purposes and not for altruistic reasons, the transaction is not a "settlement" for income tax purposes, and does not render the shareholder liable for tax on income received by the company on investing the money lent.

Mr Justice Nourse so held when dismissing an appeal by the Crown from the decision of Special Commissioners that Mr Ralph Levy was not personally liable for tax on income derived by a company after investing a loan made to it by Mr Levy.

Section 446 of the Income and Corporation Taxes Act 1970 provides: "(1) . . . so long as the terms of any settlement . . . are such that (a) any person has the power . . . to determine the settlement . . . any income arising under the settlement . . . shall be treated . . . as the income of the settlor . . ."

Section 457 provides: "(1) Where . . . income arising under a settlement . . . is payable . . . for the benefit of any person other than the settlor, then . . . the income shall be treated for the purposes of surtax as the income of the settlor . . ."

Act 1970. It claimed that the loan was a "settlement" for the purposes of the Income Tax Act, and that the income derived by Parkspa on its investment was accordingly to be treated as the income of Mr Levy and not of the company.

On the face of it, that was an extraordinary claim for the Crown to have made. An interest-free loan to a company in which the lender was the sole or substantial shareholder, or of which he was merely a director with no significant shareholding, was an everyday transaction in the commercial world. As such, it would invariably be regarded as being made for good commercial reasons divorced from altruism or charity.

The Special Commissioners found that the transaction did not involve bounty on the part of Mr Levy and they rejected the Crown's claim. The Crown now appeals.

element of bounty was not within the definition. The absence of any correlative obligation on the part of the person who was at the receiving end of the transaction might be material, but was not conclusive, in determining whether it contained an element of bounty.

If those principles were applied to the facts of the present case, particularly to the Special Commissioners' finding that the transaction did not involve any bounty on the part of Mr Levy, it was clear that there was no disposition, agreement, or other transaction within section 454(3).

It was a simple case of a commercial transaction devoid of any element of bounty, and immaterial that Parkspa did not assume any correlative obligation for the payment of interest or otherwise.

On the whole of the material before them, the Special Commissioners could have come to no other conclusion. The appeal was hopeless and should be dismissed.

For the Crown: R. A. Morritt QC and John Mummery (Solicitor, Inland Revenue).

For Mr Levy: M. P. Nolan QC and Andrew Thornhill (Solicitors and Counsel).

By Rachel Davies
Barrister

Little Robert to thwart Piggott repeat

RACING
BY DOMINIC WIGAN

from disgraced in the Richmond Stakes.

Another handsome sort, and one with the early pace required here. Little Robert is sure to go well off 8 st 9 lbs. He is the selection.

All but six were withdrawn from the City and Suburban Handicap at the final declaration stage and it seems clear now that the conditions may have to be reframed to this one-time fine race, which has not surprisingly, lost its Ladbrokes prefix.

In the absence of Funny Springs, the 10-furlong event could well be destined for Lulav, third of 28 behind Braughing in last year's Cambridgeshire.

A second likely winner for Lulav's vociferous owner, Mr Chummy Gaventa, is Maariv, one of five runners for the Hyde Park Stakes. At Cheltenham's Sean Graham meeting, Arkan can give Jeremy Hindley his biggest jumping prize to date.

Denmore did the trick for Epsom's most successful rider, Lester Piggott, in last year's Great Surrey Handicap and it is interesting to find that the Moulton horse has become a late booking for the champion jockey in today's renewal of the six-furlong event.

Denmore, a Charlie Nelson-trained chestnut, who a year ago had a length to spare over Alpine Rocket, seems sure to make a bold bid if repeating that form or reproducing the performance which earned him third place behind Enchantment in Ayr's Tote Sprint Trophy.

He has, however, gone up 16 lbs in the weights since last year's race and this could prove too severe an anchor in the closing stages.

Two beneath him in the handicap whose claims seem to bear closer scrutiny are Never So Lucky and Little Robert.

The law was that before a disposition, trust, covenant, agreement or arrangement could be a settlement within section 454(3) of the Act, it must contain an element of bounty. A commercial transaction devoid of any

Lord Roskill was not saying that something which would otherwise be a commercial transaction devoid of any element of bounty would cease to be one merely because the person who was at the receiving end of it did not assume any correlative obligation.

The law was that before a disposition, trust, covenant, agreement or arrangement could be a settlement within section 454(3) of the Act, it must contain an element of bounty. A commercial transaction devoid of any

On May 30 1973 Mr Levy made a loan to Parkspa of £3.33m. The money was lent to be used for the general purpose of Parkspa's business. It was to be repayable on demand, but subject to the proviso that if, when repayment was demanded, the funds were invested in a form which prevented Parkspa from making repayment, then it should be deferred for up to six months.

Repayment of the loan was made by October 30 1973. Parkspa derived income from the use of the £3.33m between May 30 and October 30 1973. The Crown raised alternative assessments on Mr Levy in respect of that income under sections 446 and 457 of the Income and Corporation Taxes

EPSOM
3.05—Lulav*
3.25—Little Robert***
4.10—Maariv

CHELLENHAM
2.30—Mr Jerry
3.40—Arkan**
RIPON
5.15—Daltra

Early involvement in international trade gave merchant bankers a head start in foreign exchange expertise.



From Daniel Hebraeus' 'Politicorum Scholastica', Frankfurt 1627

In the mid-nineteenth century, the focal points for foreign exchange transactions were Amsterdam, Berlin, Frankfurt, and Vienna. London followed later.

Already at that time our merchant bankers were prime movers of German industry and commerce, acquiring the necessary background on world markets by advising the country's major exporters, helping open up new frontiers and assessing country risks.

Today, the essential elements of merchant banking expertise serve us well in our foreign exchange operations: ingenuity, adaptability and knowledge of international markets.

BHF-BANK continues to strengthen its top position in foreign exchange transactions, accounting for a significant portion of Frankfurt's total turnover.

BHF-BANK specialists enjoy an excellent reputation in both domestic and foreign money centers. Corporate clients and the financial community value their sound advice, speed and flexibility which traditionally reflect the strength of a merchant bank in this sophisticated area of operation.

For the unrivalled financial expertise of a management with personal liability, rely on a merchant banker BHF-BANK. A Member of the Inter-Alpha Group of Banks.

BHF-BANK Merchant Bankers by Tradition. Resourceful by Reputation.

Berliner Handels- und Frankfurter Bank
Head Office: Beckenauer Landstr. 10, D-6000 Frankfurt 1, Tel.: (06 9) 7181 - New York Branch: 450 Park Avenue, New York, N.Y. 10022, Tel.: (212) 548-5500
London Representative Office: 7, Birch Lane, London EC3V 9BY, Tel.: 6233715 - BHF-BANK International, 88 Grand-Rue, Luxembourg - BHF-FINANZ AG, Seestrasse 125, Zurich - Offices: Bogota - Hong Kong - Johannesburg - London - Los Angeles - Madrid - New York - Rio de Janeiro - Singapore - Tehran - Tokyo

TELEVISION

Chris Dunkley: Tonight's Choice

It would be difficult to sustain a complaint about narrowness of choice on television tonight. BBC1 screens the piano final of the Young Musician of the Year. Today's winner gets £400 and competes on Sunday against the winners of the string, wind and brass sections for the title itself. The subject of 100 Great Paintings on BBC2 is Goya's "Naked Man," surely one of the most uncanonically undressed portraits ever painted.

Chronicle is a repeat of last year's programme about the discovery of the wreck of Henry VIII's galleon *Mary Rose* which sank in the Solent in 1545. Tomorrow night a new programme brings the story up to date and in September the cameras go back for the lifting of the fabulous wreck. Part 2 of *I Remember Nelson* on ITV delves back to the time three years before Episode I when Nelson and the British fleet sailed into Naples after the Battle of the Nile. Nelson meets Emma for the first time and this part of the story is told from the viewpoint of Sir William Hamilton.

If the last Rough Justice on BBC1 is as impressive as the first two, this will have been a quite remarkable series. After two claims of wrongful conviction, for murder, tonight's programme questions the conviction of John Walters for assaulting a young girl.

BBC 2

10.20-10.45 am Chhabar. 11.00-11.25 Play School. 5.10 pm *Closter to Closter?* (Part 1). 5.40 Hawk of the Wilderness. 5.55 The Saga of Noggins the Nog. 6.05 Langley South. 6.35 The Ascent of Man: A personal view by J. Bronowski. 7.25 One Hundred Great Paintings. 7.35 News Summary with subtitles. 7.40 The Master Game. 8.10 Chronicle: The Wreck of the *Mary Rose*. 9.00 *Bustards*. 9.20 The Woman in White. 10.25 *London Mill Glass*. 10.40 Party Political Broadcast by the Conservative Party. 10.45-11.35 Newsnight.

GRANADA

9.35 am Village of the Rain Forest. 10.00 Wednesday Matinee. 10.30 Granada Reports. 1.20 Exchange Floor. 5.15 Mr Merlin. 6.00 This Is Your Right. 6.05 Crossroads. 6.20 Granada Reports. 12.05 The Odd Couple.

HTV

9.40 am *Beachcombers*. 10.05 Mr Magoo. 10.10 *The Incredible Hulk*. 11.00 News. 1.20 The Lisa Thomas Mystery. 1.30 *Private Benjamin*. 6.00 HTV News. 6.35 Crossroads. 10.35 HTV News. 11.45 Ladies' News. 12.15 am Weather. HTV CYMRU/WALES—As HTV WEST except: 12.00-12.10 Ty Bach TWWT. 4.30 Mr Merlin. 6.20-6.45 Y Dydd. 6.15-6.35 Report Wales.

RADIO

10.15 *Supernatural Sounds* (S). 3.55 Sports Desk. 10.00 Tom Mennard. 10.15 Cider 'N' Song with the Vertigos. 10.30 Hubert Gropp. 11.05 Brian Matthews. Weather. Morning Information (Stereo from mid-air). 1.00 am Encore (S). 6.00 You and the Night and the Music (S).
Orchestra (S). 4.00 Choral Evensong (S). 4.55 News. 5.00 *Mainly for Pleasure* (S). 7.00 Games, Mind and Culture (S). 7.50 Music of Eight Decades (S). 8.55 The Living Post. 9.25 Concert (S). 10.10 Mr Bleser in Society. 10.20 The Postponement of Lulu (S). 11.00 News. 11.05-11.15 Britten Conducts Grieg (S).
9.35 am Untamed World. 10.00 Animated Classics. 10.50 Baitley's Bird. 11.15 The New Fash and Barry Show. 11.40 European Folk Tales. 1.20 pm TVS News. 3.50 Definition. 5.15 Radio 5.30 Coast to Coast. 6.25 Crossroads. 10.05 News. 12.05 Jazz and Blues. 12.35 am Company.
12.27 The Other Side of Silence (S). 12.55 Weather. Travel, programme news. 1.00 The World at One: News. 1.40 The Archers. 1.55 Shipping Forecast. 2.00 News. 2.02 Woman's Hour. 3.00 News. Travel. 3.02 Afternoon Theatre. 4.12 Time for Verandah. 4.30 News. 4.02 Pleasures of the Table. 4.30 The Right to Room. 4.40 Story Time. 5.00 PM: News Magazine. 5.50 Shipping Forecast. 5.55 Weather, programme news. 6.00 News, including Financial Report. 6.30 Frank Muir Goes Into the Country (S). 7.00 News. 7.05 The Archers. 7.20 Checkpoint. 7.45 A World in Common. 8.15 Voices in Harmony (S). 8.45 Edgar Hooper's Letter. 9.00 Kaleidoscope. Arts magazine. 9.59 Weather. 10.00 The World Tonight: News. 10.20. *Doghouse*. 11.00 A Book at Bedtime. 11.15 The Financial World Tonight. 11.30 Today in Parliament. 12.00 News. Weather. 12.15-12.23 am Shipping Forecast. Inshore Waters Forecast.

INVEST IN 50,000 BETTER TOMORROWS!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE. We need your donation to enable us to continue our work for the CARE and WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

Please help—send a donation today to:
Room F.1, The Multiple Sclerosis Society of G.B. and N.I.,
286 Munster Road, Fulham, London SW6 6BE

LONDON

9.30 am Barney Google and Snuffy Smith. 9.40 The World We Live In. 10.05 The History Makers. 10.30 Einstein. 11.25 Paint Along with Nancy. 11.55 The Bubbies. 12.00 The Munch Bunch. 12.10 pm Rainbow. "Hanging On." 12.30 Play It Again. 1.00 News plus FT Index. 1.20 Thames News. 1.30 Crown Court. 2.00 After Noon Plus. 2.25 Racing From Epsom. 3.50 Definition. 4.30 Animals in Britain. 4.45 Murphy's Mob. 5.15 Mr Merlin. 5.45 News. 6.00 Thames News. 6.25 Help! 7.00 Where There's Life. 7.30 Coronation Street. 8.00 *Secombe with Music*. 9.00 *I Remember Nelson*. 10.00 Party Political Broadcast by the Conservative Party. 10.05 News, followed by Thames News Headlines. 10.50 *Midwest Special*. In the European Cup Aston Villa faces Anderlecht in Belgium, and CSKA Sofia meets Bayern Munich in West Germany. British hopes in the Cup Winners' Cup rest with Spurs in Barcelona. Profile: Catherine Laporte Coelen talks to Steven Spielberg. 12.30 am "Sit Up and Listen, with Dr Joseph Needham. 12.05 Superstar. Catherine Laporte Coelen talks to Steven Spielberg. 12.30 am "Sit Up and Listen, with Dr Joseph Needham. † Indicates programmes in black and white

TYNE TEES

9.20 am The Good Word. 9.25 North East News. 9.30 The Nature of Things. 10.15 Kun Kum. 10.25 Cartoon Fun. 10.45 Hopalong Cassidy. 11.50 Selty and Jack: "On the Farm." 1.20 pm North East News. 1.25 Where the Jobs Are. 5.15 Private Benjamin. 6.00 North East News. 6.02 Crossroads. 6.25 Northern Life. 6.35 News at Ten. 12.00 Pavilion Folk. 12.25 am For the Dear.

YORKSHIRE

9.30 am Selty and Jack. 8.40 Giuseppe Street. 10.40 The New Acceleration. 11.05 Animated Classics. 11.05 The Undersea Adventures of Captain Nemo. 1.20 pm Calendar News. 5.15 Private Benjamin. 6.00 Calendar. 6.25 Crossroads. 11.45 The Living Legends of Jazz and Blues.

mbly

AS

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Training tries to go it alone

In the first of several articles, Alan Pike examines the UK's new emphasis on voluntary industrial training

INDUSTRIAL TRAINING in Britain is going through its biggest upheaval for decades.

There are many voices, particularly but not exclusively on the trade union side, which disagree with the Government's decision to place greater reliance on voluntary training efforts at a time when most industries are looking for every chance of containing costs.



Old and new: despite the similarities of these two scenes the technologies being used are very different. Now a breakthrough in the training practices in the printing industry may be imminent.

No single industry can be precisely typical of others, but printing has to cope with many of the difficulties which will be experienced elsewhere. It is, like most sectors which have until now been covered by statutory training boards losing its board and having to create voluntary arrangements from scratch.

Taxing task

Last year the Manpower Services Commission carried out a sector-by-sector review of training requirements in more than 40 industries. Its main purpose was to consider which sectors continued to require statutory training boards and, judging by the language of the final report, the MSC review team found this task particularly taxing where printing was concerned.

While giving the Printing and Publishing Industry Training Board credit for having made a positive contribution the review team felt that it had not been able to confront directly the difficult problems of reform-

ing apprentice training, introducing new technology and promoting adult training. But the review team's main doubts concerned the future prospects for training in the industry rather than the past performance of the board. Suggested voluntary arrangements, said the report, seemed to "lack credibility in respects," particularly about the resources which would be needed.

"We consider that current proposals for a voluntary system are unlikely to meet the industry's needs. At the same time, we are equally clear that a statutory body would do markedly better only if there is a strong commitment on the part of the main unions and employers' organisations to using it as a vehicle for actively promoting the New Training Initiative objectives."

The arguments about the retention of the statutory board are now part of the past and somewhat academic in view of the decision by Norman Tebbit, the Employment Secretary, that the Printing and Publishing Industry Training Board is, among 16 which are to go. But the MSC review team's doubts

about the future of training in printing are not academic. From now on the industry has to rely upon voluntary arrangements which will begin life under a shadow of doubt about their likely effectiveness.

The MSC review team's doubts are not accepted as valid by the British Printing Industries Federation, the employers' body for general printing which drew up a plan for voluntary arrangements after the majority of its members declared themselves against retaining the statutory board.

BPIF reasoning begins from the premise that the training board has never succeeded in bringing about the fundamental change in approach to production worker training which the tradition-bound industry requires. In the highly-unionised environment of printing, says the BPIF, the only way forward is through direct negotiation and agreement between employers and unions.

Officials of the training board and its surviving band of supporters would broadly accept this analysis, but argue that it was never the board's respon-

sibility to meddle directly in industrial relations issues. This has all the makings of an absorbing circular argument — but it is cut short by the fact that the BPIF and the National Graphical Association, the leading print craft union, are poised to achieve just the sort of breakthrough that has eluded the industry in the past.

Standards

Exploratory discussions on the modernisation of training began between the BPIF and the NGA in October 1980, as a quite separate exercise from the Government-initiated review of statutory training boards. These blossomed into more formal negotiations, and an agreement could be announced within weeks which would end the industry's existing time-served apprenticeship system and replace it with a scheme built around training to standards rather than time.

Young people would become craftsmen — when, depending upon individual progress, they had satisfactorily completed the appropriate standards of com-

petence, while training requirements would be specified in national agreements between the BPIF and union and enforced at company level through joint management.

The scheme will depend upon more than national level agreement between the BPIF and NGA to ensure its success, union action.

Later this year it will have to pass the scrutiny of an NGA national conference — in a hall full of delegates trained under the old regime of time-serving.

And even the national level agreement which the BPIF and NGA are close to achieving is complicated by the fact that the TUC — still furious at Tebbit's abolition of most of the statutory training boards — has advised affiliated unions not to co-operate with new voluntary arrangements which it regards as largely sham.

Nonetheless, the progress made recently is no mean achievement. The Government has decreed that apprenticeship schemes must be transformed from time-service to a standards-based system by 1985, and the printing industry is already close to this goal. It is a goal which is — as the BPIF argues — being achieved through negotiation by the parties directly involved.

Why, then, are there so many lingering doubts that the abolition of the statutory training board will reduce the effectiveness of training in the printing industry?

Some doubts concern the arrangements for the proposed system. The BPIF wants joint union-employer training committees and a small specialist department of trainers funded largely out of companies' membership subscriptions. But the resources available to such a group would be tiny compared with the facilities of the training board and its 160 staff. The federation hopes that the industry's system of group training associations, which have developed to serve the needs of smaller companies, will flourish under the new system — but critics fear that

BOARDROOM BALLADS UNCOMMON MARKET (with apologies to Arthur Askey) Oh what a glorious thing to be A fully-paid-up member of the EEC...

THE PRINTING AND PUBLISHING INDUSTRY (EMPLOYEES AND OCCUPATION) National newspapers 37,000 Regional Newspapers 60,000 General printing 159,000 Periodical publishing 19,000...

PUZZLED BY OFFICE COPIERS? KALLE INFO RANK

Send for your free copy of THE PLAIN MAN'S GUIDE TO PLAIN PAPER COPIERS. There are over 100 different models of plain paper copiers.

RENOWN INCORPORATED On 14th April 1982, the Board of Directors met and issued the following report: ANNUAL BUSINESS RESULTS (Audited and on a consolidated basis)

R. G. HOLLAND & CO. LTD. SUPPLIERS OF: FERRO-TITANIUM, NICKEL ALLOY SCRAPS, FERRO-ALUMINIUM, ALUMINIUM HARDENERS

BUSINESS PROBLEMS BY OUR LEGAL STAFF Gaming licence I want to apply for a licence for a gaming machine in a cafe I have opened. Members' rights I am the only non-director member of a small retailing company.

Become a Twickers World explorer TWICKENHAM TWICKENHAM TRAVEL LIMITED

\$200,000,000 RHH GROUP Medium-Term Notes Due 9 Months to 8 Years from Date of Issue Price 100%

British businessmen will come to know North Rhine-Westphalia better in Hanover on April 23. IMPORTANT BENEFITS OF LOCATION: outstanding infrastructure, qualified labour force, high labour productivity...

THE ARTS

Sadler's Wells

Agrrippina

by MAX LOPPERT

Kent Opera's current London season features recent productions of Figaro and Handel's opera for Venice. Agrrippina, as well as a revival of the Jonathan Miller staging of Omeig...

such precise care on the sound-ing of the score, Kent Opera proceeds to throw away most of the gains on a production descend-ing at worst to the lowest level of footling farce. There are delicious hints of comedy in the libretto and in the music...

St. John's, Smith Square/Radio 3

Britten and Mozart

The connecting thread in the present series of BBC lunchtime recitals is the chamber music of Benjamin Britten. In their programme on Monday, Erich Gruenberg and John McCabe included something of a Britten rarity, the Suite for violin and piano, Op. 6...

Architecture along the Thames. London Region Council, together with the Urban Design Group, the London branch of The Royal Town Planning Institute, and the South-east of The Landscape Institute...



Neil Pearson in OI for England and Jenney Sedgrove in The Woman in White



Television

Vexed Issues

by CHRIS DUNKLEY

It has long been argued that although television has until now been constrained by the scarcity of its outlets and that broadcasters have been forced to tread a middle path and support the status quo...

this column that, because of the very nature of television—delivered continuously into the sitting room—series and serials are its most valuable and its most natural dramatic forms. Yet within television it is still the single play which receives the highest regard...

That and the contention that the single play was the best place to bring on new television writers were the two most respectable arguments for the uniquely protective attitude taken towards the single play. The first argument raises a positive storm of questions about the implied guilelessness and ineffectuality of all those other parts of television which are supposed to deal with politics, social mores and philosophy...

My impression is that the single play certainly is being used as a testing ground for new writers, more of them in the last 12 months or so than for many years that they do tend to pay much more attention to narrative and plot than used to be the case—and for that, much thanks—but that apart from telling their stories, many of which are very slight, they have precious little else to tell us; that the single play, in other words, is not the only or the most strongly opinionated voice of the individual.

Royal Court

Not Quite Jerusalem

by MICHAEL COVENEY

The Royal Court under Max Stafford-Cox has twice brought back to the main stage a new play it really believed in. The first was Caryl Churchill's Cloud Nine. The second, like the first an impeccable choice, is Paul Kember's kibbutz drama that was premiered at the end of 1980...



David Threlfall and Leslie Udwin

Saleroom

Valentino's shirt—£380. A pigskin dressing case, a sash and letters, a mask and a silk shirt were among Rudolph Valentino memorabilia sold by Christie's South Kensington yesterday for a total of £8,420.

THEATRES

ALBERT HALL, 255 3075. Credit 2000. 370. ALBERT HALL, 255 3075. Credit 2000. 370. ALBERT HALL, 255 3075. Credit 2000. 370.

HAYMARKET THEATRE ROYAL 830. FENELIA REITH, MICHAEL DENISON, JOHN TURNER IN CAPTAIN BRASSBOUND. HAYMARKET THEATRE ROYAL 830. FENELIA REITH, MICHAEL DENISON, JOHN TURNER IN CAPTAIN BRASSBOUND.

NEW LONDON, CC 01-44 0772. Ev. 7.45. NEW LONDON, CC 01-44 0772. Ev. 7.45. NEW LONDON, CC 01-44 0772. Ev. 7.45.

F.T. CROSSWORD PUZZLE No. 4,852

Across: 1. Observe and follow a guard (5-3). 5. Prepare a mixture of stout and porter (6). 10. A vice to hamper (5). 11. Three-pronged mark of a blow in test (9). 12. Always following the end of many fairy tales (4, 5). 13. Like yellow pigment found in Pteridochry (6). 14. Offered up an earthly shape (6). 15. Austere worker in a small valley (7). 16. Ruth, gathering scraps of information? (7). 17. Hard as a port may be (6). 18. Near to the start of time or the end of the day (5). 19. Spend time frivolously with a lover about four (9). 20. Pass judgment in favour of cat from the north (9). 21. Avoid it in the evening (5). 22. Followed to prosecute in the finish (6). 23. Report of events to a point (6). Down: 1. Offensive as a candle may be (6). 2. Ancestry in a picture that may be detected (9). 3. Rob v Bob comically speaking, is to look on the bright side (4, 7, 4). 4. Players remaining when three are sent off? (7).

Wednesday April 21 1982

CORK REPORT ON INSOLVENCY

The intensive care dilemma

By Duncan Campbell-Smith

The fleet gets nearer

MRS THATCHER is clearly prepared to go to the brink—and possibly over, Mr Francis Pym, the Foreign Secretary, will not go to Washington until tomorrow. Give him a day for talks with Mr Alexander Haig, the U.S. Secretary of State, and it will be almost the weekend. By that time, the British fleet should be very close to the Falkland Islands—and to the Argentine mainland. The order to fire could be imminent.

Yet precisely because time is short, it is worth standing back to review what is at stake for both sides and what are the wider issues.

Boxed in
The difference of principle between the Argentine proposals for a settlement which Mr Haig transmitted to London on Monday evening and the basically British, though slightly Anglo-American, proposals which he took to Buenos Aires last weekend seems to be this: Britain is ready to cede sovereignty of the islands, but not yet and not necessarily direct to Argentina; Argentina wants sovereignty, or something very close to it, now.

No return
The Argentine regime has boxed itself in in another way. Having captured the islands and asserted sovereignty, it believes that it would be a loss of face to surrender now to face of negotiation, the outcome of which is bound to be uncertain.

can bring the two sides together.
Mr Haig has tried very hard. It is unfair to say that the American Administration has leaned too far towards Argentina. The fact is that the U.S. is the only country capable of acting as a broker between London and Buenos Aires and it has a very considerable interest in preventing war in the South Atlantic, as have we all. It may be that even at this late stage the mediation effort is not quite over. The U.S. could, if asked, go along with the European Community in imposing economic sanctions. It could refuse to support an Argentine attempt to invoke the Rio Treaty, which says that an attack on one American state should be regarded as an attack on all. And Mr Haig could go on warning the military regime that Mrs Thatcher and the British fleet mean business. All of that may well happen in the next few days.

Impressive
Yet it is also possible that the American mediation is nearing failure. The question then is what happens next. To us there is no doubt about the answer. Britain must return immediately to the Security Council of the UN. It was the UN which first condemned the Argentine aggression and called for a withdrawal and a negotiated settlement. Since then, there has been an impressive array of support for the British position—more probably than the Government dared to hope. It is imperative that that should not be lost through premature military action.

Concessions
As we wrote last Thursday, the dispute may have begun as a bilateral one between Britain and Argentina, but has been elevated to a test case of international order, partly because of the success of British diplomacy. It is worth going back to the UN to explain the position and to reaffirm its backing.
If that means slowing down the fleet, so be it. It is one of the principles of negotiations that both sides have to make concessions. The UN may be better placed than the U.S. to play the third party in the search for a peaceful solution.

Conflicts in the Arab world

CONFLICT BETWEEN Syria and Iraq has been endemic ever since the Omayyad and Abbasid Caliphates vied for supremacy in the eighth century. Since the break-up of the Ottoman Empire rivalry between Damascus and Baghdad has sometimes been tempered by a common wish to unite, but more often intensified by a determination to dominate what the Arabs call the "Fertile Crescent".

Syrian President Hafez al Assad decided last week to break off all relations with the Arab Baath Socialist Party regime in Baghdad. It was a culmination to a bout of feuding dating back to summer of 1979 when Hafez al Assad and Saddam Hussein had agreed an embryonic form of union. President Saddam Hussein of Iraq executed 21 members of his ruling clique for alleged conspiracy with Damascus.

Bitterness
Relations between the two countries are now as bad as they were in 1975 after an argument over the sharing of water in the Euphrates, and differing attitudes towards settlement of the Arab-Israeli conflict, brought armed units face to face across their shared border.

Threatened
His uncomfortable perception is the West's warning. While Israel may draw short-term encouragement from Arab differences as it tightens its hold upon the West Bank and prepares to pay with Sinal for continued peace with Egypt, the West has interests bound up in the regime in Baghdad and sees them threatened by the Baathist rivalry.
The divisions over that distant battlefield ultimately threaten Arab regimes whose wealth and stability can be too easily taken for granted. They also make for a Crescent fertile with opportunities for Soviet foreign policy.

"I DON'T suppose there are many votes in it but it ought to be a very major piece of legislation"—thus Sir Kenneth Cork, for over 25 years the head of the City of London's leading liquidation accountancy practice, reflecting on the future of the Report on Insolvency Law just completed under his chairmanship.

The report has been long and eagerly awaited. Part I ("fundamental principles") was delivered by the Cork Committee to the Trade Secretary in May 1981. Part II followed on March 19 this year. But both volumes are still confidential and are only due for publication on June 9.

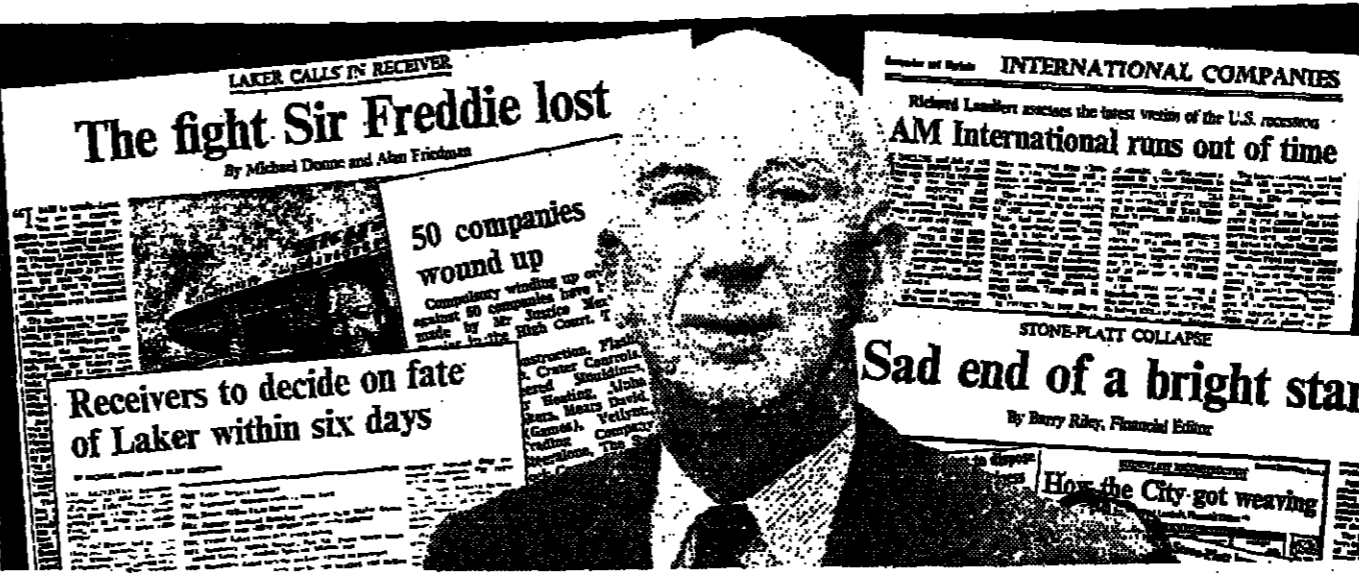
After years of preparation, the final delivery date was a remarkably fortuitous piece of timing.
A month earlier, the collapse of Laker Airways and the fund set up by Friends of Freddie had put the whole issue of bankruptcy and insolvency back on to the front page.

Two days after the report's delivery came the failure of Stone-Platt Industries, the engineering group. There were angry suggestions—equally hotly contested by the banks—that it need not have gone into receivership. "There must be a better way," said Mr Leslie Pincoff, the company's chairman.

It seems inevitable that the report's proposals for the treatment of big company crises will dominate the debate when it is finally published although, as the summary (right) makes clear, this is only one part of a very wide-ranging document.
Many will read the Cork Report with Mr Pincoff's bitter words in mind, and there are many in the City who already argue that it is time to look again at the American way of insolvency to see if there are lessons to be drawn.
The contrast between Britain and the U.S. is marked. On the one hand is the elaborate, but informal British system lauded by its practitioners but largely closed to public scrutiny, on the other, the rigorous and formal American process governed at every turn by the courts.

Consider two cases. When Stone-Platt first found itself headed for the rocks, there were four possibilities. It could have sought a Scheme of Arrangement. This would have allowed it to suspend repayment of its debts, but it would probably have proved impossible to secure the co-operation of the creditors. The directors could have passed a public resolution declaring an inability to continue, prompting a Creditors' Voluntary Liquidation. They could alternatively have soldiered on, risking even compulsory liquidation at any point. Or they could do what in the event they did—submit the company's whole future to intensive discussion among its bankers, institutional shareholders and accountants under the sympathetic eye of the Bank of England.

The discussions, of course, ended unhappily for Stone-Platt. This has spurred a some-



Sir Kenneth Cork: Fortuitous timing, uncertain outcome

times acrimonious debate—including letters to the Financial Times from three directors involved—about the efficacy of this "intensive care" option. A board presence for the banks, suggested one director yesterday, might have been more helpful "rather than have them employ monitoring accountants."
The "intensive care" option has become an integral part of the system not least as a result of the Bank of England's involvement. Its Industrial Finance Division has had dozens of industrial companies under scrutiny during the current recession.
For all the loose talk of a "sudden death syndrome" after Laker Airways, it is—and has been for some time—very unlikely that any major British

company at least can collapse overnight—though whether the Bank's role is yet fully appreciated by public opinion at large seems open to some doubt.
Now take AM International, the Chicago-based office equipment manufacturer formerly known as Addressograph-Multigraph. It has just filed under the so-called Chapter XI of the U.S. Bankruptcy Code. Its current debt amounts to \$254m (£144m) and there is a deficit on shareholders' funds of \$42.9m.
Under Chapter XI, AM International can continue its operations until further notice without having to pay any interest on its debts while pursuing a drastic capital reorganisation. This remedy is rarely popular with the American financial

community. But "sometimes halitosis is better than no breath at all," as a U.S. law professor was quoted as saying in the New York Times last Sunday.
Lawyers' views carry the most weight in the U.S. because of the involvement of the courts. Under Chapter XI, a debtor company needs a judge's authorisation for any transaction out of the course of normal business—such as selling a subsidiary or raising new finance. By the same token its creditors need a judge's permission to foreclose on loans and can oppose a continuation of Chapter XI at all. It is notable, however, that monthly court hearings to review the debtor's status have been abandoned since 1979 in an attempt to reduce the court's involvement.
British receivership on the

other hand is the domain of accountants and most of them are dismissive about the American alternative. "Once a company goes into Chapter XI, it never seems to come out," says Sir Kenneth Cork.
"Flexibility and immediate effectiveness are still the great beauties of the UK receivership system," argues Mr Bill Mackey, one of the receivers to both Laker Airways and Stone-Platt and a leading exponent, not to say advocate, of the present system. He is sceptical of legal amendments. "When a company's bust, it's bust. Changing the law will not change the fact of insolvency."
But there are in fact plenty of examples of U.S. companies recovering after Chapter XI. Only last month, Penn-Dixie Steel Corporation emerged from

shareholders against directors who trade while their company is insolvent.
● **LESSENING FAILURES**
Lesser grades of insolvency administration should be available to deal with personal bankruptcies, removing all these cases from the courts which do not affect the public interest in any way. Consumer debtors—those with annual income twenty pounds, annual expenditure twenty pounds ought and six, in Mr MacKenzie's words—should in particular be administered by a new system distinct from traditional bankruptcy.
A new court official to be called an Administrator should be given powers to fix a moratorium of limited duration between a troubled company and its creditors, during which the company might arrange its financial structure with substantial protection against moves to trigger its compulsory liquidation. The Administrator, while generally appointed at the company's own behest, should allow creditors some degree of control over events which falls short of the effective take-over implemented by the present receivership system.

the ordeal as Continental Steel. And the Cork Report, whatever the receivers' mingivings, does appear to constitute a subtle move in this direction.
It is a move intended, says Sir Kenneth, only "to make successful current practice legally obligatory for all." Whatever the qualifications, though, the report could well be recommending a legal framework for the intensive care approach already being informally applied in many cases.

It remains to be seen how this innovation—creating a new court official called an Administrator—might be reconciled with the views of those—and they appear to include many of the leading receivers—who think the Cork Report should provide only fine tuning for the present system.
"Minor nuts and bolts changes are required," says Mr Ian Bond, a receiver who chairs the Insolvency Services Committee of the Council of Chartered Accountancy Bodies (CCAB). "But the system in general is working extremely well."

Yet interfering even with these nuts and bolts could change some long-standing practices in many corners of company and financial law.
Proposed changes to the present unrestricted scope of bankers' floating charges against assets, for example—pushed strongly by the legal establishment—seem certain to excite heated debate. "We would just have to take another look at the security value placed on each debenture," said one leading banker.
There are also vested interests at stake. Intensive care and receivership are undoubtedly big business. "It grew like Topsy," says Sir Kenneth of the department at Coopers and Lybrand which his own firm, Cork Gully, joined in 1978. More to the point, only 12 firms, at the most, are capable of handling big receiverships.
At the other end of the scale, liquidation appears one of potentially the most lucrative activities for small accountancy firms and already excites plenty of professional jealousy. (A small North London practitioner launching a new "Insolvency Association" received inquiries from 80 firms all over the country last month.)
Bankers, accountants, lawyers and businessmen can all be relied upon to fight their own corners. Less foreseen—but equally problematic, perhaps, could be the loss of political momentum which might result if potential supporters of the Cork Report failed to see in its recommendations the kind of sweeping reform that could win parliamentary time.

Defeat on either front would be an ironic fate for a report which contains no dissenting minority view—and which aims, above all else, not to adjust one law here and another there, but to settle a whole area of major company law revisions for years to come.

Men & Matters

Out of Court

Extraordinary scenes at the extraordinary general meeting yesterday of Associated Communications Corporation, the entertainment empire over which Robert Holmes à Court now rules.
The meeting was called to consider the payment of a record £560,000 golden handshake to Jack Gill, the group's former managing director. And naturally, Ralph Quartano, chief executive of the Post Office Staff Superannuation Fund, which holds 1.4m non-voting shares in ACC, turned up for the event. His fund, with other institutional shareholders is trying to block the payment by legal action.

But at the ground floor of ACC's Marble Arch headquarters, Quartano's path was barred by a bevy of beefy men who looked as though they might once have been extras in an episode of *The Saint*.
The domineering, bespectacled Quartano was physically restrained from entering the meet-

ing—and others of ACC's 11,000 non-voting shareholders were also asked to leave.
"I think I am entitled to an explanation... I would like a word with the chairman," Quartano demanded. But in vain. He neither got to see the chairman nor got into the meeting.
By all accounts, it was a cosy affair. Just eight of the 37 voting shareholders attended to consider the £9m payment. The meeting adjourned, the board went into session and a secretary emerged to explain that there had been a failure of communications at Associated Communications.
"Instructions given by Mr Holmes à Court have been misunderstood. It was only the Press that were not to be admitted," she said. Downstairs the aides insisted there had been no misunderstanding about their instructions.
The Australian entrepreneur, who once said he preferred to invest in public companies, seems now to be opting for privacy.

the elegance suitable for royal families, wealthy old men, even occasional Secretary of State.
Middle East Airlines, a company which has a reputation for adding a spice of Lebanese flair to its international business operations, is buying old 707s cheaply—a complete jetliner can be found for as little as \$250,000—and is converting them into aerial luxury suitable for up to 20 guests and a retinue of servants.
The 707s are noisy and use a lot of fuel. MEA does not believe such considerations will hold back customers. "In the Middle East there are plenty of people for whom money is no object," I am told.
Shot down
The 707 has a long history. But how long?
Pan Am. You can't beat the experience," trumpets whole-page advertisements now running for that airline. Maybe... but you can knock the copy.
Aviation buffs are cross with the U.S. airline for claiming that it launched jet passenger travel "when other airlines could think no further than propellers."
The late British Overseas Airways Corporation, long since vanished into the black hole called British Airways, began development flying of the Comet jet airliner in 1951 when Pan Am was swinging its propellers.
In May 1952 BOAC launched the world's first regular jet passenger service between London Airport (as we used to call Heathrow in those string and sealing wax days) and Johannesburg. Pan Am was still swinging its propellers.
Six years went by and in 1958, after the Comet's pioneer difficulties, BOAC was able to achieve a double first in jet travel with a transatlantic return flight of the new Comet Four between London and New

York. Pan Am cooled its wings with propellers for a few more days before flying its own first transatlantic jet service with a Boeing 707.

Security check
Argentina's military junta may have tripped over its rifle by imposing a ban on all EC goods. Gallier's three-part embargo has halted a deal that was presumably intended to help the generals sleep more easily at night.
The contract was for special bonded plastic identity cards for every man, woman and child in Argentina to be supplied by West Germany's Agfa-Gevaert. As well as a photograph, the cards have computer-coded punched holes that would take Argentina's internal security a big step forwards (or backwards depending upon how you view these things). The police state would be plugged straight into the memory bank.

Fun fare
Another story from my Andorran jokebook. Two gentlemen, ruddy of complexion and uncertain of step, waited impatiently at the bus terminus after a long and hospitable evening. The clock struck several quarters before they realised that the last bus had gone.
Seeing several buses parked in the nearby depot, the pair decided to borrow one and drive themselves home. A search for a suitable vehicle found them, however, none the happier.
"At all, Frank," said one, "and would you believe it—not a number 28 in the whole damned place."
"Never mind," replied his companion. "let's take a number 11. get out at the roundabout and walk the rest of the way."

Flying high
The "plane with windows" that Alexander Haig insisted upon before setting out two weeks ago upon his marathon stride, and which has been home to him until his arrival back in Washington is, of course, a trusty Boeing 707.
Being brought out the design in the mid-1950s and became the world's biggest jet aircraft maker on the back of its popularity with airlines everywhere. The company tells me it is still refitting them with modern quiet engines—for some airlines that cannot bear to give them up for trendier designs.
A few 707s, now surplus to airline requirements, are to become the ultimate status symbol as flying penthouses equipped with bedrooms, bathrooms, dining rooms, lounges, kitchens, and offices, indeed all

York. Pan Am cooled its wings with propellers for a few more days before flying its own first transatlantic jet service with a Boeing 707.

Security check
Argentina's military junta may have tripped over its rifle by imposing a ban on all EC goods. Gallier's three-part embargo has halted a deal that was presumably intended to help the generals sleep more easily at night.
The contract was for special bonded plastic identity cards for every man, woman and child in Argentina to be supplied by West Germany's Agfa-Gevaert. As well as a photograph, the cards have computer-coded punched holes that would take Argentina's internal security a big step forwards (or backwards depending upon how you view these things). The police state would be plugged straight into the memory bank.

Fun fare
Another story from my Andorran jokebook. Two gentlemen, ruddy of complexion and uncertain of step, waited impatiently at the bus terminus after a long and hospitable evening. The clock struck several quarters before they realised that the last bus had gone.
Seeing several buses parked in the nearby depot, the pair decided to borrow one and drive themselves home. A search for a suitable vehicle found them, however, none the happier.
"At all, Frank," said one, "and would you believe it—not a number 28 in the whole damned place."
"Never mind," replied his companion. "let's take a number 11. get out at the roundabout and walk the rest of the way."

Flying high
The "plane with windows" that Alexander Haig insisted upon before setting out two weeks ago upon his marathon stride, and which has been home to him until his arrival back in Washington is, of course, a trusty Boeing 707.
Being brought out the design in the mid-1950s and became the world's biggest jet aircraft maker on the back of its popularity with airlines everywhere. The company tells me it is still refitting them with modern quiet engines—for some airlines that cannot bear to give them up for trendier designs.
A few 707s, now surplus to airline requirements, are to become the ultimate status symbol as flying penthouses equipped with bedrooms, bathrooms, dining rooms, lounges, kitchens, and offices, indeed all



"That's where they're dealing with the Argentine proposals"

The International National Bank

In Australia, people know us simply as the National. And know us extremely well: we've been a major force in Australian banking for well over a century, with 800 branches throughout this vast country.

But international would be a more apt description of our standing. We're in the business of banking on a worldwide scale, so you'll find our presence spreads far and wide. We have offices in London, New York, Los Angeles, Tokyo, Singapore, Hong Kong and Jakarta. And in Papua New Guinea, our subsidiary, the Bank of South Pacific, is at your service.

On Australian matters in particular, we're the bank to consult. We welcome enquiries on Australian business, trade, investment and immigration.

From wherever in the world you may be.



The National Bank of Australasia Limited
Chief London office: 6-8 Tokenhouse Yard, London EC2R 7AU
Tel: 01-606 8070
Head office: National Bank House, 500 Bourke Street, Melbourne

Observer

FINANCIAL TIMES SURVEY

Wednesday April 21, 1982

Asian Development Bank

The Asian Development Bank, set up fifteen years ago to channel funds from the world's richer nations into emerging countries in the region, has reached a watershed in its career. As this survey shows, its policies and direction are the subject of intense debate among the principal suppliers of its financial resources

Arguments threaten path of success

BY CHRIS SHERWELL

THE ASIAN Development Bank, 15-years-old and well established as a multilateral lender to the world's most populous continent, has begun to look distinctly unsettled over the past few months.

Most seriously, it has become caught up in a furious international row over development aid which is leading to enforced adaptation of its policies and could threaten its continued success. The debate reflects the two faces which developing Asia presents to the world: the free-wheeling, free enterprise achievements of countries like Hong Kong, Singapore, Taiwan and South Korea and the numbing poverty and persistent dependence on world support of the Indian sub-continent countries.

This has coincided with the appointment of a new president, Mr Masao Fujioka of Japan. Mr Fujioka, partly out of conviction and partly out of a cool recognition of which way the political wind is blowing, wants to push the Bank in directions where it seems likely to be forced anyway. But in manner and character he is a complete contrast to his fellow-countryman predecessor and the overall change has come as a shock to the institution.

One intriguing side-effect of this has been to raise the question of whether the ADB is likely to keep its reputation for being "a Japanese opera-

tion designed to benefit Japanese business." This image has always been slightly unfair. Pundit for pundit, Britain has actually done better than Japan out of contracts associated with Bank lending. But in a curious way U.S. influence on ADB policy has probably never been greater, paradoxically at a moment when America is determined to curb its contributions to the bank's resources.

The ADB's access to funds expires at the end of this year and the most immediate consequence of the row over development aid has thus been to threaten the Bank's financial base. Countries like the U.S. and Britain, committed to expenditure-cutting policies and wanting greater value for money in giving aid, have challenged the now classic 1970s view represented by the Brandt Commission report, which calls for a large-scale transfer of resources to the developing countries and major reforms of the global economy.

These countries have instead adopted the international version of Reaganomics and argue that the "magic of the market" will conjure growth out of enterprise, incentives and the avoidance of planning. In the ADB this view now seems to be in the ascendant, at least in relation to the bank's soft loan window, the Asian Development Fund (ADF), which lends to the region's poorest countries

for periods of up to 40 years of zero interest.

Tough limits on the U.S. contribution and a hard line from Britain mean that the ADF faces the prospect of receiving as little as \$2.4bn for its 1983-86 replenishment unless other countries boost the total higher by breaking the customary links with the U.S. which determine their shares. The figure compares with an original Bank target of \$4.1bn.

In fact a breaking of links looks increasingly likely and is also likely to become bogged down in argument between hardliners and others.

The Bank is proposing a 125 per cent increase in subscribed capital, of which 10 per cent would be paid in. But there are suggestions, notably from the U.S., that this should be only 100 per cent, with zero physically paid in. The U.S. also believes that ADB borrowings on the world's capital markets, which use this callable capital as collateral, should be fixed at higher than 75 per cent of the capital subscribed in convertible currencies.

The Bank is nervous about the implications of such proposals. A smaller capital increase would hit its lending capacity and a lower "pay-in" ratio would add up to 1½ points to borrowing countries' costs. But it acknowledges the possibility of marginally increasing the "gearing ratio" which fixes its own borrowings.

With such arguments going on, it has plainly turned out to be the worst possible time for the Bank to seek both an ADF replenishment and a general capital increase. One portent of the consequences of limited future resources is already apparent, with certain developing countries even having to

curb their access to the Bank's soft and hard loan windows.

Thus Pakistan, normally entitled to ADF funds, is having to borrow money on harder terms. Indonesia, Thailand and the Philippines, all entitled to some ADF financing, must all now go only for loans at harder rates. Singapore and Hong Kong simply do not approach the Bank any longer.

This process of "maturation" and "graduation" is something Washington wishes to encourage. But the row over development aid not only threatens the size and scope of ADB lending; it also challenges the nature of its assistance and this too is undergoing a change under Mr Fujioka's guidelines.

A Reagan Administration study last year on U.S. participation in the multilateral development banks, while coming out as far less critical than its proponents hoped originally, cited two points of real concern; that the banks seemed more concerned with the quantity rather than the quality of loans and that they took insufficient account of country need or of alternative financing in deciding whether governments borrowed on soft terms—or indeed at all.

The ADB had in fact already taken on board the implications of this line of thinking. Mr Fujioka has echoed many times the favourite U.S. theme of pushing hard for greater involvement of the private sector in the bank's lending activities, notably through co-financing of projects with commercial banks and, eventually, direct or indirect equity investment by the ADB.

The Bank's board is due to consider solid co-financing proposals in May, including a com-

Continued on next page

ASIAN DEVELOPMENT BANK — THE RECORD

	1977	1978	1979	1980	1981	1982:31
RESOURCES AND FINANCES						
Ordinary capital resources:						
Authorised capital	8,711	9,407	9,812	9,209	8,404	—
Subscribed capital	6,961	8,741	8,861	8,297	8,297	—
Borrowings (gross)	117	390	348	458	668	3,123
Outstanding debt (end of period)	1,205	1,610	1,777	1,872	2,274	—
Ordinary reserve (end of period)	146.1	181.1	250.4	360.8	512.0	—
Gross income	168.9	214.6	260.3	309.0	347.1	—
Net income after appropriation to special reserve	52.7	73.6	101.1	126.5	139.7	—
Special fund resources (mainly Asian Development Fund):						
ADF gross income	22.6	29.8	38.0	49.9	51.0	—
ADF net income	15.6	19.6	22.6	29.7	25.9	—
LENDING ACTIVITY						
Ordinary loans:						
Number of loans	24	31	29	29	30	317
Amount of loans	614.6	778.2	835.2	958.5	1,146.7	6,799.4
Disbursements	273	295	361	429	518	2,822.6
Special funds loans:						
Number of loans	21	22	29	30	27	246
Amount of loans	271.8	380.5	416.3	477.2	530.9	2,971.5
Disbursements	84	167	125	150	149.2	886.9
Technical Assistance Fronts:						
Number of projects	42	47	57	56	49	424
Amount of fronts	7.2	11.1	13.9	14.2	14.8	90.9
Projects for which loan approval given	41	51	54	58	54	509

Source: Asian Development Bank.

CONTENTS

Funding arrangements	II	Indonesia: Broader use of loans	V
Profile: Masao Fujioka	III	Aid strategy: Co-financing arm	VI
Profile: Ed Roberts	III	India: Decision to borrow	VII
Thailand: Bangkok water supply	IV	Energy: Diversifying lending	VIII
South Korea: Springboard for exports	IV	Opportunities: Competitive game	VIII
Bangladesh: Among beneficiaries	IV	Port Qasim: Rival to Karachi	VIII
Philippines: Rice fields flourish	V	Staff: Competent but frustrated	VIII
Malaysia: Jungle to farmland	V		

CONTINUED ON NEXT PAGE

In the bond business, leadership has its distinctive form.

The success of a bond issue does not depend on precision and expertise alone.

Creativity and a gift for innovation are decisive factors, without them there would be no new impulses for this market and our clients.

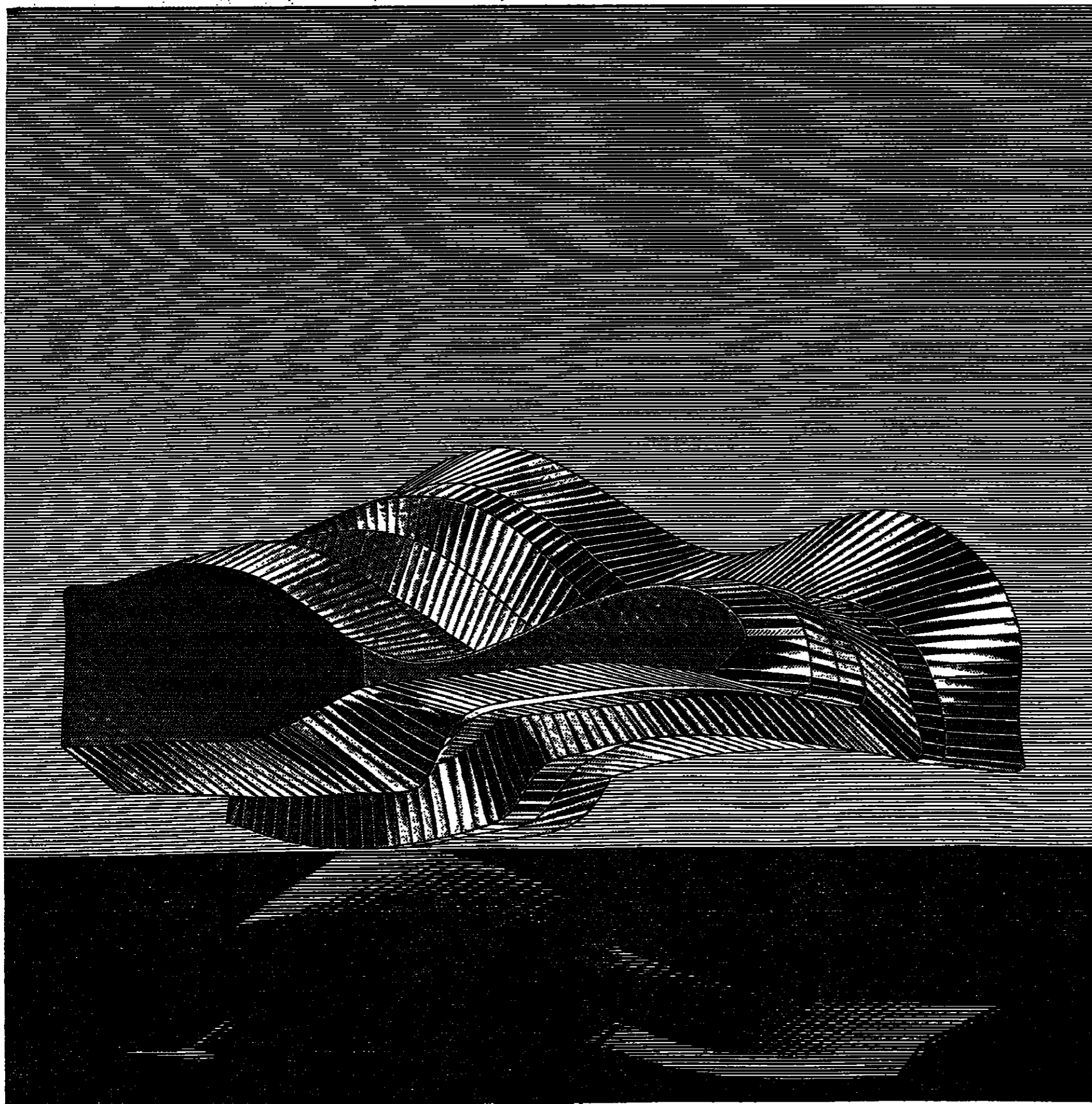
That's why many prime borrowers regularly entrust us with the management of their activities in the international capital market. Investors, too, have learned to have confidence in the borrowers for whom we arrange new issues. They also have become aware of the importance we attach to the maintenance of secondary markets. Even in difficult times. It's a tradition with us.

Put us to the test.

Deutsche Bank

A century of universal banking

Central Office: Frankfurt am Main/Düsseldorf. New Issue Department Frankfurt (611) 2144474. Bond placement and bond dealing: Frankfurt (611) 2144391 or 2144411, Düsseldorf (211) 8832531 or 8832565, Mannheim (621) 199431-439, London (1) 2834600, New York, Atlantic Capital Corporation (212) 3635600, Hong Kong, DB Finance (5) 255203.



Deutsche Bank's computer sculpture: Tangible Bond Business.

ASIAN DEVELOPMENT BANK II

Serious problems of finance have to be resolved in the near future

Uncertainty hampers future funding arrangements

Partnership for progress in Asia.



We are Japan's four leading securities companies, and since our underwriting of the Asian Development Bank's first yen-denominated bond issue for public offering December 1970, we have been actively engaged in such fund-raising activities for the development of the Asian region.

Today as Japan's relations with the countries of Asia become increasingly closer and our role in Asian development takes on ever greater importance, we renew our commitment to forge stronger bonds with the countries of Asia in a partnership for progress.

The Nomura Securities Co., Ltd. Daiwa Securities Co., Ltd.
Yamaichi Securities Company, Limited The Nikko Securities Co., Ltd.

IT MAY be going a little far to suggest that there has been a crisis in recent months over the Asian Development Bank's future funding but the pall of uncertainty hanging over the institution has been palpable. Even now the outlook remains unclear.

Ahead of next week's annual governors' meeting the replenishment of the Asian Development Fund (ADF), the Bank's soft loan window, had still not finally been settled. But it was certain that the end result would fall well short of the Bank's original hopes. This alone promises difficult decisions for which there has been little preparation.

In addition, plans for a general capital increase look like becoming bogged down in argument. There are doubts over its size, the degree to which it should physically be paid for by the donors, the amount of ADB borrowing on international capital markets which it would entail and the resulting cost of borrowing for the Bank's developing member countries.

The ADF replenishment question should have been settled at meetings of 17 developed member countries in Geneva last July and in Canberra in November. Subsequent meetings have taken place in Paris in February and Washington last month. The issue is now due to be thrashed out finally at a session before the governors' meeting.

Replenishment

The Bank, with the board's endorsement, originally proposed a replenishment of \$4.1bn, representing a sizeable increase on the \$2.15bn total of the 1973-82 replenishment. But in Paris the U.S., having reassessed its policy towards the multilateral development banks, offered only \$180m a year over the four years 1983-86.

This represented an increase on Washington's previous 1979-1982 contribution, and made the ADB an exception to its counterparts elsewhere, which faced cuts under President Reagan's tough budget policy. But under the burden-sharing mechanism which customarily fixes the U.S. share at 22 per cent it entailed an overall ADF replenishment of some \$2.3bn to \$2.4bn—a substantial drop in real terms.

The U.S. has since stuck broadly by this position, offering only a token increase. This has forced some other donors to consider breaking the link determining their contribution, with the aim of boosting the overall replenishment figure above \$3bn. This still does not maintain ADF funding at the same level in real terms as in the previous five-year period.

Japan has said it is ready to match the total additional pledges made by other willing countries, which could mean that Tokyo could contribute anything up to \$500m on top of its one-third share of around \$790m. Australia and France are among donor countries prepared to volunteer supplementary amounts on top of those set by the U.S. contribution. Britain is thought to have remained firmly in the U.S. camp and adhered to its hard line.

This idea of additional contributions follows on a larger scale precedent set by the last replenishment, when the basic \$2bn figure was boosted to \$2.15bn by supplementary contributions from Japan and

West Germany. Because the contributions would be voluntary and classified outside the basic replenishment, the burden-sharing mechanism would technically remain intact. But for all practical purposes it is being jettisoned; some countries, in the words of one Bank official, have come to regard the mechanism as less important than the fate of the ADF and of the poorer countries which need its resources.

With the original ADF target of \$4.1bn thus consigned to history and a figure above \$3bn still finally to be clinched, some tough decisions are looming. In the first place some of the poorest countries will have to be content to borrow less money on concessional terms than planned and try to borrow relatively more on harder terms if they are to maintain their

for ADB borrowing on the world's capital markets.

In fact it is not yet settled that this third general capital increase will be 125 per cent. There is also a suggestion that the increase be limited to 100 per cent. Much hinges on the views of the U.S. and Britain, which are expected to take a relatively hard line in the negotiations. Subscribed capital at December 31 last stood at \$8.3bn.

Nor is it settled that contributors will pay in just ten cents in every dollar, as is customary. Although this is the Bank's proposal, the U.S. would like to see a zero figure. A likely compromise is said to be 7 1/2 cents, putting the ADB in line with the World Bank and its Western Hemisphere counterpart, the Inter American Development Bank.

the 10.1 per cent figure last July, partly as a result of rising costs of its own borrowings but also, in Mr Fujioka's words, "to ensure future profitability and stability."

The figure, ostensibly set by a formula, is in practice a compromise between developed and developing countries. While less than the World Bank's figure of 11.6 per cent at present, it can be a heavy burden for a country given that until recently, borrowers had to bear the cost of exchange rate fluctuations in the foreign currencies they received. Under a new scheme starting on July 1 these costs are to be shared by all countries under an exchange-risk pooling system.

The 10 per cent figure is also well below the rate at which some of the ADB's member countries could borrow on the yen or Swiss franc markets, for example, although such borrowings would be at a floating rate and short term, whereas the ADB lends at fixed rate and long term.

How much the bank borrows on the capital markets is limited by the amount of capital subscribed by member countries. But the Bank borrows only 75 per cent of this limit under its own internal arrangement and this too is coming under attack from the U.S., which argues that the Bank is being too conservative.

The bank contends that this is not a constraint on its ability to go to the capital markets and that in an era of currency fluctuations some margin is needed. But it also acknowledges that some increase is possible if it is done slowly with due regard for market sensitivities and provided the outlook is stable on the foreign exchange front.

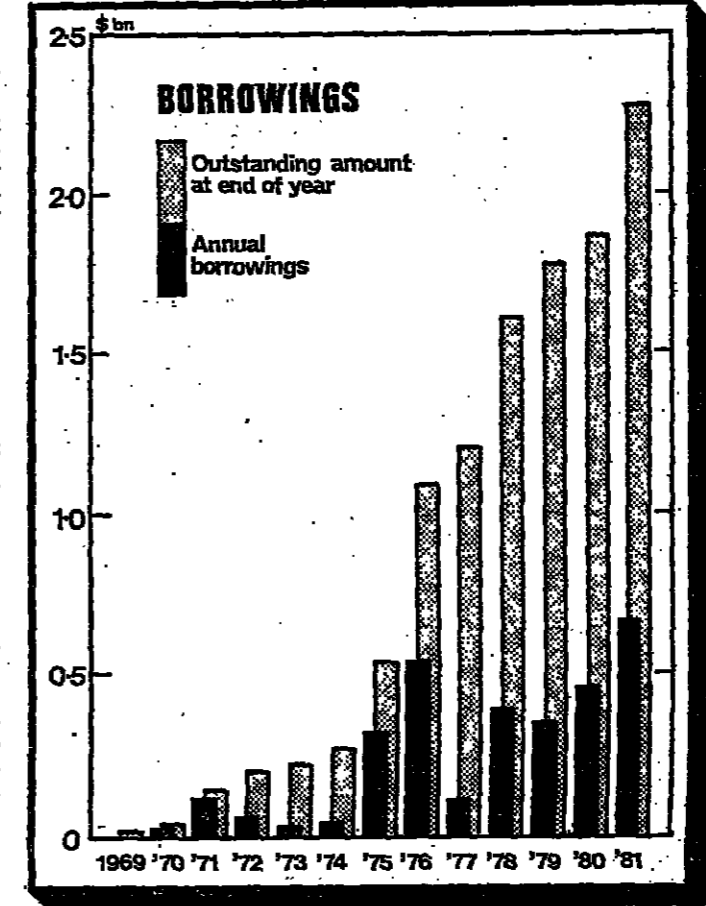
Borrowings

The ADB plans to go to the markets this year for \$500m of borrowings at an average rate of 10.5 per cent, continuing the rising trend of recent years. Last year the total was \$668.5m at an average cost of 9.3 per cent, and in 1980 \$497.8m. The overall total raised by the end of last year amounted to almost \$3bn. By 1982, the Bank expects to be raising \$2bn per year.

So far this year the Bank has raised \$200m through its eighth bond issue in Tokyo and it plans another \$400m. It also made its first long-term borrowing in the Dutch domestic market in February, for F1,100m. The \$850m figure also includes an offering at some point of about \$100m in the U.S., the first time since 1976 that the bank has gone to the New York market.

One particular problem in the management of the ADB's finances has been how best to handle its portfolio of committed but undisbursed capital. This amounts to some \$700m. The Bank is widely believed to have lost money in the past, either because of the way it managed its funds, keeping most of them in long-term time deposits, or because it has been badly sided in Manila to manipulate the funds effectively. The bank is now hoping to improve this. The appointment of Ed Roberts, who understands the operation of the world's markets, is being welcomed and the Bank is hoping to upgrade its connections with the outside world in the coming year.

Chris Shearwell



development effort. Countries previously with access in principle to concessional loans through the ADF may have to forgo this option altogether.

The Bank's lending decisions will be rendered still more difficult by the fact that India for the first time wishes to start borrowing from the Bank's ordinary capital resources—that is, on its harder terms—up to a level of about \$2bn over the next five years. India needs to borrow because the World Bank's soft loan arm, the International Development Association, from which New Delhi is a major borrower, also faces severe cuts.

All this will impose additional strain on the ADB's lending capacity at a time when there are already several unanswered questions about the Bank's proposed general capital increase, which will ultimately determine how much the bank can lend on harder terms.

Mr Masao Fujioka, the ADB's president, went on record in New York last month as proposing an increase in the bank's capital by 125 per cent for the 1983-87 period. Ten per cent of this would be paid in, he said, while 90 per cent would be callable capital as collateral

likes this trend, arguing that it has a deleterious impact on the capital markets perception of the Bank. In his view the bank already has problems in this area because it is based far away in Manila and should emphasise the need for strong shareholder support.

A drop below 10 cents, he says, might be viewed as a sign of "weakening resolve on the part of its members." He cites the U.S. Treasury report on participation in the multilateral development bank, which foresees the phasing-down and eventual elimination of the paid-in proportion of subscribed capital. Immediate elimination, and even a drop, he feels, would be too costly in terms of goodwill.

This view is not shared throughout the Bank. The real consequence of a change, says Ed Roberts, the Bank's Treasurer, would not be in the markets but among the borrowing countries. If the U.S. preference went through, he says, it could add at least half a point and as much as 14 points to their borrowing costs. The Bank in fact raised its lending rate at the beginning of the year to 11 per cent from



We have a thorough knowledge of Europe and we are right here in Singapore.

Banque Bruxelles Lambert.

Want to increase your business between Asian and European markets?
A European bank, Banque Bruxelles Lambert, has opened in Singapore. Its address: 15-00, PIL Building, 140 Cecil Street.
Its General Manager, Mr Arie Heeringa, a long-time Singapore resident, with over 30 years experience in South East Asia.

a strong international inclination. In Europe itself, BBL has many branches, subsidiaries, affiliates and correspondants. It is also established in many African countries and has close links with banking institutions around the world.
But, in addition, BBL is also part of a group, which, through its various affiliates established in many countries, is active in fields as diversified as brokerage, engineering, raw materials, leasing, industrial investments, etc.

Personalised service
Clients of Banque Bruxelles Lambert often speak of a special "BBL spirit." By this they mean a special working method — and working climate — that seeks out answers best adapted to their personal problems. We dispense with routine methods in order to offer "tailor-made" solutions.
At BBL, you will find — in addition to regular banking services, advice, information, and a dialogue between partners.

The complete backing of a European banking group

Banque Bruxelles Lambert is one of the major Belgian banks. It has a thousand branches in Belgium, and assets of U.S.\$ 22.8 billions on September 30, 1981.

Just as Belgium, its home country, is acting the part of "Gateway to Europe", so Singapore is being one of the gateways to the markets of South East Asia.

This is precisely the reason why BBL is strongly rooted in Europe — but with

Foreign trade and international finance experts

That is what has made it possible for Banque Bruxelles Lambert to specialise in operations linked to foreign trade, syndicated loans, international bond issues, ship financing, etc.

In short, by coming to BBL you will benefit from the expertise and service that can only be extended by a major banking group.

For banking information of all kinds contact Mr Arie Heeringa, General Manager or Mr Erik Dralans, Deputy General Manager BBL Singapore at 15-00, PIL Building, 140 Cecil Street, Singapore 0106. Tel. 223.97.81. Telex 20294 BBL SGN

BBL Head Office: Av. Marnix 24 1050 Brussels - Tel 02/5138181 Telex 26392 BBL LIN

BBL is the ABECOR bank in Belgium.

BBL

Banque Bruxelles Lambert

banking a matter of people.

Arguments threaten path to success

CONTINUED FROM PREVIOUS PAGE

plementary financing scheme under which, for particular projects, the ADB would lend both on its own terms and on commercial terms. The latter would then be passed on to commercial banks with the stipulation that a borrower's failure to repay would amount to a default against the ADB. Proposals are also emerging for equity investment based on the World Bank's experience but are far less advanced.

As part of his drive to involve the private sector more Mr Fujioka also wants to see the commitment to energy projects grow, though with relatively less emphasis on power generation and relatively greater commitment to "harder" types of social infrastructure like roads, rather than health or education. Over the past 15 years the biggest proportion of lending has been on agriculture.

The U.S. would also like to see greater "conditionality" in the lending policies of the multilateral development banks—in other words greater insistence that borrowers adopt certain economic—or at least pricing and tariff—policies. This is something the ADB is already doing in certain areas of its project lending, notably in the energy and water supply fields. But the Bank is not lending on a high enough scale to become involved in the sort of structural adjustment lending which allows the IMF or World Bank

to insist that certain broad macro-economic policies be followed by a borrowing government.

The Bank under Mr Fujioka is also keen to publicise the business opportunities open to companies in the domestic countries under the Bank's international competitive bidding policy for contracts associated with its lending. Certainly the image of the ADB has been a little unsatisfactory in this respect.

Perceptions

Public perceptions that the ADB primarily benefits Japanese business seem at first to be borne out by the figures. Japanese companies had won 31.4 per cent by value of the contracts concluded for goods, services, civil engineering and consultancy by the end of 1981—\$1.4bn out of a total of \$4.5bn.

But this broadly matches the one-third share of funds contributed by Japan to the Bank's ordinary capital resources and Asian Development Fund—a share which, in the case of the ADF, is likely to be exceeded in the coming replenishment because of the small U.S. contribution.

Moreover, a look at the actual figures shows that Britain, alone of donor countries, managed to win contracts to a value (\$238m) greater than its total contributions to the bank

(\$194m). Britain, together with the U.S., has also done particularly well in winning contracts for consultancy but curiously not in proportion of subscribed capital. Immediate elimination, and even a drop, he feels, would be too costly in terms of goodwill.

This view is not shared throughout the Bank. The real consequence of a change, says Ed Roberts, the Bank's Treasurer, would not be in the markets but among the borrowing countries. If the U.S. preference went through, he says, it could add at least half a point and as much as 14 points to their borrowing costs. The Bank in fact raised its lending rate at the beginning of the year to 11 per cent from

all Asia, setting it up as a "development institution" rather than just a lending institution. Another official is dismayed by a prospective reorganisation of his department, one that would cut out his team. All have reacted warmly to Mr Fujioka's plans to streamline the Bank by getting rid of "dead wood."

If all these changes are leaving the Bank somewhat unsettled they may also revitalise it. If the limited resources thrown up in the present recessionary times mean worthwhile development projects cost more or go unfinanced they will also inject a new discipline into the Bank's work and stimulate efforts to find fresh sources of funds.

But it is far from obvious that the currently fashionable theories about aid strategy offer any more reliable guide to development policy than those which have already established the ADB as an effective multilateral lending agency. Rich countries getting back on their multilateral aid for the understandable reason that they cannot justify it domestically still risk an eventual North-South confrontation with user countries if they cannot conquer their own economic problems and maintain an open and growing international trading system.

ASIAN DEVELOPMENT BANK III



Bukit Ibam township lies in the area of Malaysia's Phang Tenggara project—one of the major schemes financed by the ADB

PROFILE: ED ROBERTS

Treasurer with push

ED ROBERTS has adapted easily to life in Manila and to his work as the ADB's treasurer since arriving in the Philippines some six months ago. He sports a tan and a powder-blue barong tagalog (traditional Filipino shirt) and talks confidently of the intricacies of the Bank's finances.

Although a New York banker who plainly knows his markets, Roberts' background was originally law, which he studied at Duke in North Carolina after college in Pennsylvania. He has worked in Tokyo and Australia but his contacts with ADB began in the 1970s when he was with First Boston and latterly

with Lehman Brothers. He handled the ADB's dollar bond issue in 1978.

Roberts' biggest problem is to improve the management of the Bank's own portfolio—a figure expected to climb to \$4bn by 1987. "We have 50 or 60 different institutions giving market reports from across the world," he says. "We need to talk to a lot of people and the telephone system here is not up to it. We must organise good communications out of here. There's a big opportunity lost in not doing so."

Roberts will not admit to it but that cost is privately reckoned by ADB officials to have become almost intolerable. Indeed, they say that is why he has been appointed. From all accounts he is proceeding with considerable gusto.



Mr Edward Roberts

PROFILE: MASAO FUJIOKA

Stylish top man heads into time of change

EARLY LAST month Mr Masao Fujioka, ADB's President, was browsing through the sheaf of papers and letters on his desk when he came upon a candid memorandum from one of his Canadian staff. The note made manifest the member's intention to quit ADB. The reason he gave was that the Bank seemed to have a half-hearted concern for the welfare of its employees. The complaint centred on the Bank's housing allowance, which the Canadian thought was unrealistically low when viewed against the rising rents in Manila. With the allowance he was getting, he said, he could afford only a small old house.

The afternoon of the same day the ADB president was telephoning the sender of the memo asking to be shown the house. He did see it and that short trip set in train a series of "Fujiokan" moves that shortly resulted in a message to the Philippines' Prime Minister, Mr Cesar Virata, urgently asking that the ADB be allowed to own a tract of land which it could develop into a housing estate for its expatriate staff.

If the incident does not show the president's concern with staff problems in the best light it at least demonstrates his

agility—sometimes bordering on impulsiveness—when it comes to making decisions. In private circles in the Bank this decisiveness has been labelled as "Fujiokan."

His desire to get things done quickly brings with it a management style that is diametrically opposite to that of his predecessor, Mr Tarochi Yoshida. Some senior officials recall that Mr Yoshida was both conscious and cautious of the bank's "Japanese-ness" and deliberately kept a low profile by letting his two vice-presidents—an American and an Indian—run the show. He encouraged the two top officials to evolve policies; decisions were arrived at through a consensus.

At the other end of the spectrum is the 57-year-old Fujioka who is his own man, has his own visions of the Bank's direction and his own notions as to how to steer the bank towards that. The Bank staff is divided between those who see Fujioka's style as a badly-needed shot in the arm and those who fear that he is moving in too quickly and may make some enemies. One of those in the latter group has laid a bet that in no time Fujioka will come into strong



Mr Masao Fujioka

friction with some of his officers.

Bank officials say that policy decisions are now often handed down from the top. They do not exactly disagree with Fujioka's thinking but according to a staff member, "It is good for morale to be consulted about bank matters and to be able to give our opinions."

Another official, noting that

some senior staff have sometimes been bypassed, said: "He is less concerned with being a gentleman." Yet another, referring to the President's clarity and direct manner, said: "I don't think he's Japanese at all."

Many are pleased with the firm hands guiding the Bank today. "We're going places — and fast at that," said another official. Confidence in Mr Fujioka apparently stems from the belief that he is not new to the Bank and that, having viewed it as an outsider, he's coming back to it with a fresh outlook and a better perspective of its problems. In 1966 Fujioka was loaned by Japan's Ministry of Finance to the committee which prepared the establishment of the ADB. He was then a director of the Ministry's International Finance Bureau. He became the Bank's first director for administration and laid the groundwork of the Bank's organisation.

He was part of the Bank during the first three years of its existence and he looks back at those years as the most hectic period of his life. "I worked on the compilation of the budget, on organisation of the bank and on a series of administrative procedures," he said.

In the intervening years before his reunion with the

bank he was back at his country's Finance Ministry as Director-General of the International Finance Bureau. At the same time he was executive director of the Export-Import Bank of Japan and of the Japanese International Cooperation Agency (JICA). Back in Tokyo he was able to look at ADB's operations from an outsider's viewpoint. If he had criticisms of the bank's procedures he is now in the best position to work on them.

Fujioka comes back to the bank at a time when its donor countries face a creeping sense of "foreign aid fatigue." Financing, particularly for its soft loan window, is more difficult to get and it has to depend more on the international capital market, where funds are a bit more expensive.

"Fund-raising will be a top priority during my presidency and I believe that the ADB should aim to borrow more capital abroad," Mr Fujioka said. He therefore wants to promote the bank's image as a sound institution. He himself is spearheading the image-building process. Never before has an ADB President — all of whom have been Japanese — gone on an international speaking spree. It is no mere coincidence that Mr Fujioka

addressed prominent groups in London and New York, two of the world's biggest capital markets. Since he assumed his post last November ADB has had a high profile in the international Press.

Another area close to Mr Fujioka's heart is the Bank's administration. "Another top priority for me is to ensure that the Bank acquires the best people to work for it," he said, adding that the Bank needs to recruit more than a hundred staff in the near future, including replacements. This has sent shivers through the bank staff — from clerks and the ubiquitous secretaries to senior staff members. Not a few are convinced that Mr Fujioka, who was trained as a pragmatic lawyer at the University of Tokyo, is set to cut administrative costs and to rid the Bank of redundant staff.

His presidency will be dramatic not only because of his remarkable style but because he is head of a bank that is at a turning point. The next two years will be a watershed for the bank as its organisational structure will see some major changes and, more significantly, its operation will see some redirection in the face of its own financing difficulties. **Emilia Tagaza**

In trying to anticipate the course of the world's financial markets while planning the Bank's borrowings, Roberts makes the conservative assumption that any particular market will suddenly "close down," as he puts it, to an external borrower like the ADB. "It's the job of the treasurer to be conservative," he says. "We must prepare for the worst possibilities or look foolish if we have no fall-back position."

On the bank's planned dollar bond offering this year Roberts acknowledges that this is not absolutely necessary now. "We'd like to build up there [in the U.S.] as a backstop," he argues. "We haven't been there for a while." The UK market is also looking more attractive, he says. "But we don't want to overload the borrowing programme with high coupon debt." London's queuing system is also a disadvantage, he says.

Why did the Bank make its Dutch offering in February? "The Charter says we should diversify our currencies," says Roberts, "and the market there is interesting in exchange risk terms." He also believes it is important to go to a domestic market direct and get better contact with people there rather than simply deal through the Euromarkets.

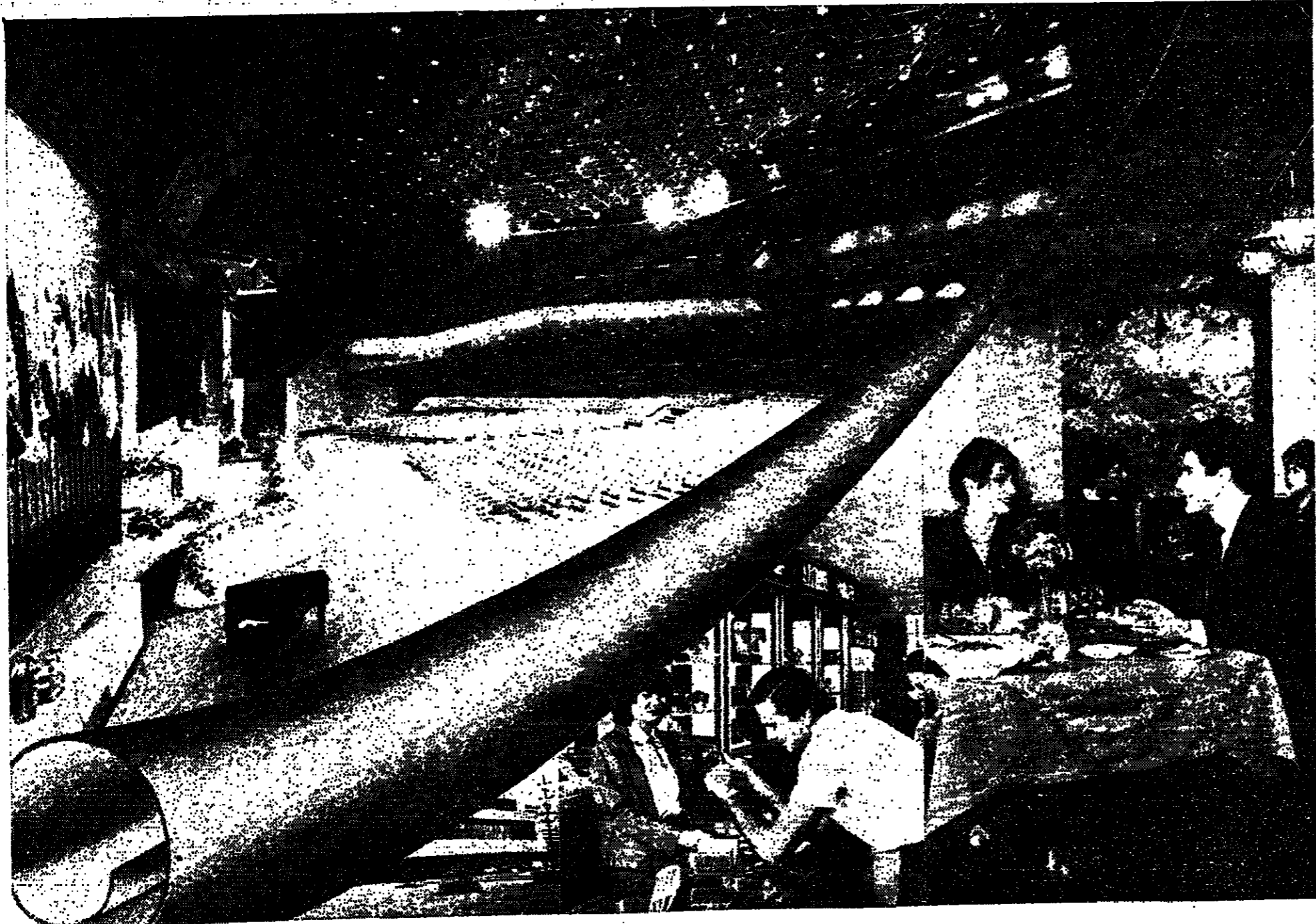
Roberts acknowledges that the 11 per cent the bank cur-

rently charges member countries borrowing from the hard loan window is a compromise between a low figure of about 10.4 per cent based on the ADB's borrowing costs and a conservative high figure of close to 12 per cent.

"We don't have to have 11 per cent," he says, "but it shows the capital markets that we have long disbursement periods, that we recognise we live in uncertain times and that there is a need for extra margins."

In this respect he sees important implications for the bank's forthcoming general capital increase and for the question of what proportion the donors actually pay in. He says he's far more worried about the resulting cost to the borrowing member countries of a fall below the present ten-per-cent-in-the-dollar level paid in than about the impact of such a lowering on the capital markets. "It could add up to 11 points to their costs," he says. As for the ADB replenishment, his view is straightforward. "People got hung up on that \$4.1bn figure. We'll be short on it, and a lot will depend on [ADB President] Fujioka's preparedness to say: 'Let's get on with it.' The experience of the past six months suggests that Roberts will push hard for the bank President to do just that."

C. S.



At the PICC, marvels come in many forms. There is the 4,000 capacity Plenary Hall. 18 meeting halls. A reception hall to fit 5,700 people. Wireless simultaneous interpretation system.

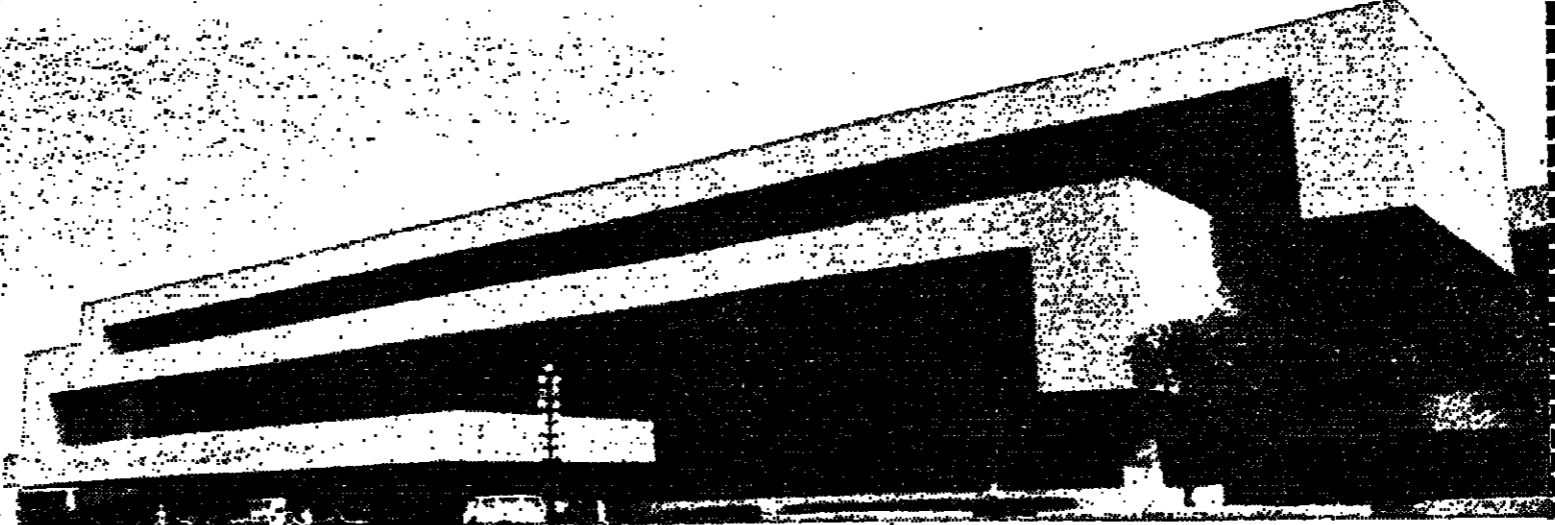
But that's not all there is to marvel at. There is cosmopolitan Manila bustling with bargain-priced entertainment, shopping and grand hotels. And a country that makes you feel at home with her smiles.

From convention marvels to marvelous bargains.



Philippine International Convention Center
The Convention Capital of Asia.

P.O. Box 7278, MANILA • Tel. 832-03-09
Cable Address: PICC, MANILA
Telex: 64234 PICC PH



YES. Our company is interested in knowing more about PICC. Please send us a brochure on the marvelous facilities we can avail of.

NAME _____
COMPANY _____
POSITION _____
ADDRESS _____
TELEPHONE/TELEX NOS. _____

ASIAN DEVELOPMENT BANK IV

Throughout the region ADB is involved in many projects designed to improve the economy and living standards of developing countries. A selection of these schemes is described on this and the following page

Secure water supply for Bangkok

Thailand

BANGKOK'S intricate water supply project, designed to bring safe and reliable water to most of the 41m population of Thailand's capital, has an unusual status inside the Asian Development Bank, which has supported the plan so far to the tune of \$57.6m. "It helped bring down the Thai government last year," claims one senior official in the ADB department responsible for the project. "Water prices had to be put up and the government fell." Last year's April Fool's Day coup was in fact a more complex affair than that. Earlier price rises for petrol, electricity and the telephone also helped explain public apathy towards the ousted government. The coup, which eventually proved abortive, was also attempted for political as well as economic reasons.

The ADB official comment none the less underlines the Bank's general sensitivity about its involvement in economic, and especially pricing policies, through its project lending. In the particular case of the Bangkok water supply project, ADB loans did not specifically require increases in water rates. But financial covenants did demand rates of return on the investment which entailed such

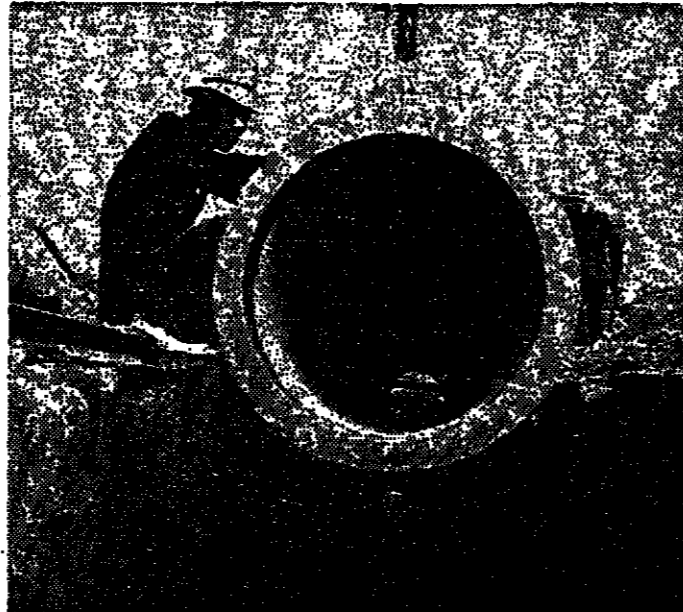
risks and which would generate local currency revenues to help cover future capital costs.

The Bangkok project, part of a Metropolitan Water Works Authority (MWWA) plan to increase the capacity of the city's water supply and improve its distribution and quality, offers a welcome environmental improvement in a country whose whole community life revolves round the supply of water.

The previous antiquated and poorly functioning system, whose leaking pipes often crossed with the sewerage network, served only a small proportion of Bangkok's people. Others depended on wells or on the Chao Phya River for their supplies.

One result of the increasing number of wells has been a high degree of land subsidence. Bangkok is being called the Atlantis of the East because it is sinking into a bowl shape at 14 times the rate of Venice. Large areas of the capital are expected to be between 10 cm and 100 cm below sea level by the end of the century, since some parts are subsiding 12 cm a year. Moreover, the city as a whole is becoming increasingly prone to serious flooding during the monsoons.

A key principle behind the Bangkok project is thus to stop ground water being pumped



Laying pipe for the Bangkok water scheme

out in critical areas by industries and domestic users, and to replace these supplies with surface water. The project is crucial if Bangkok's rate of subsidence is to be slowed.

By the time Stage 1 of the project is completed in 1985, 4.1m people—about 84 per cent of the projected population—will benefit directly from a central water supply system. Originally an ADB loan of

\$19.6m, together with a \$55m loan from the World Bank, was to cover the whole of the first stage. But costs went through the roof with the rise in oil prices and Stage 1 was split into two phases.

The first was completed in 1979, close to its reassessed cost and schedule. In that year an ADB loan of \$68m, together with Y8.4bn (about \$34m) from Japan's Overseas Economic

Co-operation Fund was put towards an upgraded second phase. In both phases the ADB loan came out of its ordinary capital resources. Funds also came from the Thai government and from internal cash generation by the MWWA.

The whole of Stage One involves the provision of over 1.2m cubic metres of water a day to be treated, stored and distributed to meet demand across the sprawling city. This has required construction of a raw water intake canal, a siphon, pumping stations, water treatment plants, reservoirs and miles of major tunnels.

It has also involved, at some cost in traffic disruption, laying hundreds of miles of new trunk mains and distribution lines, rehabilitating existing lines and installing supply valves and flow meters. A few new and replacement deep wells are also being constructed. Many of the contracts have gone to local companies.

The second phase of this first stage is due to be completed by the end of this year but may be subject to some delay. A \$25m loan for the last 1983-85 phase has still to be sewn up. Consultants are meanwhile working to prepare Stage 2 of the project, beginning in 1985, and designed to ensure supplies for another five to ten years. **C.S.**



One of South Korea's domestic projects—the Imjin River agricultural project

Springboard for exports

SOUTH KOREA'S greatest natural resource is said to be her people. But the Land of the Morning Calm has also benefited considerably from foreign assistance, including multi-lateral loans given by the Asian Development Bank to help the country's industry and agriculture.

ADB support has helped South Korea establish its foothold in the Gulf and Asean markets for major development project contracts—in some cases at the expense of European, U.S. and Japanese competitors. Likewise, ADB assistance has helped bring the ever security-conscious South Korean Government closer to its cherished goal of national self-sufficiency in grain.

The Korea Heavy Industry and Construction Company (KHIC) offers a good example. In December 1977 it won its first turnkey contract for a \$250m (£143m) cement plant in Saudi Arabia. The company could not have bid had it not been able to manufacture cement-making machinery. That ability was gained through an ADB-backed expansion of its Gumpo plant south of the capital, Seoul, in 1975-77.

The ADB's \$17m loan, supplemented by local currency resources of \$12.4m, allowed the Gumpo plant, which was begun in 1970, greatly to increase its size by adding machine and fabrication shops to its foundry and forges. With its new capacity the plant could produce cement-making, paper-making, textile and petrochemical equipment. It could also manufacture bulk-handling equipment, including overhead and container cranes, heavy construction and agricultural machinery, power plant and air-conditioning equipment.

As the plant's expansion continued with Government help, however, the company, then known as Hyundai International, plunged into deep financial trouble. In 1980 it was taken over by the state, renamed and restructured. KHIC's principal shareholders are now the Korea Development Bank (46.7 per cent), the Korea Electric Power Corporation (26.5 per cent) and the Korea Exchange Bank (21.5 per cent).

Recovery Officials say that the Government takeover followed a period of over-investment and rising costs at a time of growing recession and that the company, which recorded losses in 1979 and 1980, is on the road to recovery. But while the signs may be encouraging, it is probably too early to judge its prospects.

On the exports front KHIC says it has secured a letter of intent for a \$18m paper mill in Indonesia and is bidding strongly for two cement plants worth a total of more than \$500m in the Gulf and in an Asean country. The company also has good sales in petrochemical equipment and in military hardware—notably for the shoes and links used for tank tracks.

Domestically the company is said to be doing well with its industrial air conditioning systems, thanks to the booming construction sector, and with its car coolers, which go into the locally-produced Pony. The market for textile-making machinery has stagnated, however, and parts of the Gumpo plant are lying idle. Sales of lathes and milling machines are also described as poor.

The problems of the Imjin area agricultural project, also supported by the ADB, have been different from those of the Gumpo industrial plant, although they may be traced back to the same source—an overheating economy in 1979 and 1980. For the Imjin project the consequences have been serious by Korean standards—it is being completed next year, more than three years late and at more than double the local currency cost.

The project is in an unusual location, near the demilitarised zone (DMZ) separating North and South Korea. Large concrete structures, looking like uncompleted flyovers, straddle the Unification Highway which runs north of Seoul to the Imjin River and through the project area. The structures are designed to be blown up to obstruct the advances of an invading force.

It is the biggest of the three agricultural projects backed by the ADB in South Korea, and involves the development of 8,166 hectares, including consolidation of 4,500. A newly con-

struction officials say the proximity to Seoul makes this problem peculiar to the Imjin project and acknowledge that it is virtually impossible to solve.

The biggest problem with the Imjin project, however, has been the escalating cost. The Government decided in 1980 to delay this and other agricultural projects in favour of industrial projects as part of its policy of public spending cuts designed to curb the country's rising inflation rate.

In the intervening period the 1979 oil price rise and higher labour costs in Korea combined to force up the Imjin project's costs. Originally estimated at 22bn won, they are now put at 45bn. The ADB foreign currency contribution, made out of the Bank's ordinary capital resources, has remained unchanged at \$19m.

The ADB's loans to South Korea are thus regarded in Manila as a qualified success. The question which has yet to be answered, however, is whether South Korea should join Hong Kong and Singapore on the list of countries not borrowing from the ADB because of reaching a certain stage of economic development. In the past, officials, pointing out that South Korea is a large country with underdeveloped rural areas, insist that its infrastructural and agricultural projects will continue to need lower cost money and insist that, for the time being at least, the Government will continue to borrow from the multilateral lending agencies. **C.S.**

Among the biggest beneficiaries

Bangladesh

THE ASIAN Development Bank has become one of the largest sources of economic assistance to Bangladesh and because of its increased activities in the country it will soon be opening a resident mission in Dacca—the first outside Manila. This reflects the bank's interest and commitment in one of the world's poorest countries, whose 90m inhabitants are crammed into about 55,000 sq miles of territory.

Bangladesh became a member of the ADB nine years ago in March 1973, just 15 months after it became a sovereign nation. Up to December last it had received from the bank a total commitment of \$838m to finance 44 projects. In addition to its own lending operation the ADB has been co-financing with official bilateral and multilateral sources. Among the multilateral agencies involved are the World Bank, United Nations Development Programme (UNDP), World Health Organisation (WHO), International Fund for Agriculture Development (IFAD), as well as EEC and OPEC funds.

The Bank has been consistently increasing its commitments to Bangladesh. During 1981 its commitments rose \$191m and this year they are expected to pass the \$200m mark. Because of its backward state of economy, Bangladesh has been receiving only soft-

term special fund loans from the bank and has become the largest recipient of such loans.

In line with the country's general priorities about 57 per cent of the total Bank commitment has been for agriculture, followed by energy, infrastructure, health and education. Bangladesh attaches importance to the Bank's lending because of certain special features it has. Contrary to many bilateral donors who confine their aid programme and commitment to only one fiscal year, the Bank has a multi-year planning system. Besides, its programme loan, which provides funds for commodity imports, is of vital importance to Bangladesh, which has been having serious problems with the commodity assistance that finances its import bill and also generates counterpart funds for development.

Bangladesh was the first country to receive an ADB programme loan—in 1973—which was followed by two more programme loans for agricultural support facilities and public health. The authorities are now trying hard to persuade the Bank to increase the amount and number of programme loans and expand the share of local cost financing (LCF) of the bank-financed projects. The adverse aid climate in the past two years together with world-wide economic recession have badly affected the country's export earnings. In 1980 the share of LCF in total Bank lending in Bangladesh was 18.3 per cent compared to 23.8 per cent for Nepal and 20.9 per cent for Sri Lanka.

While ADB has been involved in a number of big projects, including the \$400m Ashugani fertiliser project with nearly 500,000 tonnes production capacity, the \$50m Chittagong urea fertiliser factory is by far the biggest and the most prestigious project to its credit. The World Bank was the lead agency for the Ashugani fertiliser plant, in which ADB's contribution was only \$90m, but ADB has become the lead agency for the Chittagong project, with a commitment of \$72m.

The plant, which was given the go-ahead late last year, will have an ammonia unit with 1,000 tonnes-day capacity and a urea unit with 1,700 tonnes-day capacity. Foreign Exchange cost will be nearly \$300m.

About \$283m has already been committed by various multilateral agencies besides ADB. They include the World Bank's International Development Association (\$15m), Abu Dhabi Fund for Arab Economic Development (\$25m), Canadian International Development Agency (\$20m), Islamic Development Bank (\$16m), Overseas Economic Co-operation Fund of Japan (\$60m) and Saudi Fund for Development (\$38m).

All ADB-financed projects—like those of other institutions—are suffering from chronic implementation delays.

Unless the project implementation processes are streamlined and delays cut, disbursement will continue to remain very low. Greater co-ordination between the government departments concerned and agencies at all levels is needed if project implementation is to be improved. **SAYED KALAMUDDIN**

Around the world...

With the passage of time, our services only get better. Our global network lets us serve you quickly, efficiently. Whatever your banking need, choose Mitsui Trust.



Head Office: 1-1, Nihonbashi-Muramachi 2-chome, Chuo-ku, Tokyo, Japan. Tel: 03-270-0811 Telex: J28397 Cable Address: TRUSTMIT TOKYO
London Branch: 25 Abchurch Lane, London EC4M 3XD, U.K. Tel: 01-536-0841 Telex: 886878 MTRUST G
Cable Address: TRUSTMIT LONDON EC2
Mitsui Trust Bank (Europe) S.A. Avenue Louise, 267-216 S, 1050 Brussels, Belgium. Tel: 02-540-6831 Telex: 114262 MITSUI B
Cable Address: TRUSTMIT BANK
New York Branch: One World Trade Centre, Suite 2385, New York, N.Y. 10048, U.S.A. Tel: 212-788-2700 Telex: 70001 MTRCB UH
Cable Address: TRUSTMIT NEW YORK
Singapore Branch: Tower 1502/1, DSS Building, 8 Shenton Way, Singapore 0106, Singapore. Tel: 233551 Telex: 2795 GAITURE SG
Cable Address: MITSUTRUST SINGAPORE
Los Angeles Representative Office: Century Plaza Building, Suite 1800, 611 West 5th Street, L.A., California, U.S.A. Tel: 213-625-2321
Tel: 916-371-2261 MTRCO LSA. Cable Address: TRUSTMIT LA
Sao Paulo Representative Office: Avenida Paulista, 1234 S. 1234-13, Cop-4710 Sao Paulo, S.P. Brazil. Tel: 209-788 Telex: 114262 MITSUI BR
Sydney Representative Office: 15th Level, C.B.A. Centre, 60 Margaret Street, Sydney N.S.W. 2000, Australia. Tel: 238-1100 Telex: 6242 MITSUI AU
Mitsui Trust Finance (Hong Kong) Limited: 15th Floor, Bank of Canton Building, 8 Des Voeux Road, Central, Hong Kong. Tel: 5-11121 Telex: 62412 MTSBK HK
Cable Address: MITSUITRUST HK



MALAYSIA

U.S. \$250,000,000
Floating Rate Notes due 1992
(redeemable at Noteholder's option in 1989)

Swiss Bank Corporation International Limited

- Algemene Bank Nederland N.V.
- Bank of America International Limited
- Banque Nationale de Paris
- County Bank Limited
- Deutsche Bank Aktiengesellschaft
- Morgan Guaranty Ltd
- Nomura International Limited
- Salomon Brothers International
- Arab Banking Corporation (ABC)
- Bank Bumiputra Malaysia Berhad
- Chase Manhattan Limited
- Credit Suisse First Boston Limited
- Lloyds Bank International Limited
- Morgan Stanley International
- Orion Royal Bank Limited
- S.G. Warburg & Co. Ltd.

NEW ISSUE

All these securities having been sold, this announcement appears as a matter of record only.

April, 1982

GLOBAL INVESTMENT BANKING CAPABILITY

Ours is a global perspective. First Boston offers total investment banking services throughout the world, including raising capital for corporations and governments, providing financial counseling and making markets in securities.

Our affiliate, Credit Suisse First Boston, is the leading banker in the Euro securities markets.

In a financial environment marked by rapid and constant change, First Boston has maintained ongoing client relationships with many of the world's foremost companies. Since 1970, we have served more than 300 corporations and nearly 600 foreign governments, governmental entities and U.S. municipalities, states and authorities.



NEW YORK CHICAGO ATLANTA BOSTON
MILWAUKEE CLEVELAND DALLAS
GENEVA LONDON LOS ANGELES
MELBOURNE MONTREAL PHILADELPHIA
SAN FRANCISCO SAN JUAN TOKYO

ASIAN DEVELOPMENT BANK V



Part of the Philippines' Angat irrigation scheme

Rice fields flourish under irrigation

Philippines

FIFTY KILOMETRES from the ADB's impressive headquarters, the Baguio expressway north finally leaves sprawling metropolitan Manila behind and plunges through a green expanse of lush rice fields. Their high-yielding output is the result of the Angat irrigation project, whose expansion and improvement over the past few years has been supported with hard and soft loans from the bank.

The original Angat irrigation system was completed in the late 1920s, which makes it one of the oldest in the Philippines, and its evolution reflects the country's transition to modern farming.

A dam diverted the Angat River into two main canals and a network of lateral canals during the December to April dry season, but the water distribution was uneven and plenty was wasted.

An appreciation of the importance of controlled water flow, together with the advent of high-yielding rice seeds, fertilisers and pesticides, highlighted the scheme's real but unexploited potential.

The ADB backed a pilot study on water management in 1968 and a feasibility study for an improved irrigation system in 1973, before offering a \$6m soft loan and \$3.6m hard loan for what became the country's first integrated rural development project.

Co-operation throughout has been with the Philippines national irrigation administration, and developments in the Angat River have been paralleled by a similar project on the Magat River 35 kilometres further north, which is also supported by the ADB.

The Angat project has involved construction of a pump station on the diversion dam to push water through new canals into areas not previously reached, rehabilitation and extension of the existing canal and the improvement of the farm ditch system of the area's feeder roads, procurement of equipment and provision of consulting services.

The principal aim was to increase the area under irrigation from 22,900 hectares in the wet season to around 27,000 hectares, and from 24,800 hectares in the dry season to around 30,000 hectares. The dry season figure is larger because part of the area is submerged and virtually uncultivable in the wet season.

With better water management and expert extension work, the hope was that output would be increased, raising farmers' incomes and employment in the area, and that this would increase the country's rice export prospects, foreign exchange savings and chances of crop diversification.

Harvesting

Marcial, a small but tough peasant farmer in his 30s with seven children, is sure the project has helped him. He is one of 21,152 farmers operating 20,800 farm lots in the Angat area. Although he was harvesting two crops a year as early as 1958, he says he has seen his output grow with the technical advice he has received. But he still grows only rice, saying he cannot raise the capital to grow other crops.

Marcial is also a member of a compact farmers' association, an ingenious institutional creation designed to make the whole project self-managing. A total of 1,040 is envisaged, with average membership of about

20 farmers cultivating 30-50 hectares of adjoining land sharing a common farm ditch. The associations are expected to plan their planting, harvesting and marketing together and, crucially, to collect their own irrigation fees.

To encourage the working of the system, individual farmers receive a discount for paying their water fees on time, and farmers' associations are given a 2½ to 3 per cent bonus for collecting 100 per cent of the fees due.

The farmers are also paid a fixed amount per square metre for administering the area under their control, which may be reinvested in fertiliser or equipment.

Groups of these associations will eventually be linked into irrigators' associations which will handle the repair and maintenance of canals and the distribution of water for themselves. Two pilot associations are already said to be functioning but further development seems a long way off.

Leonardo Gonzales, superintendent of the project, acknowledges the need to motivate farmers but talks enthusiastically of the progress made so far. To judge by farmers' incomes, put at 6,000 pesos (\$750) a year and by the bustling town of Balluag, the area is relatively well off by national standards.

Some farmers are said to have improved their living standards so much they have remodelled their homes, bought a jeep and own a television set.

But plans have not proceeded as far as the government agencies pushing them would have liked partly because of farmer resistance, but also because the agencies themselves have had problems of co-ordination and implementation.

CS.

Indonesia

Broader use of loans

THE ADB's operations in Indonesia have reflected the changing balance of successive national development plans, with the emphasis on agriculture and the rural sector a decade ago but more recently on agro-related industries, health and education.

Agriculture has received the biggest share of credits — \$51.35m or 35.7 per cent of total ADB lending in Indonesia. Electric power has been another big recipient, with \$412.3m (26.3 per cent). The other beneficiaries are transport and communications (\$115.5m or 7.4 per cent), industry (\$72.7m or 4.7 per cent), water supply (\$87m or 5.5 per cent), urban development (\$72.75m or 4.7 per cent) and development banks (\$30m or 1.9 per cent).

More than half of the bank's projects are spread over all the major islands of Indonesia, although Java with almost 62 per cent of the population gets the lion's share.

In agriculture the focus has been on irrigation and area development, smallholder development, fisheries and livestock, improvements in water management and flood control.

In education, bank credits have focused on development of manpower resources, while in the communications sector the emphasis has been on roads to serve the rural population. A new government programme of rural electrification is also being supported, with projects for hydropower generation, transmission and distribution.

Disbursements in Indonesia are lagging seriously behind the granting of credit, however. At the end of January 1982 they amounted to only \$338.1m, or about a quarter of total effective ADB loans to Indonesia. The lag has become more pronounced in the past four years, during which bank lending has increased considerably.

But the growing discrepancy between commitments and disbursements has also caused the government to simplify procedures for releasing funds and opening letters of credit; monitoring procedures have also been improved. As a result, disbursements in 1981 increased by 56 per cent over 1980, going up from \$50.08m to \$78.55m.

The biggest ADB credit for Indonesia so far is for a multipurpose dam at Wadailintang in central Java, which will help irrigate some 30,000 hectares and generate 18 MW of electricity. The irrigation will help 89,000 farmers raise their output of rice and soybean, thus increasing their yearly per capita income from U.S.\$182 to \$320.

SANJOTO

We'll give you some helpful introductions.

Everybody has their own way of doing business, and Asia is no exception.

As an international bank headquartered in Hong Kong for more than a century, The Hongkong Bank understands the subtle differences, because we understand both your approach to business and that of Asia.

With offices throughout Asia, in Europe, the Middle East and North America over the past 100 years, we've developed a special expertise in linking the business worlds of East and West.

Today our 900 offices in 53 countries connected by satellite Speedlink offer the full spectrum of banking services including commercial and merchant banking, insurance, finance and investment management, and trustee services.

Our Business Profiles on Asian countries are just one example of the specialist service we can provide.

For a copy on the market in which you are interested, write to us at Head Office, 1 Queen's Road Central, Hong Kong or our London Office, 99 Bishopsgate, London EC2P 2LA; or contact us at any of our offices in Birmingham, Edinburgh and Manchester.

Before you look at Asia again, see how many doors we can help you open.

The Hongkong Bank

The Hongkong and Shanghai Banking Corporation
Marine Midland Bank
The British Bank of the Middle East
Hang Seng Bank Limited
Wardley Limited
Antony Gibbs & Sons Limited
Mercantile Bank Limited

Consolidated Assets at 31 December 1980 exceed US\$47 billion.

AISS K 797.82

Jungle converted to farmland and commercial forests

Malaysia

FOR A middle-sized country like Malaysia the dimensions of the Pahang Tenggara project are staggering. It covers nearly a third of Pahang State and nearly all the land south of the Pahang River between Temerloh and Pekan to the Johore border.

The area encompasses 2.5m acres of jungle, of which Malaysian planners will turn 900,000 acres into farmland, an equal acreage into forest yielding valuable timber and the rest into a national park, housing and recreation areas.

It embodies the vision of the late Prime Minister Tun Razak (1970-76), the architect of Malaysia's successful government-sponsored land development schemes, of giving land and a future to farmers without either.

Tun Razak was a Pahang man. He dreamt of a thriving community of half-a-million people housed in modern townships and producing large volumes of palm oil, rubber and cocoa. The Pahang Tenggara (literally south-east Pahang) is to be an economic dynamo, a force to be reckoned with in Malaysian politics.

A master plan for the region was drawn up by a consortium of Canadian consultants in 1972. A vital feature was the creation of 36 towns in the Tenggara, each serving land schemes within a radius of five to seven miles so that settlers would live in these town and take only half-an-hour to reach their place of work. In this way the Government was to achieve two important aims—opening up the jungle and urbanising the Malays.

made two loans, in 1974 and 1977, totalling \$36m, for staff training, road and housing construction, water supply and management services.

So much for the plan and the dream. What are the facts? Over the past 10 years more than 1.5m ringgits have been pumped into opening up the Tenggara. About 400,000 acres



have been put under cultivation, overwhelmingly with oil palm, with about 17 per cent for rubber, cashew nuts, cocoa and other crops.

Another 4bn to 5bn ringgits (taking into account inflation) will have to be invested before the remaining half-a-million acres are developed and the population target reached.

There are now 150,000 people living in 15 townships compared with the original 60,000 subsistence farmers and aborigines. DARA, the authority given overall charge of Pahang Tenggara, admits that progress has been slower than planned. It will take until the year 2000 or

later, instead of the original target year of 1990, before the region is developed. But the jungle is steadily being pushed back by tractors and crops.

Developing such a large isolated region poses very great difficulties. The costs of tilling the jungle, building roads and houses are much higher than in other land schemes.

Take, for example, water. Pahang Tenggara is a comparatively dry part of Malaysia. Underground water sources are few. Finding water for half-a-million people and irrigating nearly 1m acres of crops is not easy. The problem is aggravated by jungle clearing, which upsets the water retention patterns.

For the new settlers life is raw, harsh and lonely. It is much tougher than in the Jengka triangle, a 200,000-acre project in central Pahang developed in the 1960s and 1970s.

Piped water is a luxury in Pahang Tenggara. The only entertainment is television, apart from

the occasional talent contest and sports tournaments organised between the townships.

It was only in August last that a regular bus service was introduced between Muadzam Shah, the biggest Tenggara town with 15,000 inhabitants, and Kuantan, the only link to the northern states from where most of the settlers originate.

Like many Government-managed projects the Tenggara scheme has had its share of wastage, inefficient management and corruption. A tapioec project at Bukit Bani a fiasco, resulting in the loss of millions of ringgits.

Implementation of the plan for a renewable forest area, supporting a thriving timber-based industry, is nowhere in sight. Politicians and influential elements in the state grabbed concessions and stripped the forests without bothering to replant.

There is no worthwhile manufacturing to speak of in Tenggara simply because private investors have better places to go.

There is still a long way to go before Pahang Tenggara matches the dreams of Tun Razak.

Given another five years, however, large parts of the project's land schemes should reach peak production and the region will be a substantial producer of palm oil and rubber. By then its earning power should be attracting the range of investors and businessmen able to inject vitality into townships and provide the range of services necessary for urban comforts.

It is partly in anticipation of the high volume of oil palm from the Tenggara that the Government has spent 500m ringgits building two ports at Pasir Gudang and Kuantan.

WONG SULONG



Bullish, powerful. The shape of things in Indonesia

How to harness business opportunities in Indonesia

Talk to Bank Umum Nasional, with the largest operating network in Indonesia. We speak your language.

Established in 1952, Bank Umum Nasional now has branches in Jakarta, Bandung, Pekalongan, Surabaya, Semarang, Magelang, Probolinggo, Ampanan, Medan, Pontianak.

A system of financial intelligence without parallel in this great Archipelago.



BANK UMUM NASIONAL
A leading foreign exchange private national bank in Indonesia.
78 CIKINI RAYA, JAKARTA PUSAT, INDONESIA.
P.O. BOX 3453 TEL. 321607 (5 LINES) TELEX: 01146487, 01146488, 01146489, 01146490

POST COUPON TO

BANK UMUM NASIONAL
78 CIKINI RAYA, JAKARTA PUSAT, INDONESIA.

NAME _____

COMPANY _____

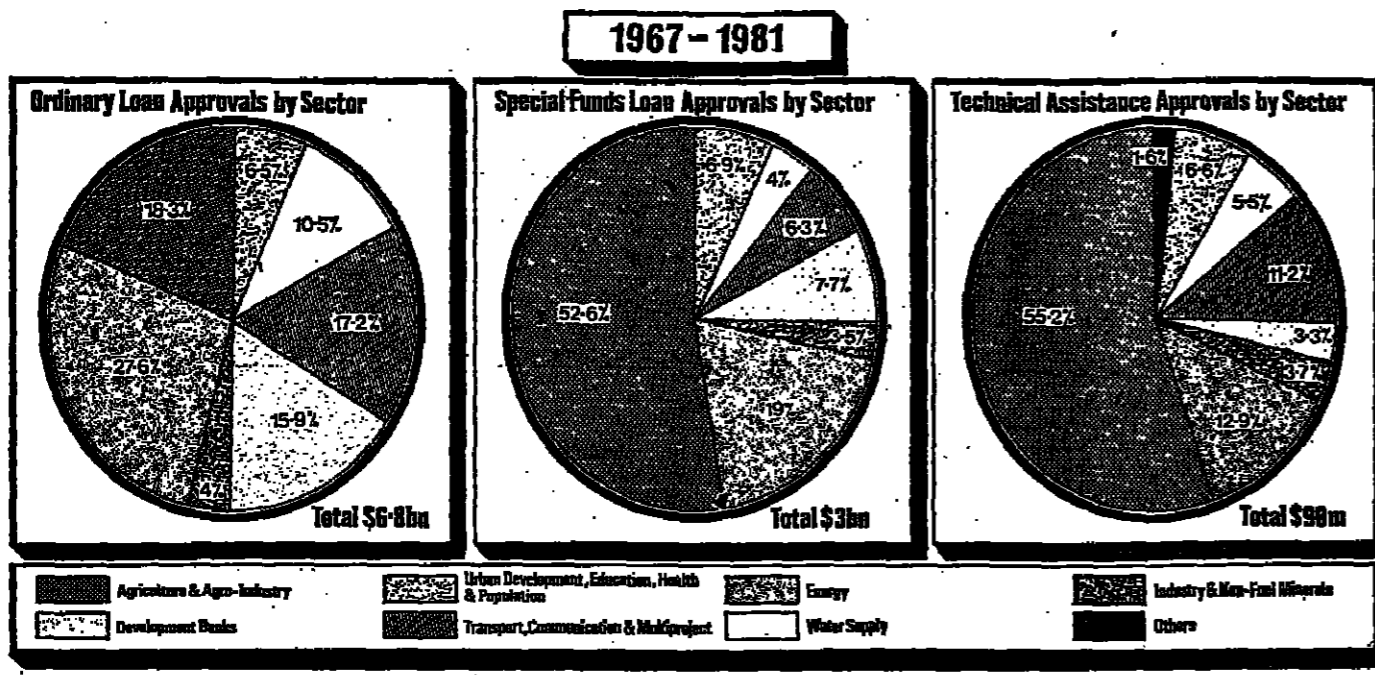
POSITION IN COMPANY _____

ADDRESS _____

ASIAN DEVELOPMENT BANK VI

New ways are being sought to stimulate the flow of external funds

Co-financing seen as growing arm of aid strategy



THE NEED for Asian countries to find new ways of generating external finance is highlighted by the ADB's calculation that external resource requirements for developing member countries will grow to \$63bn in 1990 from the \$27bn level of 1980.

The fact that the Bank is coming under pressure to reassess its underlying aid strategy and that it is faced with its present funding problems simply emphasises this need, even though the Bank is expected to supply little more than 3 1/2 to 4 per cent of the total external resource inflow into the region during this period.

The biggest hopes for stimulating the flow of external finance are being pinned on the idea of project co-financing between the ADB and private sector commercial banks and on the prospect of equity participation by the Bank in development projects. Neither operation, however, is regarded by the Bank as an "answer" to development problems. Each is seen as just another tool to be deployed whose real efficacy has yet to be demonstrated.

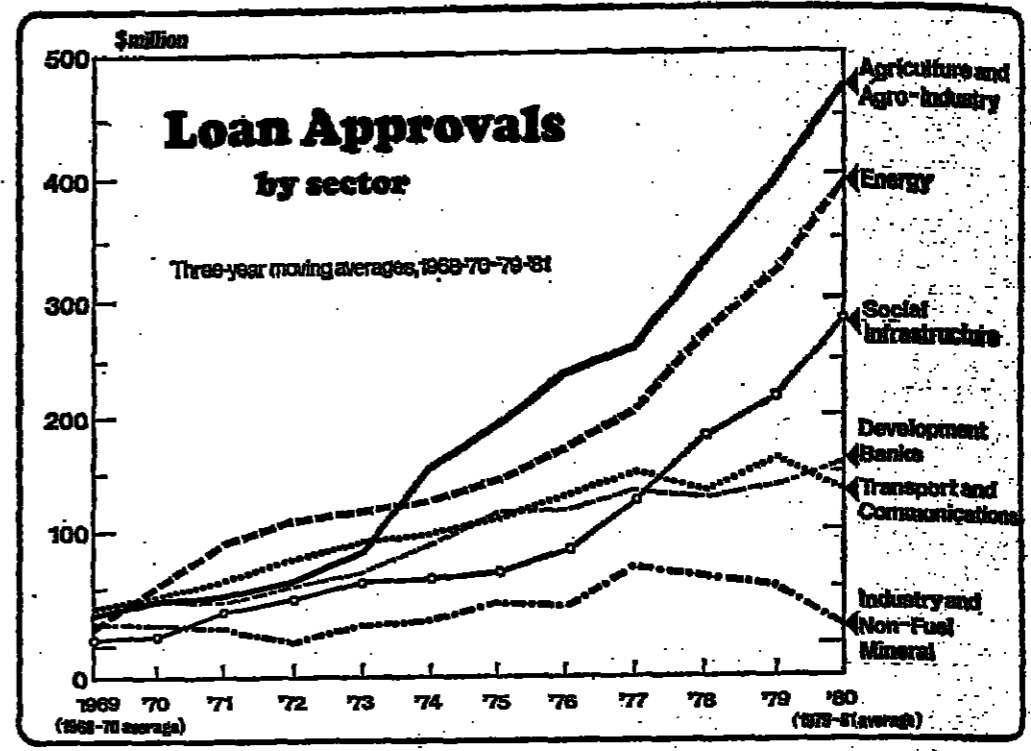
The Bank has gained some valuable experience of co-financing already—but principally with official agencies. By the end of 1981 112 projects had received loans on a co-financing basis to the tune of \$2.55bn. Of this sum, \$1.2bn came from bilateral sources, \$1bn from multilateral sources and \$350m from export credit and commercial sources. In 1981 alone 23 ADB-backed projects involved co-financing, with outsiders contributing \$627m and the ADB \$327m.

Problems

The ADB's largest co-financed project so far has been a major fertiliser project in Bangladesh, which is designed to make the country self-sufficient in urea. This involved working with the World Bank and with Japanese and Arab official sources of finance, with consequent severe problems of co-ordination. Various countries wanted to fly their flags on different parts of the project and at one point the Arab countries wanted to invoke the Arab boycott clause, which was inconsistent with the ADB's competitive bidding policy.

Delays as a result of such problems are expected to engulf ADB efforts to involve commercial banks too but the bank believes it must try to involve the private sector in practically every sizeable project it considers. The Bank's experience of private sector co-financing is limited but instances include a \$5m loan in 1973 by Bank of America for an ADB-supported water supply project in Singapore and projects in the Philippines and Fiji involving the California First Bank and the Tokai Bank of Japan.

Lack of involvement hitherto by commercial banks is more a reflection of the way they make their assessments on a country risk basis rather than rates of return, which on most ADB-backed projects are usually over 10 per cent in real terms. Commercial banks therefore put the emphasis on a government's capacity to repay on time and in hard currency. Development banks deploy technical staff to assess in detail the particular project to



The bulk of ADB lending goes understandably into agriculture and related projects like irrigation. Next comes energy and here—as the article on the opposite page explains—the aim is to reduce the present heavy emphasis on power generation.

be financed. The hope now is that an ADB stamp of approval will bring the banks in, either leading longer term than they otherwise might or perhaps taking up shorter maturity loans created by splitting up the financing of a project into longer and shorter-term maturities. Another though vaguer suggestion is that project loans should simply be syndicated among commercial banks.

One of the strongest proposals before the ADB board, which is due to consider the co-financing question at a meeting in May, is a complementary scheme involving parallel loans which the ADB would make in two tranches to borrowing government. One would be on the ADB's terms, the other on commercial terms and carrying special clauses saying that failure to pay would amount to default against the ADB. These would be sold on to commercial banks.

Marriage

Plainly, commercial co-financing would be like arranging a marriage. Prospective partners will want to know the terms and conditions in advance; preferences of borrowers and lenders will have to be matched as far as possible by comparison. The ADB's goal of equity participation is probably even more distant however—although firm ideas are emerging based partly on the experience of the International Finance Corporation (IFC), the venture capital arm of the World Bank.

Three possibilities are being mooted in this field:

- Direct equity investment, in which the ADB decides to participate directly in a developing member country's venture which the Bank has fully appraised. Each investment would be approved by the Bank's board.
- Participation in the equity of a country's private sector financial institutions in order to broaden their equity base and so heighten their loan-offering capacity.
- Provision of lines of equity to national development banks to be used on the ADB's behalf in small or medium-sized private sector ventures.

There is obviously a risk for an institution like the ADB in delegating authority in this fashion to make money available to the small entrepreneur. Says one Bank official: "The IFC thinks we're crazy." But the notion of equity financing also

has some high level support. For example, Mr Cesar Virata, the Philippines' Minister of Finance and an ADB governor, said at the 1980 governors' meeting that he wanted to see the Bank extend its risk in this way and to become a "development institution" as well as a lending institution.

The idea interests the U.S. because of its private sector thinking but the Americans believe that clearer guidelines are still needed. The Bank's charter certainly allows equity financing but a formal move has to be sanctioned by the Board of governors, which so far has only considered the idea informally.

Apart from these moves by the ADB towards co-financing and equity investment, two other notable trends are visible in the bank's overall lending policy.

- Programme and sectoral lending. Until the late 1970s practically all the ADB's lending was for specific projects. In 1978 it was decided to introduce programme lending and in 1980 sector lending as new vehicles for transferring resources to developing member countries.
- Programme lending is designed to help developing countries increase production where there is underutilisation of existing capacity. Nine programme loans worth a total of \$97.5m had been approved by the end of 1981. Three approved last year, for example, were for crop intensification programmes in Bangladesh (\$18m), Burma (\$5m) and Nepal (\$34m).

Sector loans are designed to meet capital requirements and strengthen institutions in particular sectors. They are for larger amounts and are quicker in disbursement than programme loans. By the end of

last year the bank had approved seven sector loans amounting to almost \$500m. Two last year from ordinary capital resources covered water supply (\$2m) and rural electrification (\$57.5m) in the Philippines; one from the soft loan window covered small-scale irrigation in Bangladesh (\$50m).

Groups

• Grading of borrowing countries. The bank's categorisation of borrowing countries is undergoing a change. Taking per capita GNP levels it classifies countries into three groups: low-income (Group A—Afghanistan, Pakistan, India, Nepal, Bangladesh, Sri Lanka and Burma); middle-income (Group B—Malaysia, Indonesia, Thailand, the Philippines and Papua New Guinea); and high-income (Group C—Hong Kong, Singapore, South Korea and Taiwan).

Group A countries have hitherto had full access to the resources of the Asian Development Fund, the Bank's soft loan window. But, for example, is being provided with some harder loans because soft loan resources are limited. This process is called "maturing".

Similarly Indonesia, which as a Group B country is supposed to have some access to modest amounts of ADF funds, has had to forego this option since 1980. This year Thailand and the Philippines are having to do the same.

As for Hong Kong and Singapore, which ought to have an access to ordinary capital resources, the Bank is embarking on no new operations there. These countries are described by ADB officials as having "graduated," although they have not been deprived of their right to borrow.

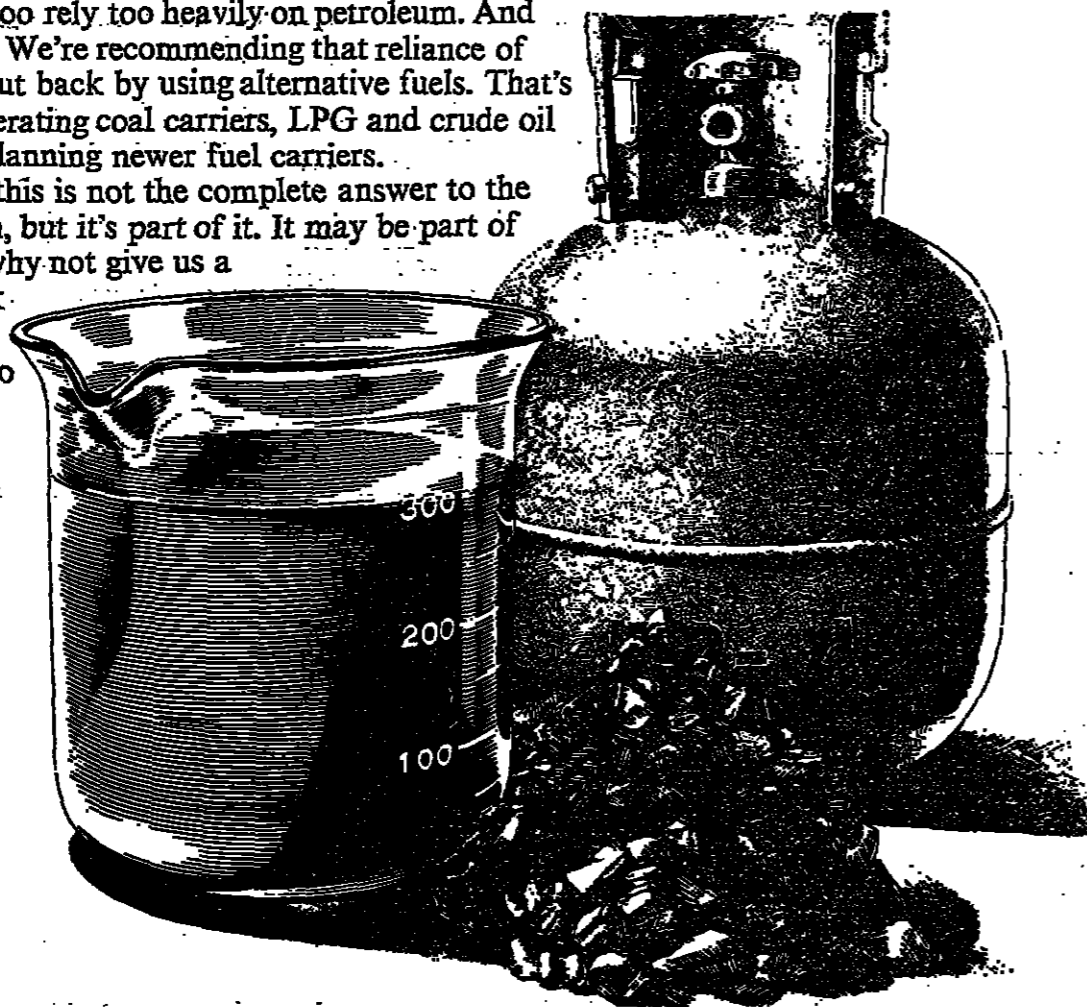
C. S.

How do you deal with cargo that is a solid one day, a liquid the next, and sometimes a gas?

The cargo in question is energy, and it's coal from one destination. Crude oil from another. And more and more often, liquid propane gas as well. You deal with it by building ships: Special carriers designed to carry these energy fuels in a safe, efficient manner. NYK has these types of ships in service now. More are planned as energy needs change and newer energy sources are discovered.

At present Japan derives about 70 percent of its energy requirements from petroleum. Other nations too rely too heavily on petroleum. And that's not good. We're recommending that reliance of petroleum be cut back by using alternative fuels. That's why we are operating coal carriers, LPG and crude oil carriers—and planning newer fuel carriers.

We know this is not the complete answer to the energy problem, but it's part of it. It may be part of yours too. So why not give us a call. Let's work together by diversifying into other sources of energy because we have the kind of ships to carry the fuels safely and efficiently.



Charting a course for tomorrow as well as today.



Head Office: Tokyo, Japan. London Branch Office: P & O Bldg, 9th Floor, 122-138 Leadenhall St. London E.C. 3V 4PB, England, U.K. Tel: (01) 283-2099. Other Overseas Offices in Europe: Paris: Tel: 285-1900. Milan: Tel: 803346. Düsseldorf: Tel: 84151. Hamburg: Tel: 35 93-1.

This announcement appears as a matter of record only



Asian Development Bank

Dfls. 100,000,000
11 1/2 per cent. Bonds 1982 due 1988/1992
Annual coupons March 15

- Algemene Bank Nederland N.V.
- Amsterdam-Rotterdam Bank N.V.
- Bank Mees & Hope NV
- Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A.
- Nederlandsche Middenstandsbank N.V.
- Pierson, Heldring & Pierson N.V.
- Credit Suisse First Boston Limited
- Daiwa Europe N.V.
- Deutsche Bank Aktiengesellschaft
- Kuwait Investment Company (S.A.K.)
- Kreditbank S.A. Luxembourgeoise
- Nomura International Limited
- Swiss Bank Corporation International Limited
- Union Bank of Switzerland (Securities) Limited

February, 1982

FACTS ABOUT ADB

Opened for business: December 19 1966
Address: 2330 Roxas Boulevard, Metro Manila, Philippines, or PO Box 789 Manila.
Tel: Manila 831 7211. Telex 63587 ADB PH
Cable: Asianbank Manila
Total member countries: 44
of which: 27 developing 17 developed
30 regional 14 non-regional
Total staff: 1,257 drawn from 33 nationalities
(468 professional, 789 supporting)
Projects financed: 509 Countries assisted: 23
Total loans approved \$9,771m.

VEREINS- UND WESTBANK

Your direct link to all international financial transactions.

Head Office: Hamburg, Germany
Alter Wall 20-32, D-2000 Hamburg 11, Phone: (040) 3692-1, Telex: 02163 797

Euromarket subsidiary: Luxembourg
VEREINS- UND WESTBANK INTERNATIONALE S.A. Luxembourg
25, Boulevard Royal, Phone: 41401, Telex: 2668 vwbifx

Representative Office New York:
Seagram Building,
375 Park Avenue, New York, N.Y. 10022,
Phone: (212) 838-9292, Telex: 126941

ASIAN DEVELOPMENT BANK VII

K. K. Sharma reports from New Delhi on his country's intent to borrow India's decision no threat to other borrowers

INDIA'S ANNOUNCEMENT that for the first time since foundation of the ADB it will borrow from the institution from 1983 onwards has sent ripples of anxiety through the bank's traditional beneficiaries. But officials in New Delhi are unapologetic about the decision.

India's need for external funds has soared as its current account deficit has grown to an annual level of \$3bn and as the World Bank amid a deteriorating international aid climate, has scaled back its concessional lending.

Indian officials point out that the previous decision to refrain from taking any ADB assistance, despite being its largest regional contributor after Japan, was not meant to tie the country down for all time.

They also say that India's borrowings will not affect the more needy countries or people because India, at least for the present, will not seek any assistance from the ADB's soft loan window, the Asian Development Fund. India will therefore not tread on the toes of such low per capita income countries as Bangladesh, Sri Lanka and the Philippines—even though its own per capita income and size entitle it to soft loans from the ADB.

Although this policy could change in time Indian officials go further and say that, even by confining its borrowings to the ADB's ordinary capital resources—where it will compete with such relatively developed and high per capita income countries as South Korea and Taiwan—its participation is unlikely to harm other countries.

This argument is based on the ADB's hopes of increasing its ordinary resources by more than 20 per cent. Officials say it is largely from this increase that India will claim its share. This means that, while other countries might have more if India did not borrow from the institution, in volume terms other countries' borrowings should not fall.

The ADB itself has agreed in principle that India is

entitled to tap the bank's resources, despite discordant noises from Japan. It probably had little choice, especially as India has met the argument that the ADB does not have the administrative capabilities to handle loan requests from a country of the size of India.

India has said it will seek what it calls "sector lending" rather than project loans and that this will be for the country's term-lending institutions like the Industrial Development Bank of India (IDBI). These already have facilities for careful scrutiny of projects, so the ADB will not have to formulate documentation for itself on projects and additional administrative machinery will be unnecessary. No bank, of course, even a development bank, will sanction assistance without routine preliminary studies. But to the extent that financial institutions like IDBI are going concerns in much the same business, their work should at least minimise the extra administrative burden on the ADB.

No figure has yet been worked out for the amounts

India will seek from the ADB. Considering the country's needs for external financing they will certainly not be nominal. Ideally, India would want something like \$400m over the next five years, but the amount is negotiable in the light of India's willingness to take into account the needs of the ADB's traditional beneficiaries. The amount would also depend on whether the ADB is able satisfactorily to augment its ordinary capital resources from the world capital markets.

Interest

Until its government's decision to borrow from the ADB India's main interest in the bank lay in taking part in as many projects as possible financed by it in other Asian countries. In the early years this was inconsequential because Indian companies could not compete with Japanese and Western bidders.

But the capabilities and competitiveness of Indian companies has improved in recent years and India's share of ADB procurement has increased sub-

stantially since 1977. From a total of about \$38m up to the end of 1978, India's share had risen to about \$112m by the end of late October.

When ADB loans to India are approved from 1983 onwards this share is certain to increase, giving the country a double advantage from its links with the bank.

India will also help in the ADB's attempts to increase its capital resources for the third time. It did so when the second replenishment was made in 1977, contributing \$5.16m in foreign exchange to the ADB's capital stock by March, 1981. The bulk of India's subscription to the ADB's capital stock is in rupees, however, and this is used for its administrative expenditure in the country.

The amount is not insignificant. India has a 7 per cent share of the capital, the third largest after Japan and the U.S., and this entitles India to one position of executive director on the board of directors and one of the two vice-presidents. Now that India is to become a borrower its role will become correspondingly more important.

Emphasis on diversifying energy lending

THE ENERGY sector is rising as the new star in the Asian Development Bank's lending activities. The Bank wants to increase its energy lending considerably in the next five years and diversify its portfolio of energy loans. It also sees energy as the major incentive for private financial institutions to join its re-vitalised co-financing scheme.

The Bank needs, however, to

focus more sharply on its lending strategy in order to increase the mileage of its energy loans, at least from the point of view of development financing. Its assistance to energy projects has indeed been rising but the composition of loans is such that it is heavily angled towards commercial power generation and distribution. In the period 1975-1980 93 per cent of the bank's total cumulative energy lending of \$1.5bn went to electricity generation, mainly from indigenous energy sources. The city balance of 7 per cent was equally divided between coal and gas development.

ADB has a strong desire to play down its emphasis on power generation and to spend more on the development of commercial energy resources such as oil, coal and natural gas and to start looking more closely at non-conventional sources. But some Bank officials say that because of certain constraints, mainly financial in nature, the Bank will still be heavily into power generation and distribution over the next five years.

Energy came into the spotlight after the 1973 oil crisis when ADB's developing member countries (DMC), most of which are net oil importers, were caught flat-footed by the spiralling price of oil. Substantial portions of the profits of development were siphoned off by the swelling oil import bills. ADB and other multilateral banks watched helplessly as some of their development efforts were dissipated.

The energy sector's share of ADB's lending pie has increased quite substantially from 18 per cent in 1976 to 29 per cent last year. In 1981 agriculture and agro-industry continued to receive the largest share of lending, accounting for 22.3 per cent. The social infrastructure sector received 14.5 per cent while loans to development banks rose to 12.3 per cent.

The bank has spent some \$500,000 on an intensive regional energy survey which covered most of its DMCs. If anything, the survey shows that international financial agencies, ADB included, have over-emphasised the generation and distribution of electricity. It also shows the massive investments required by the DMCs in meeting their energy needs. According to the survey the DMCs will need about \$11bn in annual investments over the next five years, rising to \$15.6bn annually from 1985 to 1990.

But more important for ADB, the regional energy survey gives a clue as to where money is most needed. Given the current difficulties in its own financial requirements, however, the Bank will be hindered from moving quickly into these areas. Its policy paper on "Energy in the 1980s" states that the Bank's desired lending level to the energy sector will be "subject to the availability of resources and the technical, financial and economic viability of specific projects. The implication is that although ADB has a panoramic view of the general direction of its energy policies, it is restrained from making cut-and-dried decisions.

For example, the Bank is still uncertain as to how much stress it will place on packaged programme loans and to what extent it will continue its lending on a project-to-project basis. The problem here is that if ADB moves more closely into pro-

gramme lending, funding needs will be greater, while the technical requirements are entirely different from what the bank specialists are familiar with.

On the other hand, if it continues to emphasise project lending it may find itself stuck with the power generation sub-sector, where projects are quite profitable and for which commercial funds are available anyway. The second option puts the bank in a position that contradicts its role as "a provider of funds and inputs that the private sector will not or cannot provide.

Nevertheless, ADB is targeting a total of \$6bn in energy loans for the period 1981 to 1987. The amount means an annual budget of \$857m or almost double the average yearly energy loans during the last three years.

The Bank intends to reduce its allocation for the electricity sub-sector from the current 93 per cent of the total energy lending to about 76 per cent between 1981 and 1987. Consequently, it is hoped that lending for the development of oil, gas, coal and non-conventional energy will rise from the current 7 per cent to 20 per cent. These targets may, however, be optimistic considering the constraints on funds for long gestation projects.

Possibilities

Given the constraints on the Bank's traditional lending tools—the ordinary and soft loan windows—it will be using more co-financing to promote energy projects. Attracting private commercial banks to co-finance energy proposals will not be difficult since many of these have vast commercial possibilities. In fact, the Bank's President, Mr Masao Fujioka, sees the energy sector as "the main pillar of its co-financing activities." The reason why the Bank did not make much progress in attracting the private sector in co-financing ventures is that it has placed its top priority in agriculture, in which private banks have very little interest, says Mr Fujioka.

Mr Robert Bakley, director of ADB's industry and development banks department, said that on top of its planned lending of \$6bn the bank expects to raise a corresponding \$6bn in co-financing from private banks. Mr Philip Lewis, a senior energy specialist at the Bank, admits: "There will be no great shift in lending emphasis"—at least in the foreseeable future.

There is a minority group in the Bank who are not convinced that ADB should spend "so much energy on the energy sector." An official said that energy projects are more potentially profitable than those in agriculture, health and education. Energy is therefore naturally attractive to profit-orientated institutions.

But the thinking of most other officials is that the Bank should at least "sell" the projects—and of course the co-financing idea—to private bankers who are mostly conservative and are still cautious about committing funds to the energy sector. After all, energy is an area where many banks have not fully developed their own expertise.

Over 10 billion dollars

on average bought and sold every trading day in the bond and money markets. One of the leaders in Mergers and Acquisitions, with over 100 transactions completed in 1980 and 1981. More than 100 years of experience in the major markets.

Those are just three measures of our strength in the US industrial and capital markets.

That strength is ready to work for you on the international scene, too. In New York, in London and in Tokyo our specialists are available to serve you, all of them committed to excellence in a wide range of international services, including:

- Mergers and Acquisitions
- Yankee Bonds
- Eurocurrency Bond Markets
- Money Market Securities
- Equipment Finance
- Real Estate
- Government and Corporate Advisory Services

Lehman Brothers Kuhn Loeb


Incorporated

New York: 55 Water Street, New York, N.Y. 10041, USA

London: 99 Bishopsgate, London EC2M, 3XD, England

Tokyo: PO Box 127, Kasumigaesaki Building, Suite 2618, 3-2-5K, Chiyoda-KU, Tokyo 100, Japan

To Future Generations, Security



Social welfare is a subject of serious consideration in most modern societies. Man in the twentieth century accepts his responsibility to bequeath to the next generation a society better than his own. Daiwa Bank is not unique in accepting this responsibility, but Daiwa is unique in making acceptance of this role in society an integral part of their banking service.

Daiwa is the only Japanese city bank to combine banking and trust business. Daiwa is thus a fully integrated banking institution, comprising banking, international financing, trust, pension trust, and real estate business. This integration is part of our effort to fulfil our social responsibility consistent with society's needs in a contemporary environment.

a fully integrated banking service

DAIWA BANK

Head Office: Osaka, Japan
 London Branch: Winchester House, 77 London Wall, London EC2M 1BD
 Frankfurt Branch: Eschersheimer Landstrasse 14, 6000 Frankfurt am Main 1, F.R.G.
 Singapore Branch: Tower 8001-3, DBS Building, 5 Shenton Way, Singapore 0106
 Hong Kong Branch: Rooms 704-705A World-Wide House, 19, Des Voeux Road, Central, Hong Kong
 Agencies: New York and Los Angeles
 Representative Offices: Sydney, Sao Paulo, Houston, Paris, Panama, Bahrain, Mexico and Vancouver
 Subsidiaries: Daiwa Bank Trust Company, New York, Daiwa Bank (Central Management) Limited, London
 Affiliates: P.T. Bank Perdana, Jakarta; Daiwa Overseas Finance Limited, Hong Kong

This announcement appears as a matter of record only.

March 4, 1982



ASIAN DEVELOPMENT BANK

8.2% Japanese Yen Bonds Eighth Series

Due March 4, 1994


The Nomura Securities Co., Ltd.

Daiwa Securities Co. Ltd.	The Nikko Securities Co., Ltd.	Yamaichi Securities Company, Limited
The Nippon Kangyo Kakumaru Securities Co., Ltd.	New Japan Securities Co., Ltd.	
Sanyo Securities Co., Ltd.	Wako Securities Co., Ltd.	Kokusai Securities Co., Ltd.
Merrill Lynch Securities Company, Tokyo Branch	Okasan Securities Co., Ltd.	Osakaya Securities Co., Ltd.
Yamatane Securities Co., Ltd.	Dai-ichi Securities Co., Ltd.	Tokyo Securities Co., Ltd.
Bache Halsey Stuart Shields (Japan) Ltd., Tokyo Branch	Smith Barney, Harris Upham International Incorporated, Tokyo Branch	
Koyanagi Securities Co., Ltd.	Marusan Securities Co., Ltd.	Toyo Securities Co., Ltd.
The Chiyoda Securities Co., Ltd.	Hinode Securities Co., Ltd.	Ichiyoshi Securities Co., Ltd.
The Kaisei Securities Co., Ltd.	Kosei Securities Co., Ltd.	Maruman Securities Co., Ltd.
Meiko Securities Co., Ltd.	Mito Securities Co., Ltd.	Naigai Securities Co., Ltd.
The National Tabayashi Securities Co., Ltd.		Nichiei Securities Co., Ltd.
The Toko Securities Co., Ltd.	Towa Securities Co., Ltd.	Utsumiya Securities Co., Ltd.
Vickers da Costa Ltd., Tokyo Branch	Takagi Securities Co., Ltd.	Jardine Fleming (Securities) Ltd., Tokyo Branch
	Ito-Gin Securities Co., Ltd.	

E. T.

This announcement appears as a matter of record only.

March 4, 1982



ASIAN DEVELOPMENT BANK

8.2% Japanese Yen Bonds Eighth Series

Due March 4, 1994

The Nomura Securities Co., Ltd.

Daiwa Securities Co. Ltd.	The Nikko Securities Co., Ltd.	Yamaichi Securities Company, Limited
The Nippon Kangyo Kakumaru Securities Co., Ltd.	New Japan Securities Co., Ltd.	
Sanyo Securities Co., Ltd.	Wako Securities Co., Ltd.	Kokusai Securities Co., Ltd.
Merrill Lynch Securities Company, Tokyo Branch	Okasan Securities Co., Ltd.	Osakaya Securities Co., Ltd.
Yamatane Securities Co., Ltd.	Dai-ichi Securities Co., Ltd.	Tokyo Securities Co., Ltd.
Bache Halsey Stuart Shields (Japan) Ltd., Tokyo Branch	Smith Barney, Harris Upham International Incorporated, Tokyo Branch	
Koyanagi Securities Co., Ltd.	Marusan Securities Co., Ltd.	Toyo Securities Co., Ltd.
The Chiyoda Securities Co., Ltd.	Hinode Securities Co., Ltd.	Ichiyoshi Securities Co., Ltd.
The Kaisei Securities Co., Ltd.	Kosei Securities Co., Ltd.	Maruman Securities Co., Ltd.
Meiko Securities Co., Ltd.	Mito Securities Co., Ltd.	Naigai Securities Co., Ltd.
The National Tabayashi Securities Co., Ltd.		Nichiei Securities Co., Ltd.
The Toko Securities Co., Ltd.	Towa Securities Co., Ltd.	Utsumiya Securities Co., Ltd.
Vickers da Costa Ltd., Tokyo Branch	Takagi Securities Co., Ltd.	Jardine Fleming (Securities) Ltd., Tokyo Branch
	Ito-Gin Securities Co., Ltd.	

E. T.

ASIAN DEVELOPMENT BANK VIII

ADB projects present considerable scope for Western contractors and technology—although in most instances business is not easily won

Opportunities for Western groups in a competitive game

WITH TOTAL loans to various projects averaging over \$1bn a year, the ADB offers a wealth of opportunities for international consultants, contractors and equipment suppliers.

Last year the total value of contracts arising from ADB projects reached \$656m, bringing the cumulative total to \$4.5bn covering the 15 years of the bank's existence.

The Americans were a distant second, getting only 5.2 per cent worth \$34m. They were however, the leading provider of consulting services in power projects.

proximity tend to favour the Japanese, such factors pale against the aggressive way they conduct business in Asia, says Mr Bohn.

Mr Bohn is anxious to improve the U.S. share of procurement at ADB and believes that in order to persuade American suppliers to join the bidding they must have enough information on ADB's bidding procedure and opportunities.

It is also remarkable that the value member countries can draw from contracts are greater than what they actually put in in terms of paid-in capital.

Table: PROCUREMENT IN ADB MEMBER COUNTRIES (\$m). Columns: Country, Cumulative as of Dec 31 1981, 1981. Rows: Japan, U.S., West Germany, South Korea, UK, India, France, Australia, Switzerland, Netherlands, Canada, Total.

equipment suppliers and contractors and although the Bank's engineers examine all tender documents in detail to make sure that specifications are not restrictive the borrower's implementing agency decides on type and quantity of equipment.

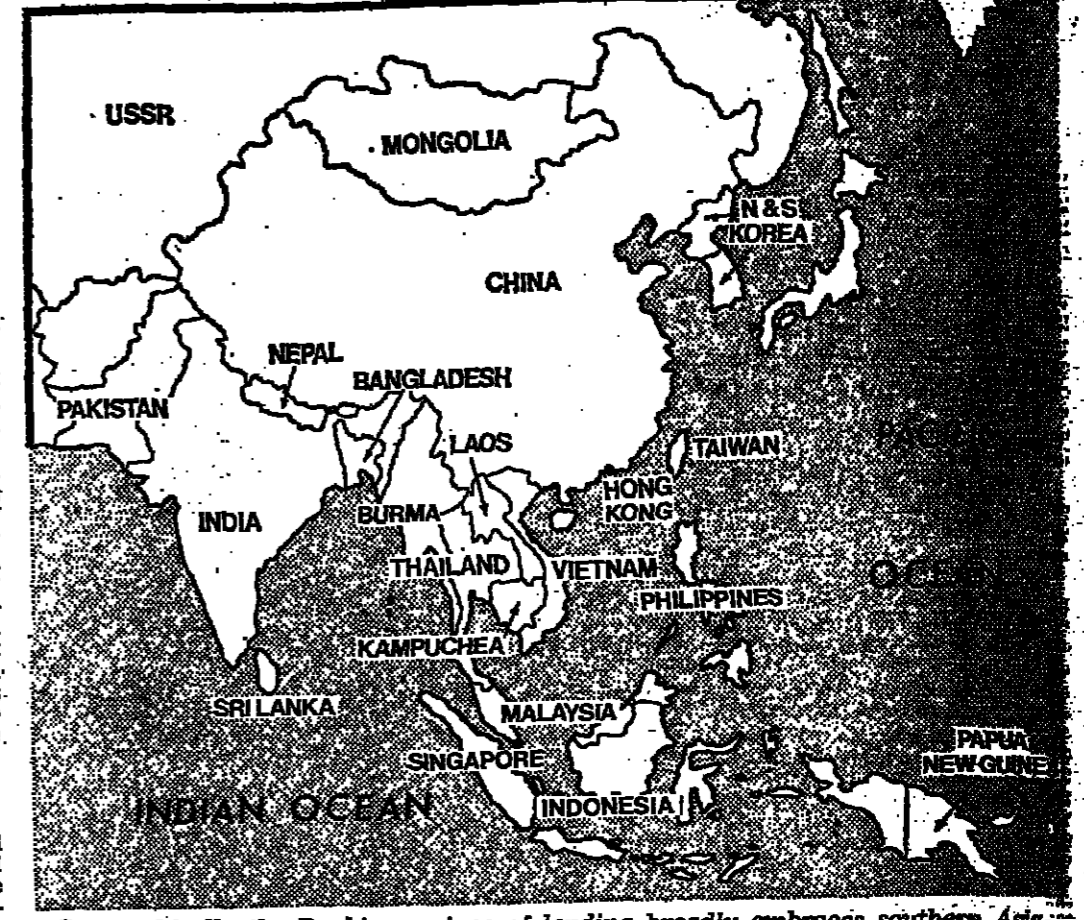
Turkey bidding is not used in ADB-financed projects. Instead the Bank requires the borrower to select consultants who prepare detailed tender documents for various blocks of equipment, so allowing partial bids.

The ADB, however, is not completely free of human shortcomings. As in any big organisation red tape occasionally pops up.

department that had absolutely nothing to do with procurement. Early this month the Bank came under fire from Indian contractors. A report received from New Delhi by the Bank's headquarters said that at a workshop on project exports organised by the Association of Indian Engineering Industry (AIEI) an Indian spokesman complained that the Bank has been "showing undue preference to Japanese and South Korean companies in projects it finances."

Unfounded. An official at the Central Projects Services Office said that AIEI's accusations are unfounded and that the misunderstanding arises from "ignorance of the Bank's procurement procedure."

Selection of consultants and contractors and the ordering of equipment are often done immediately after approval, so private companies usually keep track of the progress of loan negotiations and make contact with the borrower's executive agency even during the early stages of loan negotiations.



Geographically the Bank's province of lending broadly embraces southern Asia and South-East Asia down to the Indonesian archipelago and includes the Philippines and Papua New Guinea

Port Qasim as a rival to Karachi

THE HUGE French-built gantry cranes on the iron ore and coal terminal of Pakistan's new Port Qasim will come into their own this year as the nearby Pipri steel plant moves into full production.

While such emergency imports are no longer necessary, the completion of Port Qasim makes it almost certain that such a crisis will never happen again.

Port Qasim has neverthe- less had its headaches. Heavy siltage in the wandering channels of what used to be the River Indus, which flows into the Arabian Sea, has posed major technical headaches and generated heavy additional running costs—currently about \$15m a year.

The Bank's staff, which is drawn from over 30 nationalities, is largely professional. Career advancement appears to be something of a problem.

Competent and cool but sometimes frustrated staff

THE Asian Development Bank undoubtedly has under its roof a host of brilliant and diligent professionals; outsiders, including private bankers, can be effusive in their praise of the bank staff's proficiency.

over-specialisation of its staff. The tendency is to hire new consultants for new and major loans instead of using staff who can handle new projects.

Discussion. Like a maturing tree whose old branches eventually wither away, ADB has grown to a size where some of its employees have become — in President Fujioka's cold-blooded words — "dead wood."

Everybody seems to expect that heads will roll as a result of Mr Fujioka's determination to axe the dead wood. Although the Bank machine continues to roll, uncertainty hovers above the heads of staff members.

Predicated. A number of staff members and managers do feel that "the bank's organisation is built on impermanence" and that it could extract more from the talents of the staff if their jobs were predicated on a more permanent basis.

This may be asking the bank for the stars, however. The mere fact that ADB exists on member countries' financial contributions and organisational support invariably requires it to play the political game.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

When complete the port will handle 3.4m tonnes of cargo for the steel mill and a further 31.4m tonnes of general bulk cargo, mostly wheat, rice and fertiliser.

New Issue April 15, 1982

ASIAN DEVELOPMENT BANK Manila, Philippines DM 150,000,000 9 1/4% Deutsche Mark Bonds of 1982/1992

Offering Price: 99 1/4% Interest: 9 1/4% p. a., payable on April 15 of each year Repayment: April 15, 1992 at par Listing: Frankfurt am Main and Düsseldorf

This advertisement appears as a matter of record only.



- List of member banks: Dresdner Bank, Deutsche Bank, Westdeutsche Landesbank, etc.

DEVELOPMENT FINANCING FOR A BETTER TOMORROW FOR YOU, FOR US.



We are on the threshold of a challenging tomorrow. The future is clearly ahead of you. We are on the threshold of a challenging tomorrow.

ADP meets the challenges of the 80s. ADP meets the challenges of the 80s. ADP meets the challenges of the 80s.

A TRAUMA FOR TEXAS

Braniff's future in the clouds

By Richard Lambert in New York

IF SHEER will-power could keep an airline flying, Braniff International would have a secure future.

In television chat shows, press briefings, banking parlours, and anywhere else that a worthwhile audience can be gathered, the chairman and chief executive, Mr Howard Putnam, is to be heard banging home a single message—Braniff has a future.

In case anyone missed the point, he called a speech he gave the other day: "Braniff 1984."

But it is a hard road to the promised land, and Braniff's future could well be decided one way or another in the next month or two. The U.S. airline industry is in dire financial straits and Braniff—still one of the ten largest carriers—is one of its weakest members. In the last three years its aggregate losses have climbed to \$310m after crediting \$92m of gains from property and equipment sales. At the end of last year, it had a deficiency on shareholders' funds of around \$90m, and it is currently trying to restructure debts of \$733m from 39 major lenders.

Mr Putnam acknowledges the key challenge. "We have got to prove to our lenders that it is better to keep us going than to let us go," he says.

At the end of last week, Braniff received a blow which could make that task a lot harder. The Civil Aeronautics Board rejected a request to give its immediate approval to an agreement whereby Braniff would have transferred most of its South American routes to Pan American. It said that the competitive implications of the deal—which was to have taken effect next Sunday—were so complex and contested that no decision would be made until July.

This is a serious setback for Braniff, for two reasons. Pan American was going to hand over \$30m for the routes—\$20m in the near term and \$10m in 1983. Braniff will keep the \$7m which Pan Am has already handed over, to cover the exchange of various passenger facilities at Houston. But the remaining \$23m of badly-needed cash is now in question.

In addition, the decision means that Braniff is stuck for the time being with routes that lost it \$15m in 1981, and which



Glyn Genn

are doing even worse so far in 1982. Pan Am, with a fleet of fuel-efficient TriStars and a productivity deal with its cabin crews that would have enabled it to take on the services without adding to its wage bills, could have made good money on the routes. For Braniff, running the services with 14-year-old DC-8s, they are a gaping wound. Other airlines now have a chance to bid for the routes, but Mr Putnam is not sitting back passively. Although Pan Am is still the preferred choice, bankers Lazard Freres have been instructed to tout for other deals. "We're not going to sit back and wait for July. We're going to press for something to happen this week, if we can," says Mr Putnam.

As with some of its competitors, Braniff's troubles started when the U.S. airline industry was deregulated late in 1978. Seeing what it regarded as an unrepeatable chance to break into a new scale of operations, Braniff went for broke. In the months following deregulation, it moved to 18 additional cities in the U.S., and to four new destinations in Europe and another four in the Pacific-Far East. Its fleet was expanded accordingly.

Within a few months, it was experiencing a severe cash shortage, which slammed the brakes on its dash for expansion. But as fuel costs mounted and the U.S. economy began

to wobble, Braniff's finances skidded out of control.

Mr Putnam, aged 44, appeared on the scene last autumn. For the previous three years he had been running Southwest Airlines, which has a reputation for low costs and high profits. He set similar goals for Braniff.

"An airline for the 1980s has got to have a very low cost structure so that it can survive the lean times," he says. "The days are gone when you can afford to have a 65 per cent load factor as your break-even mark."

Braniff's yield per passenger mile was around 13 cents in 1981, and it had no less than 582 different fares. The new plan was to reduce these to a single "Texas class" aimed eventually at generating 12 cents a passenger mile, but pitching initially at around 11 to 11.5 cents. That involved nominal cuts in fares of up to 45 per cent, but the average reduction was to be 12 to 15 per cent.

At the same time, Braniff aimed to reduce its costs per passenger mile from around 8.5 cents to 7 cents. One cent a mile represents \$100m off costs, and by slashing into overheads on all sides, Braniff has cut its way down to 7.3 cents a mile. With this cost/yard formula, Braniff reckoned it could break even with passenger load factors around 55 to 58 per cent, and start to make big money over 60 per cent.

The trouble is that the airline has not so far been able to get the revenue needed to swing back into the black. In a viciously competitive market place, yields have been coming in at well under 11 cents a mile, and they probably slipped below 10 cents in March when in an effort to generate volume—and cash—Braniff was effectively giving away one free ticket with every one it sold on a number of important routes.

The forthcoming first quarter figures are likely to show more big losses. However, Mr Putnam is not fighting a lone battle. Returning to Dallas in February after a difficult trip to Washington, he was given a rousing reception by a crowd of 300 banner-waving employees. "It was one of the most emotional experiences in my life," he says.

The story had a big impact in Texas. "All the big hitters in Dallas swung their support behind us," he says. "They said Texas wasn't like the rest of the country; they weren't going to let a Texas company go down."

One businessman bought \$8,000 worth of tickets to show his feelings, and others took advertisements in the press and on television urging people to "back our Dallas-based airline." All this has not gone down too well with the other Dallas-based airline—American Airlines, which has a vastly stronger financial structure than

Braniff but which is still none too pleased about a surge of public support for a head-on competitor which, in its view, has been slashing prices to stay in business.

American says that 85 per cent of the widely publicised bitterness between the two big Dallas airlines is "strictly a media event." It welcomes the fact that the CAB is looking into anonymous allegations that it has been acting in various ways to undermine Braniff, which it describes as "ridiculous and baseless charges."

Yet there is no mistaking the hostility in the Braniff camp to American's intervention in its proposed deal with Pan Am. In a last-minute filing with the CAB, it offered to help subsidise losses incurred by Braniff on the South American routes in return for a full hearing on the application.

According to Mr Putnam, these proposals were a "cleverly designed transparent sham." He claims that American is trying to dominate the Dallas-Fort Worth region, and "wants to see Braniff disappear from the scene as quickly as possible so that it can raise fares."

But the immediate worry is about how Braniff's lenders will react to the South American news. The disposal of these routes was a vital part of the reconstruction proposals which the airline presented to

23 banks, 14 insurance companies and two big suppliers at the beginning of this month, and they will now have to be persuaded that an alternative solution is possible.

The details of the refinancing plan, contained in a complicated inch-thick document, are a closely kept secret. But there is little doubt that it would involve, among other things, swapping a large amount of debt into equity, thus giving the lenders a substantial shareholding in the reborn Braniff. That will cause ideological problems for some of the banks. The suppliers, too, face some awkward decisions— notably Boeing, which has a commitment to pay \$181m for three new 747 aircraft, which are ready for delivery—and which it cannot use.

The lenders have already made major concessions, deferring principal and interest payments from February 1981 to the end of September this year. The official deadline for a definitive agreement is October 1, but everyone hopes that things can be resolved well before that.

In a way the very weakness of the airline industry is one of Braniff's best hopes. Finding a buyer for a Boeing 747 would be no mean feat at a time when, according to Mr Putnam, there are around 100 Jumbos available for sale on the market. There could, he says, be a market for a few 727s, but 50 or 60 would be a very different story.

So long as Mr Putnam can persuade everyone that the promised land can ultimately be reached, the airline is in with a chance.

Meanwhile, the present problems may cause more price-cutting. If the CAB refuses to make a quick decision, Mr Putnam says, the airline may have to get more creative—and if all important summer bookings do not start to pick up soon, "we may have to make our own summer." In both cases that would mean further hours of cut-throat pricing in a bid to boost volume at the expense of passenger yields.

As he has done throughout, Mr Putnam tries the likelihood of survival at better than 50-50. The next few months will decide.

Lombard

A shock after the oil shock

By Nicholas Colchester

WHAT WILL International banks do now that the recycling challenge is fading away? Twice within the last decade the banks played their part in absorbing the balance of payment surpluses, and financing the matching deficits, which resulted from two upward bounds in the price of oil.

Those two oil shocks triggered a sort of quantum jump in global financial interdependence, with private flows of finance eclipsing the "official" flows (between government, central banks and institutions like the IMF). Last year a Bank of England study showed that the sum of world current surpluses and deficits had doubled since the first oil shock from 1.1 per cent of market economy GNP to 2.3 per cent, and that the larger imbalances had been financed principally through the capital markets and the banks.

Now, and for the second time, a key element in those imbalances is disappearing. The gross surpluses of the oil exporters (i.e. the surpluses of \$11bn in 1980, dropped to \$75bn in 1981 and will, according to a Bank of England estimate, be down to some \$20bn in 1982). So will the international banking business now atrophy, like a body-builder whose weights have been taken away?

At the start of the year the banks were putting a brave face on the matter. The dwindling flow of Opec deposits meant that liquidity would be tighter and that spreads, or margins, on sovereign bank loans would have to go up, they said. Bankers and their regulators were becoming more risk-conscious. Above all, they said, banks were becoming more profit-orientated in their international activities, going for profit and not for business volume.

Alas, competition is the ultimate arbiter of spreads, not logic, just as logic fails to determine the price of airline seats. It requires a Herstatt-like jolt to the herd psychology to stop banks going for slim pickings wherever they can find them. Such a serious shift in bank thinking has only half-occurred. Heavily indebted developing countries are being avoided or

country borrowers can drive a harder bargain than ever. They need to borrow less because their oil and commodity bills are down. The banks want to lend to them more. The result is that spreads on loans to industrial countries are still at rock bottom.

Admittedly this view of the international banking business focuses excessively upon oil and balance-of-payment borrowing. The new financial interdependence is much more complex than that. International banks increasingly do domestic banking business in other countries. Balances of payments concern only net flows of funds across borders: there are gross flows of bank finance too— outward deposits matching inward loans — which are burgeoning as the global banking web is woven ever thicker. In fact the volume of international bank lending correlates only poorly with the volume of deficits requiring finance.

Yet those oil surpluses were very large. They were equal to well over half of all current account deficits in 1980, and their first appearance did seem to kick the whole business of international banking onto a higher plane. So their dwindling prompts two hunches. The first is that over-capacity in the business of wholesale international banking will have to be shaken out.

The second hunch is that consortium banks will be particularly ill-placed in this process. They rely heavily on the inter-bank market for their funds. The size and extraordinary growth of that inter-bank market partly derived from the seiver of oil deposits which arrived through too small a number of institutions to be re-ported directly to the outside world. As the seiver fails, the immorance of direct access to customer deposits will re-assert itself.

Letters to the Editor

Ratepayers and the London equalisation scheme

From the Director of Finance Wandswoth Borough Council. Sir—My friend, David Hopkins, Westminister City Treasurer, evidently did his usual excellent job for Westminister when discussing London rate equalisation with Mr Pauley (April 15). I look forward to discussing with him elsewhere his ingeniously confusing explanations why the domestic ratepayers of the richest boroughs should even further reduce their share of London's rate burden, when they already benefit directly from the lower poundages produced by those boroughs' high commercial rateable values; they also enjoy the benefit of spending on services in excess of government guidelines, without the financial penalties imposed by the Government on other local authorities in these circumstances; and they have been totally protected from the Government's grant

reductions on borough services since the equalisation scheme was devised, while the other inner London boroughs have lost grant equivalent to a 10p rate in cash terms. Mr Pauley attributed to Wandswoth the argument that the City of London and Westminister should be treated as if they were within the Government's block grant system, to arrive at a "negative grant" for each. Evidently Mr Hopkins had not mentioned that this was in fact the original basis of the equalisation scheme, and that Westminister has effectively avoided updating the original 1980 calculations for two years. Mr Hopkins apparently suggested to Mr Pauley that this argument would imply an "impractical" additional cost of \$90m for ratepayers in Westminister; in fact my calculation implied only an additional £14m (a 4ip rate), and even this modest amount would not have

been levied on Mr Hopkins's already well-protected domestic ratepayers. With such an accumulation of privileges for Westminister ratepayers, Mr Pauley should be surprised if he finds much sympathy for Westminister's case anywhere other than perhaps the City of London. Everyone recognises that the City is a special case and needs to be dealt with by some special formula. It is convenient for Westminister's argument that it should identify itself with the City but the disparity of rates per head between the two authorities shows that the City stands alone. In any event, London rate equalisation should fully compensate for the differences in resources between inner London local authorities which is the intention of the scheme. Albert Newman, The Town Hall, Wandswoth High Street, SW18.

Pitfalls in quick promotion

From Mr H. Galgut. Sir—Your Management Page article (April 16) on the painful experiences of newly-promoted managers, points to a problem that is endemic in business in this country. Even those companies that provide training, and have management development schemes, usually stop short when it comes to helping a manager negotiate the abrupt step to a higher level of responsibility. It is not difficult to identify the new elements that will need to be grasped by a manager moving from one job to another, nor to design and implement a training programme covering those elements. (It requires some effort, but it is not difficult.) Admittedly, some promotions (too many) have to be made quickly because of the sudden departure of an individual. But, in most cases, it is possible, with the co-operation of the incumbent, to put down in writing a comprehensive list of objectives, responsibilities, tasks, limitations, problems etc. that can be worked on by the designated manager both on his own, and together with the incumbent, over a period of time before the move becomes effective. It may also be necessary to make provision in the programme for training, in interpersonal skills or in the basic principles of matters that were not previously important, such as financial control or data processing. This procedure gives the newly-promoted person more confidence than he might otherwise have in his ability to do the job. Where people have been promoted without training, they have sometimes made costly mistakes, or failed to recognise potentially profitable opportunities, and often there has been a drop in the morale of their subordinates. The best time to train managers for greater responsibility is before they are promoted, not afterwards; and the best place to do it is where they work, for there, the facts of the job can be imparted. And it is the assurance that one knows one's business that gives confidence and authority. Henry Galgut, 7 Knoll Court, Farquhar Road, Dulwich Wood Park, SE10.

Out-of-date trade marks

From Mr V. Laa. Sir—Barry Fox's article, "Support sought for London sifting of trade mark office" (April 14), deals mainly with the decline of Patent Office service in relation to patents rather than trade marks. The same applies to trade marks, and as a matter of interest it is now taking up to nine months before a trade mark application is examined, and if there are any objections it can take a considerable time before registration is granted.

Patent Office in relation to both patents and trade marks. V. P. Laa, X. V. Marshall and Co., 18, St. Dunstons Way, West, Wickham, Kent.

Battery egg production

From the General Secretary, Compassion in World Farming. Sir—I am surprised that the Financial Times should give space to the scare-mongering tactics of Ted Kirkwood (April 14) and his fellow battery egg producers. He claims that if battery hens are given more space in their cages they will become aggressive. Is he saying that battery farmers are at present cramming so many birds into a cage that they can't fight? With fully outstretched wings a chicken measures about 30 inches across, yet is usual to keep five such birds in a cage only 20 inches wide and 18 inches deep. The EEC proposal to increase the floor space per bird from 480 sq cm to 500 sq cm or even 600 sq cm is meaningless. Battery cages should and can be phased out of the EEC over the next five years—as the agriculture committee of the House of Commons recommended should be done last July. Battery cages are cruel, there can be no doubt whatsoever about that. There are viable alternative systems at present operating in this country as well as in Switzerland, Germany and Holland. Such systems would supply the nation's eggs just as cheaply as batteries. There are just four factors that determine

egg yield—lighting, genetics, nutrition and management. Given these four, the particular system used makes little difference. If Ted Kirkwood could not manage without these cruel battery cages he should get out of egg-production and make way for someone who can. Peter H. Roberts, 20, Lavant Street, Petersfield, Hampshire.

Buying contributes to profits

From Mr M. Minford. Sir—I was stimulated by reading Christopher Lorenz's feature on GEC's cost reduction miracle" (April 14) but was disappointed to see that despite half the production cost being in bought-in components, the buying representation in each of the three working teams was described as "a clerk." This appears to reflect the persisting attitude in much of industry that buying is a routine function which merely carries out instructions from other quarters—somehow I doubt if such a philosophy pertains in Lord Weinstock's organisation. Buying must be recognised not just as a service function but very much as a direct profit-contributor whose educational background, initiative and imagination, often showing the lead to engineers, chemists and accountants. M. Minford, Cle House, 473 Crewe Road, Winterton, Crewe, Cheshire.

It's not every day that you buy a new PABX.

So surely you want a system that will prove both cost effective now, and can be easily adapted for the systems of the future.

Like the ITT Unimat 4080 PABX. The 4080 can do everything your present exchange can do, plus a whole lot more.

The entire exchange is geared towards cost effectiveness. It uses the most advanced form of computerisation, low cost, high technology micro-processors.

And it has an array of advanced features, such as a control that can prevent those mysterious, and often expensive, long distance calls.

The ITT 4080 PABX caters for over 100 lines, it's compact, easy to operate, and has an ergonomically designed switchboard.

If you're worried about maintenance, forget it. (ITT train British Telecom's engineers.)

The Unimat 4080 was designed by ITT with the ever-changing British market in mind, and has the elegance and style that will reflect your company's image.

ITT Business Systems, as Europe's largest telecommunications company, has a comprehensive range of data, voice and text systems for the future, which can be interconnected for information transfer.

But don't wait for the future, we'll give you a demonstration now.

Simply write for more details to: David Evans, ITT Business Systems, Maidstone Road, Sidcup, Kent DA14 5HT, or telephone 01-300 7788.

It's an odds on bet that you'll be very impressed.

ITT Business Systems ITT

Smiths Industries rises £1.2m

FOR THE 26 weeks ended January 30 1982, pre-tax profits of Smiths Industries have risen from £9,974m to £11,174m, on sales ahead by 15 per cent to £187,855m, compared with £163,555m.

However, the group warns that it may not prove possible to maintain the high level of profits achieved in the second half of last year—£16.35m—and this will make the objective of continuing its record of unbroken profit growth more difficult to achieve.

Deferments in military procurement and a slow down in the replacement of civil aircraft will constrain profits from aerospace in the short term, although demand remains relatively high and there are encouraging opportunities for the longer term. Prospects for the medical activities are good, but trading conditions for many other businesses are likely to remain depressed.

Trading profits for the first half were 18 per cent higher at £14.11m. Interest charges rose from £2.01m to £2.94m mainly because further investment was required to finance the growth of overseas activities.

Tax charge increased by £0.3m to £2.79m and after deducting minorities of £70,000 (£54,000) net available profits came

HIGHLIGHTS

Lex studies Thomas Tillings' annual report and accounts with particular reference to the £100m gilt-edged book that the company is running at present. Interim figures from Smiths Industries showed an advance in pre-tax profits from £10m to £11.1m but no thanks to any improvement in domestic demand. Maintained profits for the year seem the likely outcome—for the fifth successive year. The column goes on to examine recent events in the gold market and then comments on the results from the British Transport Docks Board which, though in loss, is a candidate for privatisation. On the inside pages Britannia Arrow makes a counter offer for General and Commercial Topping the earlier bid from Refuse Assurance. William Low comes up with a £3.2m rights issue with its half time figures and yet another new company, Continental Microwave, joins the US\$1.

through ahead from £7.42m to £8.31m.

In order to reduce disparity, the interim dividend is being raised to 4p net per 50p share, against 3.7p last time, absorbing £2,07m (£1.9m), the previous year's total was 10.5p from £26.35m pre-tax profits.

An analysis of the half-year sales and trading profits, with comparative restated, shows respectively: aerospace £45.45m (£39.5m) and £6.48m (£5.24m); automotive £28.5m (£26.15m) and £919,000 loss (£1.63m loss); dis-

tribution £30.75m (£30.7m) and £120,000 (£1.4m); industrial £23.5m (£22.85m) and £2.68m (£2.81m); marine £10.05m (£11.15m) and £125,000 loss (£476,000 profit); medical £14.6m (£10m) and £3.36m (£1.77m); and Australasia / Southern Africa £29.7m (£23.2m) and £12.3m (£2.13m).

The aerospace and defence activities continued to achieve good results. In the automotive areas sales to the after-market benefited from an increase in the demand for tachographs

while progress on the restructuring plan for original equipment activities is broadly in line with the programme. However, the forward picture in the automotive sector remains one of great uncertainty as to the level of domestic and export demand and the resulting effect on margins.

In the distribution business the pressure on margins evident in 1981 continued. The seasonal pattern of trading of these businesses favours the second-half, but as yet there is little sign of any underlying upturn in activity. Results under the industrial heading continued to hold up well in difficult trading conditions.

The North America marine activity is also seasonally biased to the second half and satisfactory results are expected for the year as a whole. In the UK, however, demand from the Royal Navy was very low, the commercial market remains depressed and a loss was incurred.

Medical activities in the UK and U.S. are continuing their excellent progress. The economies of both Australia and South Africa are less buoyant than in 1981 but profits have been maintained.

See Lex

EDITH rises to £2.23m and pays more

Net revenue after tax of the Estate Duties Investment Trust (EDITH) rose from £2.17m to £2.23m in the year to March 31, 1982 and the final dividend is being raised from an adjusted 1.44p net per 25p share to 1.5p making a total of 2.3p against 2.21p (adjusted).

A one-for-25 capitalisation issue is also proposed. Earnings per share are given as 3.7p (2.34p adjusted).

Before tax the net revenue amounted to £3.27m (£3.2m) and tax is estimated to take £1.04m (£1.03m).

EDITH is an investment trust specialising in the acquisition of shares in private companies to hold as long-term investments. It is managed by Industrial and Commercial Finance Corporation which is a subsidiary of Finance for Industry.

Receiver for Michael Barber

MR MARTIN PAGE of chartered accountants Peat, Marwick, Mitchell and Co. Norwich, has been appointed receiver and manager of Michael J. Barber of Pulham St. Mary, Diss, Norfolk.

The company, with 12 employees, is the sole distributor of Alfa-Laval Milking Equipment in Norfolk, Suffolk and Cambridgeshire. In addition to installation work, the company services milking equipment, supplying spares and sundry farm equipment.

Mr Page said that the company would continue to trade for the time being and is currently seeking a buyer for the business as a going concern.

John Menzies over £9m mark

AFTER TAKING into account the adverse effects of the recession, high unemployment and the weather conditions in the vital pre-Christmas trading period, the directors of new-agent and bookseller John Menzies (Holdings) say the results for the year ending January 31 1982 are "better than might have been expected."

Pre-tax profits improved by 23 per cent from £7.68m to £9.43m on turnover substantially higher at £336.75m compared with £288.18m, an increase of 17 per cent. The final dividend is effectively raised from 2.5p to 3.05p net for a total of 4.5p (3.75p adjusted).

The directors say that most of the group's business depends upon customer discretionary expenditure and is vulnerable in a year of deep recession such as has been experienced. Sales in some categories were below budget with the consequence that stocks are higher and cash balances lower than expected. Despite this, they say the group repaid the £3m term loan and maintained the strength of its balance sheet, in which the net cash position is satisfactory. They say shareholders' funds have increased to £38.6m, and the current cost basis of calculating shareholders' funds now exceeds £50m.

The pre-tax figure was struck after profits less losses on sales of fixed assets of £270,000 (£315,000), leasing income of £144,000 (£197,000), leasing finance costs totalling £364,000 (£150,000) and other interest costs of £899,000 (£930,000).

There was a tax charge of £1.23m (£1.27m), and after minorities of £163,000 (£122,000) extraordinary items (good-will) £580,000 (£336,000), attributable profits were higher

at £7.46m compared with £5.24m. Dividends absorb £1.46m (£1.25m). Stated earnings per 25p share improved from 21.3p to 28.3p.

The directors say that forecasting in a company such as Menzies—with its heavy dependence on Christmas trading—is hazardous, but having taken this into account, they are optimistic about the current year's trading and expect to enter 1983 "in good heart."

On Monday the company stated its intention to make an offer for Lonsdale Universal, which would make a "sensible" extension to its activities.

comment

John Menzies ploughed through bad pre-Christmas weather and falling disposable real incomes—which had dragged profit expectations down to around £5.5m—to record an increase before tax of more than a fifth to £9.4m. Sales are biased (on average) about

55/45 towards the second half, which includes both Christmas and the January sales. Costs being more evenly spread, the pattern of profits is much more heavily skewed—roughly 90 per cent falling in the final six months. Forecasting at this stage is therefore hazardous, and the first intimations of a better Christmas in 1982 must be treated with caution, the more so as volume has yet to establish a significant upward trend.

Wholesaling is less seasonal, at present enjoying the extra sales generated by tabloid bingo, and holding on to gross margins. The shares yield 2.6 per cent—covered more than five times by current cost earnings. Up 17p to 28.5p, they trade in a thin market—at nearly 17 times fully-taxed earnings.

Boustead profit falls to £1.42m

ALTHOUGH TURNOVER Boustead, investment holding company, moved from £5.22m to £4.45m, pre-tax profits fell from £2.14m to £1.42m, 1981.

Mr Alan Charlton, chairman, says that the results for the quarter of 1982 do not show any real upturn in trading conditions, especially in America, but there are signs of improvement.

The final dividend was held at 0.75p which, when added to total of 1.25p. Earnings per share on a net basis are given as 1.32p (£2.2p) and on a gross basis as 1.35p (£2.7p).

Pre-tax profits were £1.42m after increased interest charges of £1.07m (£754,000). They also higher investment income of £528,000 (£271,000) and net costs of £308,000 (£262,000).

Tax was higher at £760,000 against £1.02m. Minority profits were lower at £27,000 (£373,000). There were no ordinary credits of £25,000 compared with previous year's £94,000.

On a current-cost basis, net tax profits were £1.54m (£1.54m).

British Vita prospects 'reasonable'

The international operations of British Vita, manufacturer of polymeric products, are on course for another reasonable year, although there is a continuing world recession, Mr P. Parker, the chairman, told the annual meeting.

He said the first quarter of this year in the UK reflected the lack of consumer demand but the only likely source for an upturn in the retail trade was the reduction in the mortgage interest rate.

Any demand arising from a re-stocking programme depended on a fall in interest rates, which were influenced by high American interest rates.

Of the markets the company served, he said the furniture and bedding industries were still experiencing sales at a slow level. The general industrial and automotive industries were shown signs of a slight improvement, but it was too early to determine a trend.

Ultramar looking for upturn in 1984

ALTHOUGH HE says it would be rash to make a profit forecast for 1982, Mr Arnold Lorbeer, the chairman of Ultramar says the board is very optimistic about the long-term outlook for the group.

As reported March 4, pre-tax profits of this oil and gas exploration and production group rose from £128.3m to

£180.2m in 1981. Total sales jumped by £845bn to £1,395bn.

Mr Lorbeer says in his annual statement that the group's financial position is strong and it has again improved net working capital. Ultramar has also been able to continue and accelerate its capital expenditure programme.

Capital expenditures for 1982 and 1983 are estimated at a total of about £450m (£148.5m

for 1981). It is expected that on completion of this major programme in early 1984, the group will have the basis for continued growth and sharply increased earnings.

The chairman remarks that all the signs point to 1984 as the year in which Ultramar will double its gas production in Indonesia, produce a lighter mix of petroleum products at the

Quebec refinery, have a new source of North Sea crude oil and be operating a modern fleet of medium sized oil-bulkers.

The largest portion of the group's capital expenditures however, continues to be for finding and developing new oil and gas reserves. Ultramar is restudying this programme, in the light of lower crude oil prices and changing taxation.

HEPWORTH CERAMIC HOLDINGS PLC

Recession deepens but profits up

"We are now so structured that the effect of a comparatively small upturn will have a dramatic effect on our profitability... however long and deep the slump may be we shall beat it—and, I may say, we are well placed to do it."

Peter Goodall (Chairman)

The Chairman, Mr. Peter Goodall, in his circulated statement referred to the great difficulties which arose in 1980 from the effects of the recession, the Government's deflationary process, the strike in the steel industry, and the downturn in business. The Chairman commented on the steps taken at the time with the aim of producing a Group capable of making acceptable profits at levels of turnover which equated to twice those of the second half of 1980, which was the lowest level in living memory. He continued:

With the benefit of hindsight, it would appear that the policies then adopted have not been entirely unsuccessful.

We have had to operate in 1981 with a turnover which is in real terms very much less than that "twice the second half of 1980". Nevertheless, in spite of this further downturn we have increased our trading profits before interest from £21.9m to £26.7m and it is an interesting speculation as to what these profits would have been had turnover remained at "twice the level of the second half of 1980".

Slump in the United States. Recession is not confined to the United Kingdom. In 1981, the United States slipped into a very severe depression and trade fell at a most astonishing rate. The slump in the U.S. took place at a tremendous speed and we have been engaged in the whole of 1981 in trying to rationalise and reduce our operations to produce the same sort of picture that we have achieved in the U.K., i.e. operating profitably in a much smaller market.

We have taken the necessary steps to control the situation, and I now expect to ride out the storm in America on very much the same basis as we have ridden out 1981 in the United Kingdom.

Since 1974/75, when it became apparent to us that the markets in which we operate in the U.K. were going into a decline, we started our policy of acquisition in the U.S. to get the Group back on the road for growth and to offer the continuing fall in the U.K. The slump in America has at this point in time completely upset this strategy. I remain convinced, however, that the strategy is correct.

Steps taken to combat "frightful difficulties". It has been our policy for many years to mothball plant and to bring it back into operation as and when there have been upturns in the market allowing us to do this. We have, however, had to review the whole concept having regard to the prolonged and severe downturn in our markets, and the rationalisation programmes which have been carried out have made the re-opening of some of our mothballed plant highly unlikely. We have also written off as an extraordinary item those which we shall not now re-commission.

So this has been a very difficult year, of recession on top of recession, of a colossal cut-back in Government spending, and of frightful difficulties in the industries we serve. We have, therefore, had to take further steps in 1981 to keep the Group viable, competitive and profitable:

- we have had to close or mothball twelve of our plants.
- a further 600 have had to be made redundant.
- capital expenditure has been cut back to £12m.

Research and development programme maintained. The whole future of the Group depends on its being a technological leader in the markets in which it operates, and this means that we must make, and continue to make, very great efforts in effective

and worthwhile research and development. We have always maintained this sort of effort, and because it is so essential we have in 1981 spent some £6m on research and development.

Dividend. Having regard to the difficulties of the past year and the continuing low levels of trade so far this year, your Board proposes a final dividend of 3p per share, the same dividend as that paid for 1980.

After reviewing divisional activities the Chairman concluded:
Future. I stress throughout this report recessions and downturns, lack of Government spending, deflationary policies, and so forth, which are taking place all over the world, and I apologise for referring to these year after year; but they really are the very crux of the whole matter, and this is at present a never-ending battle which we must continue to win. I frankly do not see in the U.K. in the foreseeable future the sort of levels of demand which were normal in the 1960s and the 1970s. What I do see, however, over the next two or three years is a gradual improvement in demand in this country and in Europe; but America will in my opinion, in the medium term, bounce back with vigour in the same way that it has fallen, to produce very acceptable levels of demand to us operating over there.

At this date our markets are as flat as they were in 1981, and there is no indication of any sustained upturn in demand.

I am pleased that we have so far mastered the effects of the depression, that in spite of a further severe downturn in business in 1981 we have increased our profitability on that achieved in 1980, and that to produce the sort of profits which you rightly expect from us, we do not require anything like the sort of upturn which would be necessary to bring demand back to the peaks of the 1960s and early 1970s. We are now so structured that the effect of a comparatively small upturn will have a most dramatic effect on our profitability.

We shall therefore keep up our never-ending drive for greater efficiency based as it is on ever-lower cost production, knowing that provided we pursue these goals with ruthless determination—and we shall do so—then however long and however deep the slump may be, and wherever it may spread, we shall beat it—and, I may say, we are well placed to do it.

Results in brief

Year ended 31st December	1981	1980
	£m	£m
Turnover	289.7	263.2
Profit before tax	24.1	22.3
Profit after tax	15.8	16.0
Capital expenditure	12.2	18.2
Shareholders' interest	161.3	155.2
Earnings per share	10.01p	10.16p
Dividends per share	5.25p	5.25p

The Annual General Meeting of Hephworth Ceramic Holdings plc will be held on 12th May in London.

Copies of the Report and Accounts can be obtained from the Secretary, Goufax House, Tepton Park Road, Sheffield S10 3FF.

HCH Leaders in clayware, refractories and industrial sands and prominent in plastics, foundry resins & equipment, engineering etc.

NatWest's Argentine exposure 'very small'

REFERRING TO the dispute with Argentina over the Falkland Islands, Mr Robin Leigh-Pemberton, the chairman of National Westminster Bank, said at the annual meeting that the bank's existing exposure with the country formed only a very small percentage of NatWest's total international assets.

Commenting on the bank's relationships with Argentina, he said that for the past 18 months, NatWest had taken a cautious stance in view of the economic problems facing that country, while acknowledging its long-term potential.

In compliance with the Government's order which prohibits banks from making payments or transferring funds on the instructions of the Argentine Government or Argentine residents, all banking negotiations with Argentinian representatives had been suspended. The bank had also withdrawn from the lead management in a \$200m credit being put together for SEGBA—the Buenos Aires Electricity Generating Board.

On the domestic front, Mr Leigh-Pemberton said of the Budget, that in an otherwise astute performance, the Chancellor made some unjustified

and vague remarks on the level of taxation borne by the banking sector; producing uncertainty only too well retorted in the subsequent movements in bank share prices on the Stock Exchange.

Since the Budget, NatWest's share price has fallen from 470p to 418p at the close yesterday.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corre. of sp. div.	Total for year	Total for last year
Bovycote Intl	2			4	4
Boustead	0.75		0.75	1.25	1.25
CLIP Inv Trust	1.6		1.6	3.5	3.5
Edinburgh Inv Trust	1.25	June 28	1.13	2.13	1.95
EDITH	1.5		1.44	2.3	2.21
Green's Economist	2.88	May 29	2.68	5.75	4.83
Hamilton Oil	nil		nil	1	nil
Lemon Holdings	0.8	July 1	0.7	1.2	1.1
Wm. Low	2.1	June 1	2.1	4	7.5
John Menzies	3.05		2.5	4.5	3.75
Harold Perry Motors	2.25		2	3.75	3.5
Silvermines	21		2	3.5	3
Smiths Industries	4	June 17	3.7	10.5	10.5
Smiths Group	1.9		16.38	26	22.38
United Parcels	3.3		3.3	4.5	3.5
Websters Group	1.7		1.8	2.5	2.3
Wellbeck Investment	1.25		1.1	2	1.88

Dividends shown pence per share net except where otherwise stated.
* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ Stock. § Final of not less than 5.9p forecast. ¶ Irish currency throughout. †† To reduce disparity. ** Final of not less than 1.9p forecast.

For Sale

THE SUPERMARKET DIVISION

of CravAlimentos S.A.C.I.

CravAlimentos S.A.C.I. owns and operates one of the largest chains of supermarkets in Chile, with 13 modern stores in metropolitan Santiago.

CravAlimentos S.A.C.I. is putting up for sale the assets (less liabilities) of its supermarket division.

All bids must be received at the office of CravAlimentos S.A.C.I. by 5:00 p.m., local time, on May 24th, 1982. For further information, including the terms and conditions of the bidding procedure, please contact the company or its New York representative: The Chase Manhattan Bank, N.A., 1 Chase Manhattan Plaza—13th floor, New York, NY 10081, U.S.A., Attention: Mrs. V. Ferrentino, Telephone: (212) 552-4933, Telex: 423315 CHASEMBG.

CravAlimentos S.A.C.I.

Alumada 11-12th floor

Santiago, Chile

Telephone: 724-008

Telex: 40626 CRAVAL

CRAVAL

Companies and Markets

UK COMPANY NEWS

Wm. Low 25% ahead: £3.2m rights Bodycote makes some recovery

REPORTING A 25 per cent increase in pre-tax profits for the first 28 weeks of its 1981-82 financial year, Wm. Low and Co, the Dundee-based supermarket operator, also announces a rights issue to raise £3.2m, net of expenses.

The company has not yet disposed of the leases of its two fast food outlets which were closed last August. It is consequently incurring further rental and other costs which together with provisions are estimated to amount to £0.25m this year.

At September 5 1981 the company had a total sales area of 347,000 sq ft, representing an increase of 123 per cent over its sales area in 1973. Operating profits generated by these areas increased over that period from £0.86m to £2.27m.

expansion as it believes that the company's future success and profitability depends on the development of larger and more modern outlets and the continuing improvement of existing sites.

Bodycote makes some recovery

IN THE second half of 1981, Bodycote International, the industrial clothing, metal treatment and textiles group, made up some lost ground but finished the year with pre-tax profits behind at £0.82m compared with £1.06m.

losses of £0.6m (£0.58m) attributable to the cessation of trading at William Denby and Sons, and other extraordinary losses and provisions of £0.49m (£0.75m) relating to the rationalisation and cessation of trading. Deferred tax relating to these items amounted to £1.14m in 1980.

Tilbury Group recovery continues: 1-for-2 scrip

AFTER RECOVERING from losses of £1.15m to profits of £314,000 in the first half, Tilbury Group, formerly Tilbury Contracting Group, maintained its recovery with pre-tax profits of £2.15m in 1981 as a whole. There were losses of £229,213 in 1980.

hitherto known as Tilbury International. The consideration was not material in the context of the group's assets and the terms are such that the group will have no further financial exposure in respect of these companies.

Utd. Parcels reaches £6m

AFTER AN increase in second half taxable profits from £2.54m to £3.15m at United Parcels, the express carrier, pre-tax profits for the year to January 30 1982 improved from £5.04m to £6.05m. Turnover was £7.59m higher at £40.19m.

from 2.5p to 3.3p, which effectively increases the total from 3.5p to 4.5p. After higher tax of £2.03m, against £1.47m earnings per 10p share were up from 14.4p to 15.9p.

Small advance at Lamont

TIGHTER MARGINS, caused by the effects of the prolonged recession and increased competition from home and overseas, meant that despite a substantial jump in turnover from £5.22m to £9.94m, Lamont Holdings' taxable profits for 1981 just rose by £37,000 to £461,000.

However, Sir Desmond Lorimer, chairman, said that point that the figures were not directly comparable because of acquisitions made during 1980.

Websters surges ahead

AS PREDICTED at the time of last October's rights issue the final dividend at Websters Group, printer, publisher and wholesale book distributor, is 1.7p, which raises the total from 2.3p to 2.5p for 1981.

Pre-tax profits rose sharply from £220,000 to £1.23m on turnover of £7.08m higher at £37.44m. At the interim stage the taxable figure was £227,000 (£106,000).

Yearlings at 13 7/8%

The interest rate for this week's issue of local authority bonds is 13 7/8 per cent, down one-eighth of a percentage point from last week and compares with 12 1/2 per cent a year ago.

time of £48,000. Earnings per 5p share emerged lower at 7.14p compared with 7.21p. On a current cost basis pre-tax profits were £356,000 (£423,000).

Yearlings at 13 7/8%

However, Sir Desmond Lorimer, chairman, said that point that the figures were not directly comparable because of acquisitions made during 1980.

Taxable profits for the year were struck after depreciation of £405,000 (£242,000) and interest payable of £304,000 (£234,000). There was a tax credit of £23,000 (£92,000 charge), and after minority interests of £44,000 (£4,000) and extraordinary debits of £41,000 (£169,000 credits) the attributable profits emerged at £457,000 (£505,000).

THE UNITED KINGDOM OVERSEAS GROUP of SMITH KLINE & FRENCH LABORATORIES LIMITED is proud to announce receipt of THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT

FTB have identified 14 guidelines to help you improve your financial communications. Phone Alex Hurst, FTB's Chief Executive, on 01-405 8733 and make an appointment to see our unique 60 minute presentation. Foster Turner & Benson Advertising Ltd

IT'S BEEN AN UPHILL CLIMB. 1981 was uphill all the way for the insurance industry. And despite a small but welcome improvement in our profits it was no less of a problem for General Accident. We had to fight hard to retain existing business. The recession has reduced demand for insurance protection and too many insurers have been left chasing too little business. And as competition intensified, premium rates fell - in some cases to near suicidal levels. It took courage to maintain underwriting standards when it meant losing good business to less disciplined competitors. But we redoubled our efforts. And although our premium growth was lower than we would have liked, our underwriting performance has not declined to the same extent as many of our competitors. Prospects for 1982 are no less challenging. We must continue to generate premium growth without sacrificing underwriting standards. And that will take stamina and judgement. General Accident We take your risks.

For a copy of the 1981 Annual Report, write: The Secretary, General Buildings, Perth, Scotland PH1 5TP

UK COMPANY NEWS

Hamilton Oil hit by fall in Argyll field production

A FALL in oil production from Hamilton Oil Great Britain's Argyll field operations from 5.8m barrels to 3.6m barrels hit the group's results for 1981. Turnover fell from £25.57m to £20.44m and taxable profits dropped from £18.57m to £13.17m.

BOARD MEETINGS

The following companies have notified dates for board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based solely on last year's timetable.

Interim: McKee's Brothers, MTD (Mangula), Wada Poteries. Final: Aldia, Concord, Ranflex, Casina Property, Danish Bacon, Delta, Empire Stores, E. Fogarty, Haden, Harris, Queensway, Hawker Siddons, London and Continental Advertising, RMC Securities Trust of Scotland, Spar and Jackson, Sun Life Assurance, Western Motor.

PUTTING DATES: Fixation: May 12. Transvaal Consolidated Land & Ex: May 6. Fintona: April 28. Suez Canal Industries: April 28. Davy and Newsum: April 28. De Vera Hotels and Resta: April 28. Dabonham: May 29. Polytron: May 29. Hongkong (Selangor) Rubber: April 28. Kuala Selangor Rubber: April 28. London Atlantic Invest Trust: April 19. Marshall's (Thomas) (Loney): April 22. Marshall's Universal: May 6. Turill: April 27.

comment

The Argyll field—of which Hamilton Oil (GB) has a 28.6 per cent stake—was the first in the North Sea to start producing. Yet far from running dry, Argyll seems to be enjoying a renewed lease of life.

Welbeck falls to £409,581

SECOND HALF pre-tax profits of Welbeck Investment are down from £381,007 to £338,440. The taxable result for the whole of 1981 dropped from £822,720 to £409,581 on turnover higher at £7.52m, against £7.36m.

The dividend has been lifted from 1.85p to 2.25p with an increased final of 1.25p (1.1p). At the trading level profits fell from £827,906 to £441,399. An analysis of trading profits by division shows: banking services nil (£98,218); head office and financial services £141,216 (£78,285); printing £35,459 (£16,936); retailing loss £14,281 (loss £1,013); textiles £218,965 (£337,450).

Edinburgh Inv. Trust advances to £3.84m

Net revenue attributable to Edinburgh Investment Trust advanced from £3.4m to £3.84m in the year to March 31, 1982, and the final dividend is being raised from 1.12p net per 25p share to 1.25p, making an increased total of 2.18p, compared with an adjusted 1.96p.

comment

On a current cost basis the operating profit before tax was £230,000 (£223,000). Tax took £183,395 (£151,035). After a credit for minorities of £1,561 (debit of £1,333), and lower extraordinary credits of £81,001 (£121,203) stated earnings per 10p share were down 6.4p (10.9p). Before extraordinary items they were given as 4.9p (8.7p).

Perrys ahead 9% despite drop in vehicle sales

TAXABLE PROFITS of Ford main dealer Harold Perry Motors advanced by 9 per cent from £3.42m to £3.72m in 1981, on lower turnover of £99.05m, compared with £106.45m.

Mr J. F. Macgregor, chairman, says action to reduce operating costs, a substantial reduction in the group's borrowing requirements, and interest earned on temporary cash surpluses contributed to the improved result.

CLRP rises to £383,362

In the half year to February 29 1982, CLRP Investment Trust made taxable profits of £383,362, compared with £364,906 on total revenue which rose from £314,018 to £359,123.

comment

The interim dividend is being maintained at 1.5p net per 25p share and the directors forecast a final of not less than last year's 1.8p. Earnings per share are given higher at 1.8p (1.71p). Tax took £122,618 (£177,128).

pre-tax profit of £1.58m (£1.58m) on turnover of £48.79m (£54.34m). Current cost adjustments reduced the pre-tax profits to £2.46m (£2.05m) and earnings per share to 6.4p (3.8p).

comment

Last year was undisputedly tough. A 5.7m slip in Perry's turnover bears witness to the sluggishness of its new car sales which, it admits, were worse than the small setback for Ford overall. But Perry says it deliberately sidestepped the wild

discounting necessary to keep hold of some fleet business and anyway car profits are ahead nearly a tenth. The big fillip for the pre-tax level was the further reduction in debt. Over £900,000 of term loans were repaid and interest charges were halved to £400,000 while investment income shot up from £40,000 to £130,000. The results were good enough to inch the price back up to 105p—a high for the eighties—where the fully taxed p/e is 10.2 and the yield 5.3 per cent. Impressively 1982's first quarter profit is ahead 30 per cent. True, the comparable period was depressed but this January and February's snowstorms did little to help and March must have been an excellent month. If it was going to be a slow quarter it would have been the first, so the year seems to be shaping up for further recovery—as indeed it should to justify the rating, one of the highest in the sector. Ford's price, which will affect margins from now on but Perry is not discouraged, believing it marks the end of hefty discounting. But others have an uneasy feeling that the move might mark the beginning of a price war—that could be bad news.

Continental Microwave on USM

Continental Microwave is joining the Unlisted Securities Market by way of a placing of 245,000 of its shares at 260p, or 24 per cent of its total capital. The placing will raise £110,000 and capitalise the company at £2.70m.

Between 1977 and 1981, Continental's pre-tax profits grew from £47,000 to £174,000 while sales advanced from £394,000 to £2.1m. For the year ended June 1982 the company forecasts pre-tax profits will be not less than £200,000.

Technical Development Capital assisted three UK directors of the group to buy-out the company from California Microwave. Of the 245,000 shares to be placed, 125,000 are being sold by TDC, 50,000 by three directors and the balance represents new shares issued. The TDC will hold 20.6 per cent of the shares after the issue while the directors will hold approximately 45 per cent. The proceeds of the placing will be used to fund further expansion.

comment

Continental is a tiny company in a fairly fashionable, expanding business. The group says it can borrow into niches which the giants, like GEC, Plessey and Ferranti, have so far ignored. The European communications business, however, is riddled with regulatory minefields which mean that American-style growth is still some way off. Still, the group's customers are well split between the defence, telecommunications and broadcast markets. Some of its equipment is appearing on the shelves with the armada at this moment. This naval manoeuvre, however, is no doubt why Continental is being introduced on a full-taxed prospective p/e of less than 20. This prospective yield of nearly 3 per cent represents a slight premium to the sector.

ANGLOVAAL GROUP

Mining companies' reports - Quarter ended 31 March 1982

Table for Eastern Transvaal Consolidated Mines, Ltd. showing quarterly and nine-month results for 1981 and 1982. Includes operating results, financial results, and development data.

Table for Hartebeestfontein Gold Mining Co. Ltd. showing quarterly and nine-month results for 1981 and 1982. Includes operating results, financial results, and development data.

Table for Prieska Copper Mines (Proprietary) Limited showing quarterly and nine-month results for 1981 and 1982. Includes operating results, financial results, and development data.

Table for Loraine Gold Mines, Ltd. showing quarterly and six-month results for 1981 and 1982. Includes operating results, financial results, and development data.

Advertisement for Scottish Life insurance company, featuring a logo and text about investment and life insurance.

Table titled 'BASE LENDING RATES' listing various banks and their interest rates for different types of deposits and loans.

Table for M. J. H. Nightingale & Co. Limited showing company performance metrics, price changes, and financial data for various stocks.

Advertisement for THE TRING HALL USM INDEX and LADBROKE INDEX, providing information on stock indices and contact details.

Table for Consolidated Murchison Ltd. showing quarterly and financial year results for 1981 and 1982. Includes operating results, financial results, and development data.

Table for Prieska Copper Mines (Proprietary) Limited showing quarterly and nine-month results for 1981 and 1982. Includes operating results, financial results, and development data.

Table for Prieska Copper Mines (Proprietary) Limited showing quarterly and nine-month results for 1981 and 1982. Includes operating results, financial results, and development data.

Turnround for Anglovaal metal producers

BY GEORGE MILLING-STANLEY

A COMPLETE turnround in fortunes among the base metal producers within the South African Anglovaal group has pushed the company's Consolidated March 31 results into the red in the three months to March 31, while the copper and zinc-producing Prieka has moved back into the black.

The main reason for Prieka's return to profit was a change in the mix of concentrates shipped from the mine, with a greater emphasis on zinc. The rise in deliveries of zinc concentrates came in spite of a fall in production of the metal, while copper concentrate output was higher as a consequence of better head grades.

The total tonnage of ore milled decreased by 5 per cent to 678,000 tonnes, which produced 24,447 tonnes of copper concentrate against 24,211 tonnes, and 31,814 tonnes of zinc concentrate compared with 37,501 tonnes.

The amount of zinc concentrates shipped rose to 38,143 tonnes, some 16 per cent higher, while shipments of copper concentrates fell 10 per cent to 360 tonnes.

Consolidated Murchison's antimony output was slightly higher than to better head grades, but as felt by more than half to 704 tonnes, realising R2,54m (£1,36m) against R5.7m in the December quarter.

The weakness of the antimony market has meant that Murchison's by-product gold output is assuming an increasing importance, and the company has

decided to publish details of its gold production for the first time. Output for the most recent quarter was 130 kilograms, broadly in line with that for the previous period.

Among the group's gold mines, Loraine went directly counter to the current trend in the industry, with a 19 per cent increase in net profits after the inclusion of non-mining income.

Loraine, a marginal operation, lost R1,27m on its gold mining operations, compared with a profit of R1,85m. But R2,43m in state assistance, plus R2,34m from non-mining income against just R850,000 last time, gave the mine net profits of R3,01m against R2,53m in the December quarter.

The breakdown of non-mining income is not disclosed, but it is known to include the results of trial hedging transactions on gold futures markets concluded during the first three months of the year.

Loraine paid no tax, so that it was not affected by the recent increase from 5 to 15 per cent in the tax surcharge on South Africa's gold mines.

Hartebeest was not so fortunate, and its tax charge rose sharply following the group's decision to deduct the whole of the increased tax charge in the current quarter.

The higher surcharge is retrospective to the beginning of the mine's financial year, so that the tax figure in the current quarter reflects the higher

	Mar	Dec	Sept
1981	1981	1981	1981
Hartebeest	11,298	28,237	27,550
Loraine	3,012	2,535	2,435
Consol. Murchison	741	1,955	1,119
Prieka	1,181	1,440	1,771
East Transvaal	1,183	2,252	1,917
Willaga Main	142	255	348
Losses	—	—	—
Assistance	—	—	—

level right back to July 1 last year.

Mr George Nisbet, chairman of Randfontein Estates and Western Areas, the other two mines to produce quarterly reports yesterday, conceded that the mines were lucky to be accounting on a calendar-year basis.

This means that both companies, members of the Johannesburg Consolidated Investment Group, are only liable for the higher tax rate in respect of the most recent three months.

With mill throughput, gold grade, working costs and gold output all broadly unchanged, the lower gold price received was the only factor with any material effect on the profits of Randfontein.

The mine received an average of \$363 per ounce compared with \$428, or in rand terms R11,519 per kilogramme against R13,107. This decline, plus of course the higher tax charge, resulted in a fall of 41 per cent in net profits.

Randfontein managed to maintain the grade of its ore at 5 grammes of gold per tonne in spite of the fact that a higher percentage of low-grade material from surface tailings and rock dumps was treated. This suggests

that underground production must have come from higher-grade zones.

The group's marginal Western Areas operation posted a net loss, compared with a profit last time, following declines in mill throughput, gold price, and gold production, and a steep rise in working costs.

Mr Nisbet pointed out that the reduction in the amount of ore milled was largely attributable to a number of power failures. Western Areas lies in a district which is particularly subject to electrical storms, which frequently cause a loss of power.

In addition, there was a breakdown at a big compressor serving the mine's south shaft. Throughput was also affected by the commissioning of a screening plant designed to improve the grade of the mill feed.

Mr Nisbet admitted that this was a critical time for Western Areas, and consequently the mine has revised its mining plan with a view to raising the grade of ore treated. This means concentrating development work on the higher-grade Vensterdorp Contact and Upper Elsburg reefs.

He went on to say that Western Areas is considering every possibility for improving its position, including even an application for state aid. He denied that the mine had already applied and been turned down.

	Mar	Dec	Sept
1981	1981	1981	1981
Randfontein	29,810	50,257	31,957
Western Areas	12,090	13,057	13,713
Loss	—	—	—

Thomas Tilling on sound foundation

THE FINANCIAL strength wide ranging markets and operating standards of Thomas Tilling provide a sound foundation on which to continue to plan profitable growth for the group, says Sir Robert Taylor, the chairman, in his annual statement.

For 1981, pre-tax profits rose to £76.6m, against £70.7m previously, on sales up 21 per cent to £2,096m—reported March 15. Earnings per share were lower at 18.8p (£1.5p) but the dividend is stepped up to 8p (£0.7p) with a net final of 5.5p.

Higher results arose entirely from overseas operations, particularly in the U.S. Although increases in profits were earned from existing operations, high interest costs and Tilling's acquisition of loss making quarries in the U.S. resulted in initial overruns from interests acquired in the year. However, the quarries are expected to produce satisfactory profits and returns from now on.

Since the year end, total expenditure by the group on acquisitions has reached £42.7m. Total net assets acquired were £28.7m and combined profits before tax in their last accounts prior to acquisition were some £9.9m.

A statement of source and application of funds shows that funds of £29.7m (£27.6m) were generated in 1981. The purchase of fixed assets involved £51.7m (£50.8m) but there was only a small increase of £5.3m (£3.8m) decrease) in working capital through continuing tight control during the recession.

There was an operational inflow of £2.3m (£2.4m) and after taking account of the £32.5m (£30.8m) cost of acquisitions, less disposal of subsidiaries, there was a total outflow of £20m (£25.3m). Of this, £11.5m (£9m) was financed by issues of ordinary shares in connection with acquisitions.

At the year end, the group held investments of £112.5m (£92.1m) which serve to offset the foreign currency borrowed on a medium term basis to finance U.S. acquisitions. The bulk of these investments—£103.1m (£84.7m)—related to UK Government and Local Authority negotiable bonds and stocks, valued at cost.

The return on average funds employed fell from 15.5 per cent to 15.3 per cent. Net borrowings rose by £64m to £231.6m. Meeting 1st Floor, Centre Point, WC, May 14, at noon.

Overseas Containers Ltd (OCL), the major UK shipping consortium, suffered a sharp setback in its profits last year as a result of the U.K. shipping strike.

The pre-tax figure slid from £496m to £291.1m in the financial year to November 30, 1981, on turnover up from £365m to £418m.

The strike and the problems at Southampton inflicted on OCL some £10m in extra expenses and a temporary loss of revenue to competitors, OCL said in its annual report.

But profits are expected to be higher in 1982, commented Sir Ronald Swayze, the outgoing chairman. Competition would remain fierce, but OCL would benefit from a full year's fuel savings on seven re-gauged vessels and an increased contribution from new shipping trades.

Silvermines jumps 83%

A RISE of more than 83 per cent from £1.5m to £2.7m in profits is reported by Silvermines for 1981. The final dividend is being held at 2p, which brings the total to 3.5p (£p).

The directors say they have continued their policy of investing in new ventures and natural resources, but added that there has been a switch of emphasis to energy production and high technology.

During 1981, the group acquired a 24.7 per cent interest in the overriding royalty on the Kinsale heat exchanger in Ireland. Oil and gas royalty entitlements were bought on prospective acreage in the U.S. and Australia.

The directors report that there was continued strong trading by Angloian Windows, which they say is now the largest supplier of replacement windows and doors in the UK. The contribution from Angloian fell slightly to £1.13m (£1.38m).

The group sold half its holding in Aran Energy, realising a capital profit of £2.6m. There was a substantial increase in royalty income from Magcobor which the directors say helped the increase in operating profits from £385,494 to £378,564.

There was a satisfactory initial trading period for Irish Cold Stores. Net investment portfolio profits rose from £284,043 to £134m. The share of associate profits fell

further efforts to cut costs, and the switching and chartering of ships in and out of trades to match capacity to demand.

Through pleased that OCL had avoided "as much as £25m in difficult circumstances", Sir Ronald said profits did not provide an adequate return on capital employed.

Current cost accounts drawn up for the first time, showed a pre-tax profit of £12.3m (£31.6m) and a return on capital employed of 2.7 per cent (£3 per cent). "In the longer term, higher returns will be needed to justify the risk of re-investment," he added.

This year is expected to be one of consolidation, with OCL aiming to complete the introduction of the new trades and benefit from increased size of operations.

OCL's services now cover most of the Western world, apart from the Americas. The new trades comprise: Europe to Arabian/Iranian Gulf and Far East to the same destination (introduced December 1980); Europe/East Africa (April 1981); and Europe/India and Australia/New Zealand/Gulf (November 1981).

Cominco plunges into losses of CS\$15m

ANOTHER WORLD mining major has gone into the red. Canada's Cominco reports a loss of CS\$15m (£9.9m) for the first quarter of 1982 on sales of CS\$35.3m. This compares with a net profit of CS\$16.3m in the first quarter of last year and the total net profit for 1981 of CS\$70.3m.

Cominco, which is controlled by the Canadian Pacific group with an interest of 53.6 per cent, says that the past quarter's loss reflects depressed prices for lead, copper, silver, gold and potash coupled with higher operating costs.

The company, which is also a leading producer of zinc, incurred a first quarter operating loss at its mining and metals division of CS\$19m compared with a profit of CS\$20.7m a year ago.

The chemical and fertilizer division saw profits fall to CS\$8.5m from CS\$16.3m in the first quarter of 1981.

Because of the current recession Cominco is implementing several cost control programmes, including temporary plant closures to control stock levels. Capital projects are being carefully monitored and where prac-

ticable are being postponed.

Recently reporting mine closures, Cominco said that it would maintain supplies to customers from metal and fertilizer stockpiles. It also said that the copper price was "of concern" in the company's consideration of the big, but low grade, Valley copper prospect in the Highland Valley district of British Columbia.

The values reported by the venture were too low. It gave an average value of stones from the southern section of AK-1 (where mining is to start) of \$11.73 per carat which, it claimed, was supported by assessments from seven out of eight independent valuations.

Even so, the venture is set to become the world's biggest diamond producer in due course and has easily the highest concentration of diamonds.

Down-to-earth valuation of Ashton diamonds

IN THE face of persisting talk Down-Under that the diamonds contained at the huge Ashton Joint Venture (AJV) discovery in Western Australia are of better quality than has been generally realised, comes a latest down-to-earth valuation from the AJV.

The venture's value has assessed a total of 30,000 carats from the northern and southern sections of the AK-1 pipe at a reduced average value of only US\$7 per carat. This valuation

takes into account the currently depressed conditions in the world diamond market and the fact that the bulk of the diamonds are industrial, rather than gem grade.

Such valuations are made in order to assist feasibility studies in the proposed mining operation. Actual prices realised will, of course, reflect market conditions at the time of sales. Even so, the latest valuation is the lowest reported so far.

Another, valuation carried out last quarter by De Beers' Central Selling Organisation (CSO) covered a mixed sample of 19,000 carats from the southern part of AK-1 and gave a better average value of \$7.22 per carat. The higher value reflects an increased proportion of larger stones in the sample.

Previous valuations of AK-1 diamonds have ranged to over \$20 per carat but in February this year CRA, the AJV consortium leader refuted assertions

that the values reported by the venture were too low. It gave an average value of stones from the southern section of AK-1 (where mining is to start) of \$11.73 per carat which, it claimed, was supported by assessments from seven out of eight independent valuations.

Even so, the venture is set to become the world's biggest diamond producer in due course and has easily the highest concentration of diamonds.

The values reported by the venture were too low. It gave an average value of stones from the southern section of AK-1 (where mining is to start) of \$11.73 per carat which, it claimed, was supported by assessments from seven out of eight independent valuations.

Even so, the venture is set to become the world's biggest diamond producer in due course and has easily the highest concentration of diamonds.

Ultramar: A powerful performance based on widespread strengths

Extracts from Mr. Arnold Lorbeer's Statement to the Shareholders and the 1981 Annual Report

You will see from our Annual Report that we did well in 1981. Our sales revenue of £1,392,500,000, cash flow of £136,400,000, before tax profit of £180,200,000 and net profit of £90,700,000 were records for the Ultramar Group. We were able to achieve these results in the face of a world over-production of crude oil which has caused profit margins to weaken and an economic recession which has reduced the demand for refined petroleum products in all the major markets.

On the basis of these results, your Board is recommending a final dividend of 8p per share, bringing total dividends paid out of 1981 profits to 13p per share. The 1981 dividend, together with the relevant Advance Corporation Tax, comes to £20,000,000.

After three years of excellent growth, during which net return on average invested capital has averaged over 25 per cent, it appears that 1982 will be a year of consolidation. Indonesian income is expected to be steady, but Eastern Canadian refining and marketing profits will be adversely affected by lower profit margins. The California division will benefit from the acquisition of Beacon Oil Company. Shipping rates are still low and the level of profitability of the marine division is dependent upon the availability of business in the US preferential trade, Canadian and North Sea production, UK marketing and Caribbean operations should be profitable but will probably not be big factors.

Our financial position is strong and we have again improved our net working capital. We have also been able to continue, and even accelerate our capital expenditure programme. All the signs point to 1984 as the year in which we will double our gas production in Indonesia, produce a lighter mix of petroleum products at the Quebec Refinery, have a new source of North Sea crude oil and be operating a modern fleet of medium sized oil-bulk-ore carriers.

Our most important asset is the people who work for Ultramar. Their dedication and talents are responsible for the continued good results of the Ultramar Group.

	1981	1980	1979	1978	1977
	£ million	£ million	£ million	£ million	£ million
Sales	1,392.5	939.5	1,001.7	595.1	472.7
Cash flow from operations	136.4	100.5	86.3	31.6	26.7
Operating profit before taxation	180.2	128.3	75.4	37.7	24.7
Taxation on operating profit	87.6	52.8	30.1	23.6	10.5
Operating profit after taxation	92.6	73.5	45.3	14.1	14.2
Foreign exchange fluctuations	(1.9)	0.6	1.5	(5.5)	(5.6)
Net profit	90.7	74.1	46.8	8.6	8.6
Earnings per Ordinary Share	84.3p	69.5p	49.2p	7.5p	8.2p
Cash flow (£ million)					
140					
120					
100					
80					
60					
40					
20					
0					
	1977	1978	1979	1980	1981

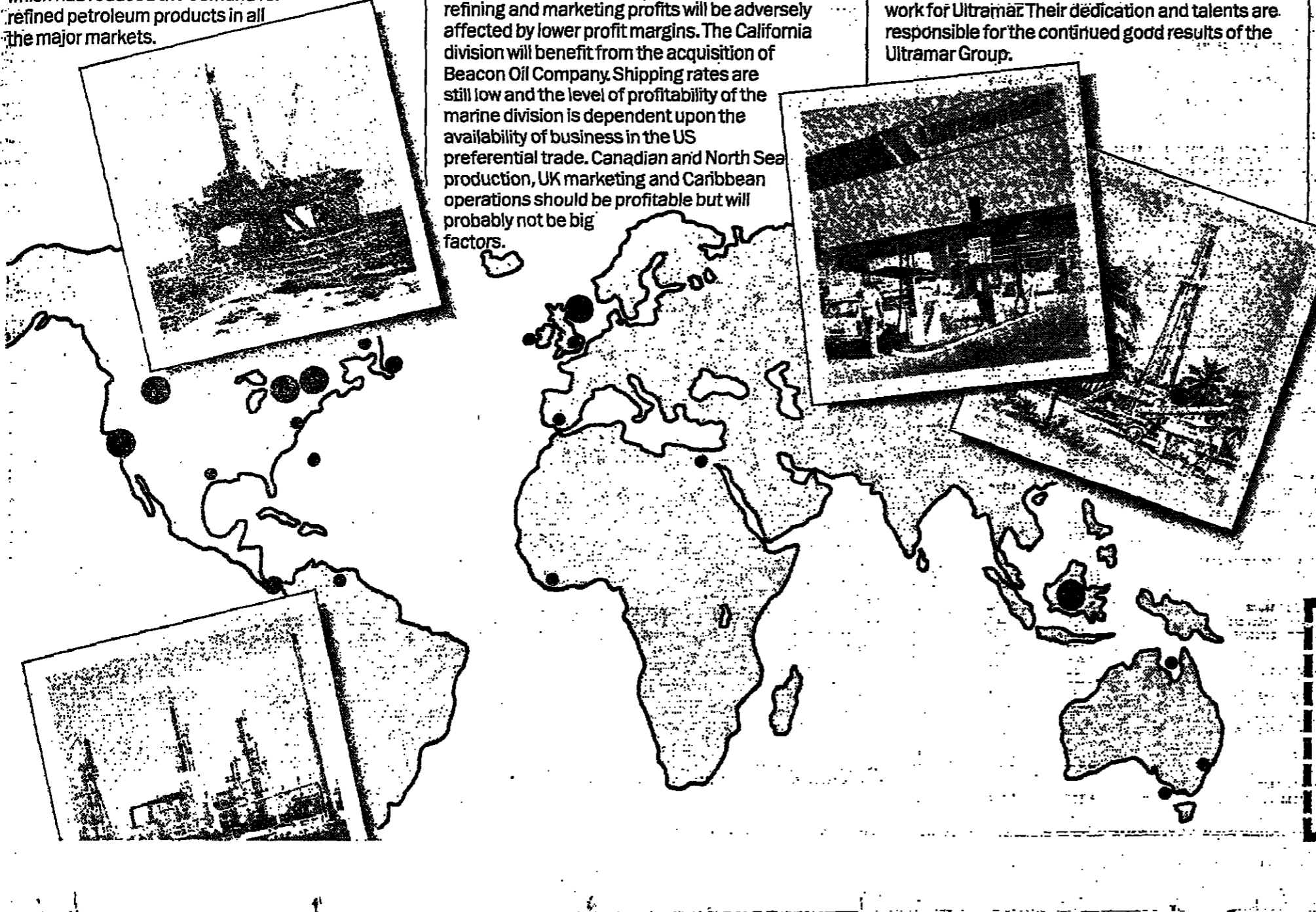


Ultramar
The British Oil Company

The Annual Report was posted to Shareholders on 20th April 1982. If you are not a Shareholder and would like a copy please complete and return the coupon.

Name _____
Address _____

To: The Secretaries, Ultramar P.C., Morgan House, 1 Angel Court, London EC2R 7AL



BIDS AND DEALS

UK COMPANY NEWS

Britannia Arrow bids for Gen. & Commercial

BY DUNCAN CAMPBELL-SMITH

A SINGULARLY unusual condition governed a £15.3m bid by Britannia Arrow Holdings yesterday for General and Commercial Investment Trust, counter-bidding a £13.8m bid by Refuge Assurance agreed with G and C last Friday.

The condition reserved the right of Britannia and its advisers, Lazard Brothers, to withdraw the counterbid "if war is declared or there are major hostilities without a declaration of war prior to 5 pm today."

Apparently that deadline was passed without disruption from the South Atlantic and a proposed share issue which is part of Britannia's bid now stands underwritten by a group of City institutions managed by brokers Rowe and Pitman and Carr Selag.

Britannia is offering shares to the value of 116.92 per cent of G and C's underlying net asset value as and when the bid has become unconditional and Britannia's shareholders have approved its terms. The bidder has set an upper limit of 37.8m new shares for the issue and each will be valued at 42p for the purpose of the bid. Any necessary increase in the bid price to match the 116.92 per cent evaluation will comprise

cash. G and C's net asset value on April 13 was approximately £13.1m, or 245p per share. Britannia's bid on this basis would comprise shares valued at 42p each to a value of 266.5p for each G and C share.

The bid also presents a cash alternative equivalent to 103 per cent of the asset value. On the above basis, this would represent a bid of £13.5m or 252.2p per G and C share.

Refuge is offering shares plus a cash balance if necessary to give G and C shareholders the equivalent of their company's net asset value. Refuge's shares closed 10p higher at 228p, valuing its effective bid at 262p for each G and C share.

Mr Arthur Booth, Refuge's managing director, expressed his surprise at the Britannia bid and announced that his board had no intention of increasing its offer.

However, Refuge's advisers, Charterhouse Japfet, later issued a statement acknowledging that under Rule 42 of the Takeover Code their client was barred from announcing at this stage its offer could not be increased.

Lazard confirmed that it had been in touch with Hill Samuel, which is advising G and C. The bank said it was hoped to secure the Gand C board's recommendation, perhaps as early as Thursday.

Mr Stewart Goldsmith, a director of Britannia, said G and C's acceptance of the Refuge bid indicated a willingness to consider takeover terms and he presumed G and C would recommend the better offer.

"There is no question that there are very good precedents for offering more than the net asset value for an investment trust, even in cash terms," said Mr Goldsmith. "The key for our shareholders will be the relative profits which Britannia can earn over a period of time on the acquired funds relative to any loss which may be made on the disposal of the G and C portfolio."

Britannia said its present intention was to liquidate G and C's portfolio at some stage to help provide cash resources for other activities, including the expansion of Britannia's own investment portfolio. The proposed share issue would also enable the company to broaden its institutional shareholder base.

Britannia's shares closed down 11p at 40 1/2p. G and C put on 13p to close at 248p.

ARC's £12m aggregates takeover

Amey Roadstone Corporation, the construction materials subsidiary of Consolidated Gold Fields, has agreed terms to buy Westminster Gravel, a subsidiary of Royal Bos Kalls Westminster, the Dutch dredging and construction group, for a sum believed to be about £12.5m cash.

The deal will give Amey Roadstone an increased share of the UK dry aggregates market from its present 15 per cent of total sales, according to Mr Alan says the acquisition represents an important stage in reinforcing its long-term commitment to marine dredging.

Westminster Gravel had a turnover of £7.3m in 1981 with pre-interest and pre-tax profits of £946,000. It supplies marine dredged sand and gravel extracted from areas just off the coastlines in the English Channel. Westminster Gravel owns three dredgers, including the Deepstone, the largest aggregate dredger in Europe, and employs about 100 people.

Royal Bos Kalls Westminster said yesterday that the marine aggregate dredging business was a fringe activity for the company. Its involvement dates back to the 1950s, but the company now wants to concentrate its resources and management effort on the main RBW business in civil engineering.

The acquisition is being handled by the ARC Marine company and is the second ARC acquisition in the aggregate market announced this month. Last week the company purchased Blue Circle Industries' aggregates business for £37.6m cash.

Unlike the BCI deal, which involved four other serious contenders, it is understood that there were not any other serious contenders in the Westminster Gravel acquisition.

Sketchley again extends U.S. bid

Sketchley, the linen hire and dry cleaning group, has extended the time allowed for an examination of anti-trust implications under the provisions of Hart-Scott-Rodino legislation but Sketchley's merchant banking advisers in London believe that ARA will be under pressure to come to some form of settlement before May 3 when shares tendered to it may be withdrawn should shareholders wish.

The UK group acknowledges that it faces long odds against a successful conclusion of its own approach but remains convinced that the odds against a Justice Department block on ARA's offer are not so long as to withdraw at this stage.

The costs of maintaining its interest in a bid for Means are rising weekly. Sketchley has arranged a placing of 4m ordinary shares to finance the deal and, with the placing fee rising by 1/2 per cent each week, the arrangement has already cost

Sketchley an additional \$50,000. The agreement, moreover, expires on the last day of this month.

BURTON GROUP

BURTON GROUP, the Top Shop and Dorothy Perkins retail chain, confirmed yesterday that the chairman and chief executive, Mr Ralph Halpern, exercised an option to acquire 100,000 shares at 56p per share. In the accounts for the year to August 30, 1981 Mr Halpern increased his option entitlement from 113,600 to 400,000 shares. The exercise price for the additional tranche of options was 92p, based on the middle market price ruling on the last dealing day before the option was granted.

The chairman's holding of ordinary shares in the last accounts was 148,356 shares

Charterhouse withdraws bid for CCP

Charterhouse Petroleum has withdrawn its bid for CCP North Sea. The company has agreed to sell its interest in the oil company covering the purchase of a 17.1 per cent stake in UK North Sea block 20/8 from Cluff.

A well is due to be started on 20/8 next month. Charterhouse said it has a 9.8 per cent interest in adjoining block 20/2, where oil was found last year.

It said the acquisition of Cluff's stake in 20/8 was a central feature of its proposal to acquire CCP announced February 25. Cluff is CCP's largest shareholder with 29.9 per cent.

Charterhouse said its decision to withdraw its bid for CCP was also influenced by results from CCP's North Sea well 12/26-1, and the below forecast level of oil production from CCP's Buchan field interest in the first quarter of 1982.

CCP's net current assets have seen a significant reduction since December 31, it added. Charterhouse was offering shares and cash worth 189p per CCP share. Tricentrol in a rival bid is offering 208.6p.

Tricentrol's offer document, issued on April 14, said irrevocable undertakings to accept its terms had been given for 15.2 per cent of CCP's shares. In addition Cluff confirmed it supported Tricentrol's offer and would tender its 29.9 per cent interest subject to the lapsing of its existing undertaking to accept the Charterhouse bid.

BATUS DEADLINE IS EXTENDED

Batus, the U.S. subsidiary of BAT Industries, has extended the deadline on its \$362m bid for Marshall Field, the Chicago department store company to 6 pm (Eastern Standard Time) today instead of the previous deadline of April 19.

Batus said yesterday that a total of about 8.5m common shares and 639,000 preferred shares had been tendered by the April 19 deadline. The tender offer price is \$30 net per common share cash and \$54 net per preferred share cash.

The deadline had previously been extended by Batus complied with a Federal Trade Commission request for information about the bid, and under U.S. law this meant that Batus could not purchase any Marshall Field shares until 10 days after it had supplied the FTC with the information.

Expansion at Green's Economiser

TURNOVER AND profits continued to improve in line with expectations at Green's Economiser Group according to the directors. Taxable profits for 1981 moved sharply ahead from £1.7m to £2.32m on higher turnover of £32.13m, against £30.67m for the previous 53 weeks.

The final dividend of this holding company of engineers has been effectively raised from 2.69p to 2.83p net, which gives a higher total of 5.75p (4.93p adjusted).

Earnings per 25p share were given as 22.51p (15.14p adjusted). Second half pre-tax profits improved from £788,000 to £1.47m.

Pre-tax profits for the 12 months were struck after an exceptional debit last time of £204,246, and interest payable of £117,118 (£207,440). However interest receivable of £253,515 (£57,531) was also included.

Tax was higher at £662,983 (£377,963) — the charge was reduced by stock relief provisions of £301,000 (£218,000). Ordinary dividends absorb £565,862 (£485,024).


RILEY LEISURE

THE RECENT rights issue by Riley Leisure, the manufacturer of snooker tables, has been taken up in respect of 71.7 per cent. The balance of the shares have been sold at a net premium of 0.25p in the market for the benefit of entitled shareholders.

Series	Vol.	May	Last	Vol.	Aug.	Last	Vol.	Nov.	Last	Stock
GOLD	3200	8	46	24	60	80	77	AJ543		
GOLD	3200	8	46	24	60	80	77	AJ543		
GOLD	3200	8	46	24	60	80	77	AJ543		
GOLD	3200	8	46	24	60	80	77	AJ543		
GOLD	3200	8	46	24	60	80	77	AJ543		
GOLD	3200	8	46	24	60	80	77	AJ543		
GOLD	3200	8	46	24	60	80	77	AJ543		
GOLD	3200	8	46	24	60	80	77	AJ543		
GOLD	3200	8	46	24	60	80	77	AJ543		
GOLD	3200	8	46	24	60	80	77	AJ543		

Option	Vol.	May	Last	Vol.	Aug.	Last	Vol.	Nov.	Last	Stock
BP (c)	250	111	53	53	53	53	53	53	53	53
BP (c)	250	111	53	53	53	53	53	53	53	53
BP (c)	250	111	53	53	53	53	53	53	53	53
BP (c)	250	111	53	53	53	53	53	53	53	53
BP (c)	250	111	53	53	53	53	53	53	53	53
BP (c)	250	111	53	53	53	53	53	53	53	53
BP (c)	250	111	53	53	53	53	53	53	53	53
BP (c)	250	111	53	53	53	53	53	53	53	53
BP (c)	250	111	53	53	53	53	53	53	53	53
BP (c)	250	111	53	53	53	53	53	53	53	53

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY





ISTITUTO MOBILIARE ITALIANO

FRENCH FRANCS 53,200,000
EUROCURRENCY LOAN FACILITY

MANAGED BY
BANQUE DE LA SOCIÉTÉ FINANCIÈRE EUROPÉENNE
SFE GROUP

PROVIDED BY
MIDLAND BANK PLC
SOCIÉTÉ FINANCIÈRE EUROPÉENNE FINANCE COMPANY N.V.
THE BANK OF YOKOHAMA, LTD
TORONTO DOMINION BANK

AGENT

S.F.E. BANKING CORPORATION LIMITED
SFE GROUP



Banque Nationale d'Algérie
US \$30,000,000
Floating Rate Notes due 1982

Banque Nationale d'Algérie ("BNA") hereby gives notice in accordance with the Terms and Conditions of the US \$30,000,000 Floating Rate Notes due 1982 issued by BNA that the rate of interest for the tenth interest period running from 21st April, 1982 to 21st October, 1982 has been fixed at 16 1/4 %.

By:- Kuwait Investment Company (S.A.K.)
(The Fiscal Agent for the said Notes)

21st April, 1982

Receivers for Weldon and Wilkinson

Weldon and Wilkinson, Nottingham-based dyers and finishers, has called in its Receivers, T. Houghton and Mr J. Doleman, partners in Touche Ross and Co.


Persistent decline in demand and the erosion of margins, coupled with growing imports of fabric and clothing have led to the decision. Reductions in the workforce since earlier this year have not been enough to stem the losses.

The company has 200 employees at present.

Series	Price	%	+	-
Banco Bilbao	348			
Banco Central	341	-2		
Banco Exterior	305			
Banco Hispano	314	-2		
Banco Ind. Ca.	110			
Banco Santander	335	-4		
Banco Urquijo	302	-2		
Banco Vizcaya	353	-3		
Banco Zaragoza	246			
Dragados	165	+2.5		
Espanola Zinc	81			
Fesa	81	-0.5		
Gal. Preciosas	36.5	+0.5		
Hidrota	62.7	-0.3		
Isesara	66	-0.3		
Petrolina	80	-0.7		
Petaluber	89			
Sogefina	8			
Telefonos	89.5	-0.5		
Union Elect.	63.7	+0.2		

U.S. \$150,000,000

Kingdom of Sweden



Floating/Fixed Rate Bonds Due 1991

In accordance with the provisions of the Bonds, notice is hereby given that for the three months interest period from 21st April, 1982 to 21st July, 1982 the Bonds will carry an interest rate of 15 1/2% per annum. The relevant interest payment date will be 21st July, 1982. The Coupon Amount per U.S. \$5,000 will be U.S. \$198.27.

On 12th April, 1982 the Ten Year Weekly Treasury Rate was 14.13 per cent. per annum.

Morgan Guaranty Trust Company of New York
Agent Bank

CONTINENTAL

MICROWAVE HOLDINGS PLC


Telecommunications, broadcast and defence electronics
(Incorporated in England under the Companies Act 1948) (No. 1392228)

Share Capital		Issued and fully paid
Authorised	£294,600	£251,600
	5,400 Ordinary shares of 25p each	5,400 Employee shares of 25p each

In connection with a Placing by Stock Beech & Co of ordinary shares of 25p each at 260p per share, application will be made to the Council of the Stock Exchange for the grant of permission to deal in the whole of the issued ordinary share capital of Continental Microwave (Holdings) PLC (CMH) in the United Kingdom Securities Market. It is emphasized that no application will be made for these securities to be admitted to listing. Shares have been offered to and will be available through the market, subject to the grant of permission to deal in the ordinary shares in the United Kingdom Securities Market. Particulars relating to CMH are available in the Exel Statistical Services and copies of the prospectus may be obtained during normal business hours on any weekday (Bank Holidays and Saturdays excepted) up to and including 4th May 1982 from:

Stock Beech & Co
Warwick Court, Throgmorton Street, London EC2N 2AY.
Bristol & West Building, Broad Quay, Bristol BS1 4DD.
75 Edmund Street, Birmingham B3 3HL.
184a Seabourne Road, Southbourne, Bournemouth BH5 2JB.

This advertisement complies with the requirements of the Council of The Stock Exchange in London.



International Bank for Reconstruction and Development
Washington, D.C.

U.S. \$100,000,000 6 5/8% per cent. Swiss-Franc-Linked Bonds 1989

The following have agreed to subscribe or procure subscribers for the above Bonds:

Swiss Bank Corporation

Credit Suisse

Union Bank of Switzerland

The Council of The Stock Exchange has admitted the Bonds to the Official List, subject only to the issue of the Bonds. The issue price of the Bonds is 100 per cent. Particulars of the Bonds and the issuer are available in the statistical service of Exel Statistical Services Limited and may be obtained during usual business hours on any weekday (Saturdays excepted) up to and including 6th May, 1982 from the brokers on the issue:

Cazenove & Co.,
12 Tokenhouse Yard,
London EC2R 7AN.

Flower & Pitman,
City Gate House,
39-45 Finsbury Square,
London EC2A 1JA.

W. Greenwell & Co.,
Bow Bells House,
Broad Street,
London EC4M 3EL.

21st April, 1982

LI
st
ou
of
Br
as
bo

 10
G
W
11
D
pe
cu
to
fr
m
da
ba
mi
Ar

Take
tech
c

TECHNOLOGY

EDITED BY ALAN CANE

IMI
for building products, heat exchange, fluid power, special-purpose valves, general engineering, refined and wrought metals. IMI plc, Birmingham, England

Centre to ensure safety of nuclear pressure vessels

BY DAVID FISHLOCK, SCIENCE EDITOR

A NATIONAL validation centre for the inspection of nuclear pressure vessels will be set up at Risley, Cheshire, later this year, under the aegis of the UK Atomic Energy Authority. Teams responsible for the initial and in-service inspection of the 1,100, 435-tonne steel pressure vessels for Britain's nuclear power programme will have to be trained, and the inspectors and their techniques approved, by this centre before their results are accepted by the government's nuclear inspectors.

This centre, funding of which is now being discussed by the Department of Energy and the Central Electricity Generating Board, is one major consequence of the latest report of the Marshall Study Group on the integrity of pressure vessels for the pressurised water reactor (PWR).

It will be equipped with full-scale components of the pressure vessel for Britain's proposed 1,100 Mw PWRs, up to 14 inches (35cm) thick. These parts will be deliberately flawed with "cracks" down to the minimum size believed of consequence during the 40-year life of the reactor.

In preparation, UKAEA metallurgists led by Dr Roy Nichols, head of the Risley laboratories, have been developing a "whole technology of creating cracks", to quote one British authority. The pressure vessel is one of three barriers preventing escape of high levels of radioactivity in a nuclear reactor accident. The others are the cans which seal nuclear fuel, set inside the pressure vessel; and the prestressed concrete containment enveloping the pressure vessel and other parts of the nuclear steam supply system. One task of the pres-

sure vessel is to ensure that the fuel remains adequately flooded with coolant at all times.

The UKAEA yesterday published the second assessment of the integrity of PWR vessels by the study group headed by Dr Walter Marshall, UKAEA chairman and including several of Britain's top metallurgists. The report went to the Nuclear Installations Inspectorate last month.

Two significant "political" differences distinguish the latest report from the first, published in 1976. One is that it has been published in full, and therefore contains considerable information previously regarded as commercially confidential to Westinghouse Electric—as licensors of the nuclear steam supply system Britain is proposing to buy—about the behaviour of the steel under different operating conditions.

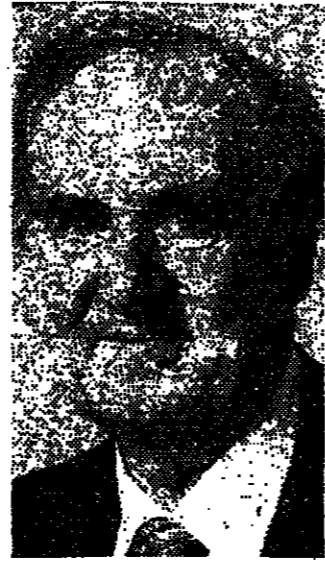
The other "political" difference is that the conclusions of this report have the unqualified support of Sir Alan Cottrell, a former chief scientific adviser to the Government and the man who validated the pressure vessel design for Britain's present nuclear reactors.

Shortly after the accident to a PWR on Three Mile Island in 1979, Cottrell released a letter written to the Prime Minister expressing his fears about pressure vessel integrity. Dr Marshall recognised that, if Cottrell's views were not to become a major weapon in the hands of opponents of the CEGB's Sizewell B PWR project, his expert committee must do more to satisfy Cottrell's remaining reservations.

The 57 "essential" recommendations of the new report (and another 26 "desirable" recommendations) tacitly acknowledge that Cottrell was right. They also acknowledge



Dr Walter Marshall, UKAEA chairman, recognised that his committee had to satisfy the remaining reservations



Sir Alan Cottrell, former chief scientific adviser to the Government, appreciates "the significant changes"

that in certain respects the technology has considerably improved since 1976; and in others, that earlier fears have proved unfounded.

In an exchange of correspondence with Marshall, published yesterday, Cottrell says he appreciates the "many significant changes" since the 1976 report.

now being made, for example in Japan and France, crack growth rates are much lower than was assumed by the study group in 1976. They can be kept low enough never to become dangerously large during the lifespan of a reactor vessel.

This would, nevertheless, be verified at intervals during the vessel's life (see accompanying sketch). The crucial question was whether cracks of a certain size could, in fact, be detected with a high enough degree of certainty, both initially and in service.

The OECD mounted a major exercise called PISC in which dozens of teams examined the same specially-flawed specimens of steel by one carefully specified U.S. method of ultrasonic inspection. The results, to quote one

member of Marshall's study group, "gave everybody a bit of a shock." Standards varied considerably and fell, says Cottrell, "well below what was expected in principle."

Britain initiated a new exercise, nicknamed "mini-PISC" in which France and West Germany took part. Some of Europe's best teams were invited to repeat the task using the best method of inspection they knew. For example, Harwell used a new method called time-of-flight ultrasonic inspection it has been developing. The newer techniques proved more sensitive in finding small cracks and much more reliable.

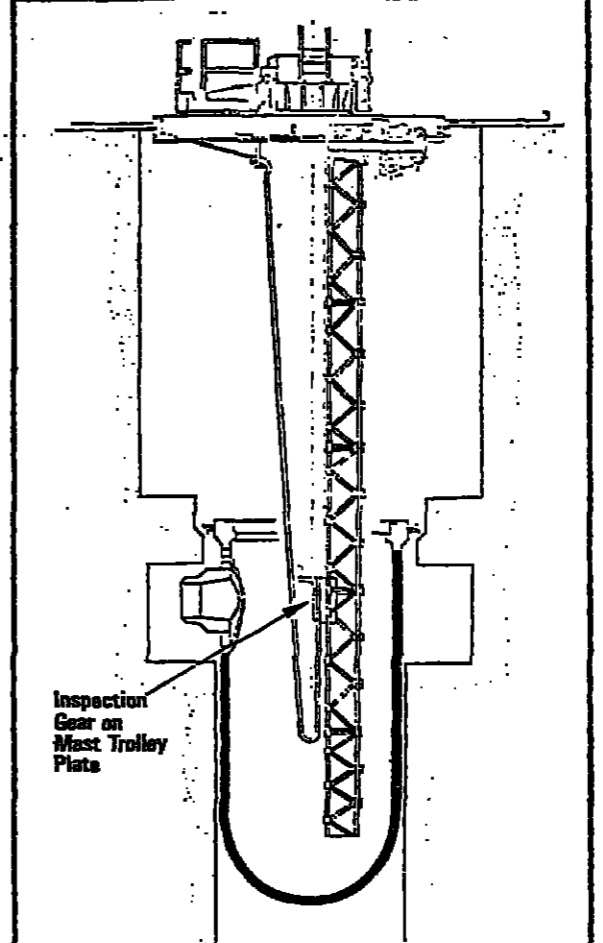
The study says that the likelihood of inspection failing to find cracks of significant size in the pressure vessel is "exceedingly remote."

Given these newer techniques, correctly used, the study calculated the probability of failure in the class of pressure vessel the National Nuclear Corporation proposes to buy for Sizewell B at less than one in a million per year.

But it believes the vessel should be inspected more frequently once it has entered service, especially in the early years of its life, than is currently called for by the U.S. ASME XI specification.

The study also recommends the use of an acoustic emission test as a way of detecting cracks while the vessel is being subjected to hydrotest at pressures of up to three times its normal operating pressure. This test listens for the faint creaks emitted by metal under severe strain—a potentially important way of detecting defects of the order of 1 in deep.

An assessment of the integrity of PWR pressure vessels. UKAEA, 1982.



The Arrangement Adopted For The Automated Ultrasonic & Visual Inspection Of PWR Vessels

The same automated inspection techniques, sketched here, should be used for pre-service "finger-printing" of the pressure vessel and for in-service inspection

Tough at the top for Hell

IT'S HELL at the top—at least, that is how the West German manufacturer of colour scanning equipment sees its position in the UK market.

Its chief competitor is, of course, Crosfield Electronics which has made a virtue (a hat-trick of Queen's Awards for Export) of selling its machinery overseas.

Now, Hell has launched a new scanner—the 399—to fit between its small CC99 compact scanner and its high performance DC350.

The machine, the 399, costs between £80,000 and £90,000 and features laser, multi-colour and programmed colour corrections.

Colour scanners are essential in colour printing technology. They replace all the time-consuming and messy equipment required to carry out traditional colour separation work and make it possible to retouch and carry out colour corrections automatically.

Hell claims that at maximum feed rate and using the multi-colour feature, the recording time for four colour separations in A4 format is five minutes.

Details of Hell's equipment on 01-648 7090.

Infra-red imaging helps spot heat loss

THE TECHNOLOGY of infra-red thermal imaging, which advanced rapidly through image-intensifier techniques developed by the U.S. for night-vision use during the Vietnam war, has been taken a step further through the co-operation of a British company with an American partner.

Darnel Instruments, a small company in Evesham, Worcestershire, has marketed new equipment in two versions, which it believes will greatly improve airborne surveillance at night and in poor weather conditions, and also provide a new tool for industry.

Although this type of equipment has been used largely for military and security purposes its industrial applications are increasingly important, particularly in relation to energy saving. This is for identifying and quantifying heat loss from buildings, but perhaps, more

importantly in "seeing" temperature variations in industrial processes.

It is estimated that machine energy inputs can be lowered by as much as 25 per cent in some industries, notably paper and plastics manufacture, while there are important applications in petrochemicals, atomic energy and welding.

Darnel claims that its new equipment is the first commercially available high-resolution infra-red system with direct television output for airborne field use.

"The combination of a wide field of view, TV compatibility, high resolution and ease of operation makes Infravision an excellent night vision system," the company said. Discussions with UK military authorities are taking place. It is suggested that power failures and grid breakdowns can be avoided by airborne infra-red inspections of power lines and substations to pick out faults.

The claimed superiority of the Infravision system is based largely on the provision of its key element, the optics and detector package, by FLIR Systems of Portland, Oregon. It takes its name from the abbreviation of Forward Looking Infra-red (FLIR).

Darnel believes that a vital requirement of its equipment is television compatibility, with direct interfacing of the

sensors' output with standard commercial components, such as computerised video processing, video tape recorders and telemetry data links.

This direct interface is not easily possible in the parallel scanning system, commonly used in military systems, and Darnel therefore adopted an alternative approach—serial scanning.

"Serial scanning facilitates efficient use of the detector. It requires only a single channel of video processing, and this can be achieved with less electronics. This results in less cost and lower maintenance than parallel-scanned common module systems," the company said.

A further choice for Darnel was required between two serial scanned FLIR designs, one using multiple detectors to scan small apertures, or single detectors scanning large apertures and large optical beams. Moreover, it is claimed by FLIR systems that much of the maintenance and difficulty in obtaining component parts for other high performance FLIRs have been engineered out of its package.

For simplicity, a single or double detector system was adopted, avoiding a complex electronic time-delaying network required for a large number of detectors, and the additional cost and reliability problems.

"The mechanical and optical design was carried out, keeping simplicity as a primary requirement and keeping the number of unique parts as few as possible," Darnel said. It claims that repairs could generally be carried out in any well equipped aviation electronics facility. "The Infravision sensor is one of two orders of magnitude simpler in complexity and price than any other comparable thermal imaging system with equal performance," the company said.

LORNE BARLING

Talk to
PERA about
TRAINING
for FOREMEN
The food industry leaders do!
PERA TRAINING Production Engineering Research Association
MELTON MONBAY LEICESTERSHIRE LE13 0PE
Tel. (0664) 84133 Ext. 329 or 380

Today fiction is becoming reality, and the communications revolution is reshaping the way we live. In the forefront of that change is Gwent, the new centre of Britain's high technology industry. Why have so many world leaders like Inmos, Mitel, Plessey Marine and Ferranti chosen to set up their new factories in Gwent? Gwent has first class communications by rail and road. London is only ninety-three minutes by high speed train, and Birmingham is just ninety minutes away by motorway. Heavy investment in high-tech education in Gwent Colleges gives firms a head start when it comes to recruitment. As the most successful companies have proved, a good environment is essential to efficiency. And people like living in this attractive corner of Britain. With factories ready now, and sites available for specialist developments, Gwent is proving a powerful magnet for firms with the future in mind.

the future starts today in Gwent

Take a look at Gwent, the new high-tech centre of the United Kingdom.

Please send me full details of Gwent's services to help the expansion or re-location of industry. FT/2

Name _____
Company _____
Position in Company _____
Address _____ Telephone _____
Interest in Property: _____,000 square feet, Site: _____ acres
Financial Assistance: _____ Send this coupon to: Mr. Gordon Probert
County Planning Officer, County Hall, Cwmbran, Gwent NP4 2XH

THERMOCCELL
ROOF LIGHT INSULATION
For full details phone: Tom Allison on 0904 53651
Somehow House, York YO1 2NP

SWIMMING POOL
Solar Heating
An effective solar heating system for your swimming pool developed jointly by Robinsone and G...
Robinsone
Dept. FT, Robinsone House, Watford Ind. Est., Watlington, Herts. TW20 0T77

NEW PRODUCTS INTERNATIONAL
A new monthly publication to keep you abreast with the very latest new product developments worldwide. or details of a FREE TRIAL offer, write today.
New Products International
Dept. FT
15 Seivage Lane, London NW7 3SS

Easier life for the telephone repair men

USING ONE of the new breed of semiconductor chips that is able to generate speech from digital circuits, Teradyne has been able to make life easier for telephone repair men.

Teradyne has for some time offered a computer-based telephone line test system which automatically tests, each night,

each subscriber line to determine its condition.

The faults are printed out centrally and often it is possible, claims the company, to rectify a fault even before the subscriber becomes aware of it.

The new speech option Teradyne is offering allows the digitised results of the tests to be

converted to speech signals to be heard on demand when the repair man rings in from a remote point.

Using a special handset equipped with keypad he calls a special number, keys a simple command and the system, called 4TEL, immediately carries out the required line tests.

PUBLIC NOTICES

BUCKINGHAMSHIRE COUNTY COUNCIL
The Buckinghamshire County Council announces that the interest rate on their Variable Rate Redeemable Stock 1982 for the period 21st April 1982-21st October 1982 is 7.5125 being equal to 4% per annum above the average six month sterling deposit rate offered on or about 10.00 am on the 20th April 1982.

NORTHAMPTONSHIRE C.C. BILLS
£12m Bills from 21.4.82 to 21.7.82 at 13.203125%. Application £62.5m. £12m outstanding.

KNOWLESLEY M.C. BILLS
£1m Bills from 21.4.82 to 21.7.82 at 13.24%. Application £9.5m. £3m outstanding.

BARNESLEY M.C. BILLS
£2.85m Bills from 21.4.82 to 21.7.82 at 13.14%. Application £15.75m. £5.6m outstanding.

EAST SUSSEX C.C. BILLS
£3m Bills from 21.4.82 to 21.7.82 at 13.14%. Application £27.75m. £7m outstanding.

BOROUGH OF BLACKBURN BILLS
£0.5m Bills from 14.4.82 to 14.7.82 at 13%. Application £0.9m.

GLASGOW DISTRICT COUNCIL
Bills issued 21.4.82 £3.5m @ 13.14%. Maturity 21.7.82. Applications £24.5m. Bills outstanding £21.5m.

GRIMSBY S.C. BILLS
£0.35m Bills from 21.4.82 to 21.7.82 at 13.14%. Application £2.2m. £0.35m outstanding.

CENTRAL REGIONAL COUNCIL BILLS
£2.5m Bills from 21.4.82 to 21.7.82 at 13.14%. Application £18.5m. £12.5m outstanding.

CIVVY C.C. BILLS
£2m Bills from 20/4/82 to 20/7/82 at 13.14%. Application £8.25m. £10m outstanding.

PERSONAL

FACT
Still one of the leading unsolved health problems in the world —
DIABETES
Join us - Help us Support us
BRITISH DIABETIC ASSOCIATION
10, Queen Anne Street
London W1M 0BD

ART GALLERIES

LEFEVRE GALLERY, 30, Bruton St., W1, 01-493 1573. AN EXHIBITION OF HOWARD BUKA, 1975-1976. Mon-Fri 10-5, Sat. 10-1.

WHITECHAPEL ART GALLERY, Whitechapel High St. 377 0107. TONIE ALLEGRETTI, 2 May. FRIDA KAHLO Sun-Fri 11-5.30. Gt. Sat. Free.

DAVID CARRITT LTD., 15, Duke Street, 1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st. 152-1525. Unit 30 April. Mon-Fri 10-5.

FIELDSTONE, 63, Queen's Road, NW6, 01-585 5600. PICTURES FROM LOWE LARTIN—JIM GILBERT.

CLUBS

EVE has petitioned the others because of a policy of fair play and value for money. Served from 10-3.30 am. Disco and top musicals. Glamorous hostesses. Excellent food/drink. 185, Regent St. 734 0587.

CLASSIFIED ADVERTISEMENT RATES

	Per line	Single column
	£	£
Commercial and Industrial Property	8.00	27.50
Residential Property	8.00	20.00
Appointments	8.50	29.00
Business, Investment Opportunities	8.50	29.00
Businesses for Sale/Wanted	8.50	29.00
Personal	6.00	20.00
Motor Cars	6.00	20.00
Hotels and Travel	6.00	20.00
Contracts and Tenders	8.00	27.50
Book Publishers	—	net 12.00

Premium positions available.
(Minimum size 30 column cms)
£8.00 per single column cm extra.
For further details write to:
Classified Advertisement Manager
Financial Times, 10 Cannon Street, EC4A 3BY

FAIREY MARINE GROUP
Design and Build High Quality, High Performance Patrol Boats, Work Boats, Military Boats and Lifeboats
—Hamble in G.R.P.
—Gosport in Al.
—East Cowes in Steel
+ Fairey Exhibitions
Members of Fairey Holdings Ltd.

(The Queen's Award for Export Achievement)
Roy Manufacturing Co. (Fashions) Ltd.
It is honoured to receive
The 1982 Queen's Award for Export Achievement
Leading Manufacturers, Wholesalers and Exporters of Dresses, skirts, blouses, tops, knitwear, leather garments and children's wear.
ROY'S CORNER, CENTRAL HOUSE,
WHITECHAPEL HIGH STREET, LONDON E1 7PE
Telephone: 01-247 9995
Telex: 888767

The difference between knowing your market and winning the business.

You can get to know the market through desk research and advertising. Winning the business means getting to know your customers, and their needs. It's all the difference between being in the market... and being seen in the market-place. It's summed up by a company called ITF—Industrial & Trade Fairs Limited.

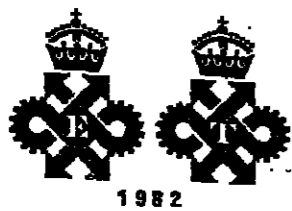
You may know we are the world's largest, and the most experienced, independent exhibition organisers. You may be unaware of the enormously wide range of markets our events cover. Or how cost-effective their market-place coverage is—through Europe, the Americas, USSR and Far East markets.

Our knowledge of your market puts you in touch with some of the world's best-attended shows, which your prospective customers rely on to make their buying decisions.

To realise the full potential of ITF shows in the UK and overseas, simply contact:

John Legate,
Industrial & Trade Fairs Ltd,
Radcliffe House, Blenheim Court, Solihull, West Midlands, B91 2BG. Telephone: 021-705 6707. Telex: 337073

Your market is our business.



The Queen's Awards FOR EXPORTS AND TECHNOLOGY

EXPORT ACHIEVEMENT

A substantial and sustained increase in export earnings to a level which is outstanding for the products or services concerned and for the size of the applicant unit's operations

Aerocoldform: The company manufactures cold extruded mild steel components for use in the manufacture overseas of tractors and other vehicles, the main use being for piston pins and tracklink bushings. Exports go to the U.S. and West Germany.

Aircraft and Instrument Demisting: This very small company (six employees) manufactures a demist filter for night vision goggles and sights and anti-mist and frost coatings for glass substrates. These are in use with civil and military aircraft, tanks and other transport and were used on Apollo and Sky-Lab. 96 per cent of the £4m turnover comes from overseas sales.

Aircraft Furnishing International: A medium-sized company manufacturing passenger seats for aircraft. It has had outstanding success with a lightweight mark of modular design introduced in 1977 and now exports mainly to Hong Kong, U.S., Indonesia, Malaysia, Sweden and Philippines. An Award winner in 1968 and 1969.

Alvis: A United Scientific Group company, Alvis is a leading British manufacturer of armoured vehicles, and its Scorpion range is recognised worldwide. Over half the company's output is exported with sales to approximately a dozen countries.

Aston Electronic Developments: Manufactures broadcast television equipment, in particular a video character generator, which is now available with over 150 matching national fonts (character sets). The keyboard

can be purchased in 16 different languages and the product is sold chiefly in Europe, Scandinavia, Australia and South Africa.

Aviation Traders (Engineering): This subsidiary of Aer Lingus overhauls, repairs and maintains aircraft and aircraft components owned or operated by overseas companies. An Award winner also in 1981, the company provides its services to customers in 17 countries.

BICC Power Cables: A major UK manufacturer of copper and aluminium conductor electric cable for power distribution up to 66 kV, as used in power stations, mines and railways and in industry and construction projects. Award winner in 1976.

BIS Software: This company has concentrated on the development of international banking software and its systems have been sold to some 47 overseas countries. Award winner in 1981.

Ballantyne Sportswear: A member of the Dawson International Group manufacturing ladies' and mens' quality knitwear of which 75 per cent is made of pure cashmere and the balance of new wool. Italy is the major export market with Japan the most rapidly expanding market. Award winner in 1967.

Baxter Fell Northfleet: Manufacturers of modular shopfitting equipment — shelving, counters, refrigeration cabinets — steel prefabricated components and ancillary products. Supplied in kit form for easy assembly by local unskilled labour. Principal markets are the Middle and Far East and North and West Africa.

Beaufort Air-Sea Equipment: A member of the BTR Group designing and manufacturing life rafts and life jackets, specialised flying clothing, immersion suits, survival suits, anti-gas suits and submarine escape suits. It has associated companies in Australia, Canada and the U.S. and exports to 37 countries worldwide.

Bibby Line: One of the leading UK shipowning companies achieving increased earnings despite the difficult trading conditions in the shipping industry. It is concentrating increasingly on the more technologically sophisticated side of the market. The company, which operates

worldwide, were winners of the Award in 1972 and 1976.

The Aircraft Group of British Aerospace: The group consists of six manufacturing divisions producing both civil and military aircraft. Notable programmes include the Harrier, Hawk, Tornado, Jaguar, Airbus wings, BAC 1-11, 148, 748, 125 and Jetstream 31. The group also provides defence support services in Saudi Arabia and Oman. Over 50 countries have purchased its products.

Butterworth Systems (UK): A subsidiary of Esso, the company manufactures and maintains marine and shore-tank cleaning equipment. It has also recently commenced the manufacture of high pressure water jetting equipment. The company has regularly exported to various European and Scandinavian countries and the U.S. and has recently obtained orders in Spain.

The Germiston Works of Cape Boards and Panels: Manufacturers of non-combustible, asbestos-free boards and panels for shipbuilding construction and high technology industrial markets. Exports from Germiston are worldwide but principally to European and Comecon countries and North and South America. Cape Boards and Panels received the Technology Award in 1980.

Claridge Mills: A small firm, weavers of wool, silk, cashmere, etc., cloth and rugs and scarves of the same materials. Has flexible production facility which enables it to produce large or small quantities to suit customers' requirements. Export markets are the Far East, North America, Western Europe and Australia.

Coin Controls: This company manufactures coin handling mechanisms for the amusement and vending industries. About 80 per cent are made for use with foreign coins. Exports go to some 19 countries.

Comfort Hotels: Of the 27 hotels which the company operates in the UK and overseas, 14 in the two- and three-star categories are located in the London area and are the subject of the Award. The largest number of foreign guests is from Germany, Sweden, South America, U.S. and Switzerland and new business has been obtained from

several other markets, especially the Far East.

Magnetic Media Manufacturing: Division of Control Data: Established in Wales in 1973, this subsidiary of the American Control Data Corporation manufactures tape, disc packs and cartridges for computer systems. It is one of the three leading suppliers in Europe/Scandinavia and now also exports to 22 other countries worldwide. An Award winner in 1978.

Coopers (Metals): The company exports reclaimed iron and steel scrap to a variety of European countries, notably Spain, and also to India and the Far East.

Cummins Engine: This prominent manufacturer of diesel engines is the UK subsidiary company of Cummins Engine in the U.S. It exports in great volume across a power range of 150-1,600 hp to all parts of the world, major markets being the U.S., South America and the Middle East.

The Equipment division of Dasic International: This division's products are designed for use on marine tankers and must comply with internationally agreed regulations for the control of pollution and to ensure safety. The products include permanently fixed crude oil washing equipment, portable



Mr Tony Tantram, managing director of City Technology, with a tray of oxygen sensors. The company has won the Queen's Award for technological achievement in the development of the sensors which are used mainly in energy conservation and medicine.

several other markets, especially the Far East.

Magnetic Media Manufacturing: Division of Control Data: Established in Wales in 1973, this subsidiary of the American Control Data Corporation manufactures tape, disc packs and cartridges for computer systems. It is one of the three leading suppliers in Europe/Scandinavia and now also exports to 22 other countries worldwide. An Award winner in 1978.

Coopers (Metals): The company exports reclaimed iron and steel scrap to a variety of European countries, notably Spain, and also to India and the Far East.

Cummins Engine: This prominent manufacturer of diesel engines is the UK subsidiary company of Cummins Engine in the U.S. It exports in great volume across a power range of 150-1,600 hp to all parts of the world, major markets being the U.S., South America and the Middle East.

The Equipment division of Dasic International: This division's products are designed for use on marine tankers and must comply with internationally agreed regulations for the control of pollution and to ensure safety. The products include permanently fixed crude oil washing equipment, portable

water cleaning machines and portable water/air-driven gas freeing/ventilating fans. The division has 14 export markets covering Europe, Scandinavia, Singapore, Australia and the U.S.

Dowdy Mecco: This member of the Dowdy Group manufactures heavy-duty conveyors for the mining industry which it exports to some 17 countries throughout the world. In recent years it has achieved very substantial sales to China.

Dreamland Electrical Appliances: This company is the largest British manufacturer and exporter of electric blankets. On a smaller scale it also manufactures and exports fire detection equipment. From a strong domestic base, the company has steadily increased exports year by year and now sells its products in Europe, Australia and South Africa, with some local manufacture in New Zealand.

The Marine Loading Arm division of EMCO Wheaton UK: This division manufactures specialised loading equipment for the transfer of liquids and liquefied gases at ports and harbours. A subsidiary of Emco of Canada, it exports to about 70 countries in all parts of the world, with recent notable successes in Saudi Arabia, India, Philippines and the Nether-

lands.

Fabrikat Industries: This medium-sized company has progressed from manufacturing lighting columns to fabricating steel poles and offering complete packages for power distribution requirements. Exports are made to the Gulf States, Nigeria, Cyprus, Hong Kong, Jordan, Eire, Kenya, Iraq, Saudi Arabia and Malawi.

Fairey Allday Martine: This subsidiary of Fairey Holdings designs and manufactures aluminium, glass fibre and steel boats up to 30 metres long, major clients being Government and military authorities and commercial operators. It exports mainly to Africa, the Far East and the Middle East with a major new market in the U.S.

The Display Group of the Navigation Systems Department of Ferranti: This small display group designs and assembles the Combined Map and Electronic Displays (COMED) installed primarily in military aircraft. The system has achieved outstanding success both in Europe and the U.S., with more recent entry to India.

Donald Fisher: A small member of the Distillers Company which specialises in adapting its packaging for particular markets. Export sales are worldwide with the main volume going to Central and South America.

Flymo: a member of the Electrolux group of Sweden, is a well-known manufacturer of lawnmowers. It exports to more than 80 countries in all parts of the world including 12 new markets developed since 1978.

Peter Fraenkel and Partners: A firm of consulting engineers whose overseas work is principally in connection with the planning, design and construction supervision/management of works in ports and harbours, dockyards, coast protection, inland waterways, roads, bridges etc., plus associated mechanical and electrical services. The partnership is currently active in Hong Kong, Thailand, Malaysia, India, Egypt, Nigeria and Africa.

GEC Electrical Projects: This subsidiary of the General Electric Company specialises in the design, manufacture, installation and commissioning of complete electrical systems incorporated in a wide variety of

industries including metals and mining, marine, rural electrification and airfield projects. Contracts are taken in many countries, with major current work in India, the Middle East, South Africa, Nigeria, Central and South America.

GEC Turbine Generators: This GEC subsidiary manufactures steam turbines and associated generators for fossil-fired and nuclear power stations. It undertakes the design and supply of complete thermal power stations. Award winner in 1977, 1980 and 1981.

Halse International: A firm of consulting engineers specialising in public health engineering, water supply and marine and harbour works. Its principal export markets are Iraq, Libya and Saudi Arabia in each of which territories local offices have been established.

Head Wrightson Machine Company: This company, part of the Davy Corporation, designs, supplies, installs and commissions strip processing and finishing equipment, tube mills and auxiliary equipment for the metals industries. Export markets are in East and West Europe, Scandinavia, India and South Africa. It has also recently obtained a large contract in Mexico.

Henderson Busby Partnership: Consulting engineers specialising in transportation and having an internationally recognised expertise in railway consultancy. The firm has worked for over 120 years in the consultancy profession in some 72 countries worldwide.

Holborn Law Tutors: An independent law college providing full-time degree and professional training for UK and overseas students. The college exports its services to some 15 countries, mainly in South East Asia and Africa.

R. G. Holland and Co.: Manufacturers of ferro-chromium for use in the production of steel. It exports to many countries in Western and Eastern Europe and also to the U.S., Australia and the Far East.

Hughes Tool Company: This subsidiary of Hughes Tool Company of the U.S., manufactures specialised tools and equipment for the oil, gas, mining, water-well and construction industries. It exports to some 70 countries in all parts of the world. The

company was an Award winner in 1980.

Rumeltek Medical: Designs, manufactures and markets electromedical and electronic equipment for use in hospitals and for homecare. Products include bloodflow and focal heart monitoring and deflection equipment. Over 85 per cent of output is exported to a dozen countries, covering Western Europe, U.S., Canada and Japan.

Incinerator Company: Designs, manufactures and installs incinerators in compliance with environmental emission standards. Exports have been made to 28 countries in the past three years, mainly in the Middle East, Far East and Africa.

Instrument Colour Systems: The company markets a computer-based colour measuring system used within the textile, paint, plastic printing and other colour based industries. It is exporting to more than 27 countries including Japan, the Far East and Australia.

James Marine Services: A small servicing company (21 employees) that provides marine machinery, equipment and essential spares for deep-sea merchant shipping fleets. Approximately 85 per cent of turnover is exported to more than 20 countries.

Johnson Matthey Chemicals: A leading manufacturer and exporter of catalysts, metallising preparations and a variety of high purity and specialty chemicals. It is also a major refiner of gold and silver, producer of bullion bars as well as licensors of chemical processes and trades with over 100 countries.

Johnston Pipes: A small company manufacturing glass reinforced plastic pipes which are much lighter than traditional steel or concrete pipes. Regular sales are made to the Middle East and Eire with Nigeria and Hong Kong as new markets.

Kodak: This UK subsidiary of Eastman Kodak of the U.S. is well established as one of the leading exporters of photographic materials and equipment, with exports concentrated on Western Europe. The company won Awards in 1970 and 1978.

Landis Lund: This subsidiary of Litton Industries of California manufactures large custom-

Continued on next page

THERMAL SYNDICATE p.l.c.

MANUFACTURERS OF VITREOUS SILICA, FUSED MAGNESIA AND OXIDE CERAMICS AND RECIPIENTS OF

The Queen's Award for Export Achievement in 1977
is honoured to receive
The Queen's Award for Technological Achievement

TSL Thermal Syndicate p.l.c.
P.O. Box 6, Neptune Road,
Walsend, Tyne and Wear, NE28 6DG. Telephone: 0632-625311
Telex: 53614

AVIATION TRADERS (ENGINEERING) LTD.

are proud to receive the Queen's Award for Export Achievement
for the second successive year

TOTAL AIRCRAFT SUPPORT

Twenty First Street,
Stansted Airport,
Stansted,
Essex CM24 8RE. Tel: 0279 870991
Telex: 81422

An Aer Lingus Enterprise

DONALD FISHER LTD.

ARE PROUD TO RECEIVE THE

The Queen's Award for Export Achievement

SUPPLIERS OF

"YE WHISKY OF YE MONKS"
DE LUXE SCOTCH WHISKY

IN THE UNIQUE HAND-THROWN STONWARE FLAGON

11 Maritime Street,
Leith,
Edinburgh EH6 6SW

Tel: 031 554 4388 Telex: 727400
Cables: Kingfisher Edinburgh

BIS SOFTWARE LIMITED

A member of the Business Intelligence Services group of companies are proud to announce that they have received the

QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1982
their second award for export achievements

with
MIDAS

a computer-based money management system

BIS Software thank the 237 international bank branches and companies in 47 countries who have chosen MIDAS

BIS Software Limited

Registered Office:
York House, 199 Westminster Bridge Road, London SE1 7UT
Telephone: 01-928 3551 Cables: BISMIDAS LONDON SE1
Telex: 298607

NATIONAL
LEADER IN THE FIELD

**manufacturers of oilfield
drilling equipment**

National Supply Company (U.K.) Limited

Registered Office: Cheadle Heath, Stockport, Cheshire,
England SK3 0SA Tel: 061-428 0755 Telex: 667005
Sales Office: 76 Jermyn St., London, England SW1Y 6NP
Tel: 01-930 1055 Telex: 918423

HUGHES TOOL COMPANY LTD.

is proud to have received
**THE QUEEN'S AWARD FOR
EXPORT ACHIEVEMENT 1982**

We would like to express
our gratitude to our employees
and customers for their contribution
to this success

AMF House, 25/28 Old Burlington Street
London W1X 1LB
Tel: 01-439 6371 Telex: 25749
A wholly owned subsidiary of the Hughes Tool Co.,
Houston, U.S.A.

Redland Automation Ltd.,

is honoured to receive the

**Queens Award for
Export Achievement**

Redland Automation are the
leading manufacturers of electronic
and instrumentation equipment used
in the Traffic Control, Petrochemical
and Water Supply Industries.

The company has facilities in the UK and the USA and a
worldwide network of agents and distributors.

Redland Automation Ltd,
King's Worthy, Winchester,
Hampshire, SO2 3QA
Tel (0962) 883200 Telex 47189
a member of the Sarasota Group of Companies

Shackleton Engineering Limited

DESIGNERS AND MANUFACTURERS OF ALL TYPES OF
INDUSTRIAL GEARBOXES

Wish to thank customers worldwide, suppliers and the company
personal for making this award possible.

Kenwood Road, Reddish, Stockport, Cheshire, England.
Telex No. 669169 Answer back: SELSTP G
Tel: 061-442 8533

AIRCRAFT FURNISHING INTERNATIONAL LTD.

Manufacturers of passenger seats for aircraft
are proud to receive the
Queen's Award for Export Achievement
for the third time.

10 Lyon Road, Hershams Trading Estate,
Walton-on-Thames, Surrey, KT12 3PY.
Tel: Walton-on-Thames 26261 Telex: 262310

LANDIS LUND LIMITED
Keighley—Yorks.

Is privileged to be a major supplier of
PRECISION GRINDING MACHINES
to the World's leading
Automotive Manufacturers

Telephone: 0535 33211

A Division of Litton Industries Inc USA

AIRCRAFT & INSTRUMENT DEMISTING LTD.

Brigitte-Maria House, Grove Road,
Waltham Forest, London, E17 9BZ. Telephone: 01-520 7268
Telex: 896598 Nomist.

We are proud to announce that Her Majesty The Queen has graciously approved the Prime Minister's recommendation that the Queen's Award for Export Achievement 1982, should be conferred upon Aircraft & Instrument Demisting Limited. World leaders in the manufacture of Anti-Mist and Frost Coatings for optical elements.

To our Customers and Representatives throughout the world we extend our sincere gratitude.

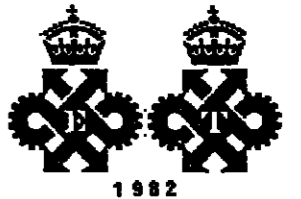
TIGER TIM PRODUCTS LTD.
FRELIGHTER MANUFACTURER

is proud to announce they have received the "Queens Award
for Export Achievement 1982". We would like to express our
gratitude to employees, customers and suppliers for their contribu-
tion to our success.

Tiger Tim Products Ltd.,
Rhosemor Industrial Estate,
Rhosemor, Mold, Clwyd, N. Wales. Tel: Halkyn (0352) 780661
Telex: 61218 TIGER

Handwritten signature in Arabic script.

Her Majesty the Queen has made 91 awards to British companies for export achievement this year and 19 for technological achievement



1982

Continued from previous page

mill, technically advanced grinding machines, mainly for the automobile industry. It exports to Central and South America, Mexico, Western Europe, India and Australia.

Capite Broach Company division of Staveley Machine Tools: This manufacturer of broaching machines, broaching tools and associated products is among the leaders in its field and won an Award in 1981. Most of its products are used in the manufacture of aero engines.

Life Science Research: A subsidiary of IMS International of New York, this company undertakes contract research for the medical, pharmaceutical, agrochemical, medical food and food additive industries.

Liquid Plastics: The company manufactures plastic-based waterproof coatings and fire retardant finishes. Exports are worldwide and several new markets have been established in recent years.

Actuation division of Lucas Aerospace: This division designs and manufactures hydraulic and pneumatic actuation systems for aircraft secondary flying control systems, aircraft gas turbine engine thrust reversers, and other engine and missile actuation systems. Key markets are France, West Germany and Italy and exports are also made to Japan, India, China and Canada. An Award winner in 1981.

Mahey and Johnson: Manufacturers of structural engineering equipment, particularly unit construction bridging. Regular sales are made to over 30 countries worldwide. Newer markets are North and South America and Indonesia, in which country a local manufacturing arrangement was agreed with the Indonesian Government for 200 Bailey bridges. Award winners in 1973 and 1978.

Marlin-Baker Aircraft: This company designs and manufactures ejection seats for use in military aircraft. Over the past 18 years almost 5,000 lives have been saved by the Marlin-Baker system, which is installed in the military aircraft of 67 countries.

Peffer and McLellan: A long-established firm of consulting engineers whose main activity is in large scale electric power

generation and transmission schemes. The firm operates worldwide providing its services to some 40 overseas countries.

Meter Management Systems: Formed in 1977, overseas earnings are from the sale (and rental) of mini-computer-based information facilities for project management, and royalty income from licensees overseas.

Michelin Tyre: Subsidiary of French company manufacturing car, truck, bicycle tyres and tubes, flaps and wheels. Sales are made to over 100 countries.

Micro Focus: A small company (45 employees) developing and marketing computer software products. Overseas business is almost entirely from the CIS COBOL product range and particular success has been achieved in the U.S. and Japan as well as a number of European markets.

Micro-Image Technology: Manufactures ultra-pure chemicals for supply to the semi-conductor and related industries. Exports to Western Europe and the Soviet Union and some East European countries as well as to Japan and Algeria.

S. A. Monk: This subsidiary of Dostour Engineering manufactures knitting machines, fabric transfer printing machines and fabric examination machines. Since it was re-formed in 1975 it has developed markets in many parts of the world.

Morgan Grenfell: A merchant bank providing services mainly in the banking, corporate finance, investment management project and export finance and Eurobond fields. These services are exported to most parts of the world.

Morris Hanbury Jackson Le May: This company is a leading exporter of hops and hop products to many parts of the world.

National Supply Company (UK): This subsidiary of Arco of the U.S. manufactures a wide range of oil drilling machinery in various locations in England, Scotland and Northern Ireland.

Licensing division of Netlon: Exports machinery for making nets and meshes to 17 countries, mostly in Europe.

T. P. O'Sullivan and Partners: A small firm of consulting civil engineers operating mainly in the fields of transport and urban development, with services designed specifically to meet

the requirements of public sector organisations in developing countries.

A. H. Philpot and Sons (Milk Powders): Exports dried milk products to most parts of the world. Many new markets have been developed in recent years.

Phosyn Chemicals: Produces trace element fertilisers and provides associated analytical and technical services. The traditional markets are France and Libya.

Pirelli General: This subsidiary of Pirelli manufactures electric cables and accessories, and through its subsidiaries and local teams abroad undertakes multi-discipline turnkey projects, involving civil works and the supply and installation of cables and complementary capital goods. The company exports to over 100 markets.

Portals Holdings: Portals comprises three major businesses, bank note and security papers, water treatment equipment and chemicals and engineering machinery for the graphic arts and packaging industries. It trades worldwide and in 1981 direct exports from the U.K. exceeded £50m. The Group won an Export Award in 1977.

The Fragrance division of PPF International: This member of the Unilever group manufactures fragrances and flavours which are used in the manufacture of toiletries, soaps, toothpastes, etc. Exports are made to some 70 countries.

Quest Automation Systems: Manufactures computer-aided design and manufacturing systems, including sophisticated software. Exports are made to Europe, Scandinavia, Australia, China, U.S., South Africa and Japan.

The RHP Precision Division of RHP Bearings: Manufactures high precision ball and roller bearings in a full range of inch and metric sizes to meet the needs of all markets, particularly machine tools. It has established markets in Italy, U.S., Spain, India, France, Taiwan, Australia and Canada.

Avionics division of Racal-Decca Navigator: This division designs and manufactures airborne navigation equipment for helicopters and fixed-wing aircraft. Its products have been fitted in 94 different types of aircraft in 52 countries.

Racal Security: Using infra-red and microwave technologies, this small company within the

Racal Electronics Group designs and manufactures electronic intruder detection sensors and associated equipment for the security industry. The company now exports 85 per cent of its output.

Ramses and Rapier: This manufacturer exports cranes and earthmoving equipment to many parts of the world.

Redland Automation: This former subsidiary of Redland has been acquired by a management based syndicate. It manufactures electronic traffic detection, analysis and control equipment; industrial process instrumentation measuring the density and flow of liquids and gases, and water industry instrumentation. The company exports to 29 markets.

Roy Manufacturing Company (Fashions): A small firm which makes extensive use of outworkers to manufacture ladies' dresses, blouses and skirts; suede and leather garments; and children's wear. Currently the most important market is Libya.

Ruston Gas Turbines: This member of the GEC Group is among the leaders of the gas turbine industry. Large volumes of exports go to all parts of the world and five new markets have been established in recent years. This company won Awards in 1969, 1977 and 1978.

Shackleton Engineering: This small subsidiary of Shackleton Management manufactures industrial gear units for mechanical power transmission drives primarily for use in the North American oil industry. The principal markets are U.S., Canada, Holland, Belgium and India.

Simon Food Engineers: This subsidiary of Simon Engineering designs, supplies, erects and commissions complete manufacturing plants. It exports machinery and accessory equipment associated with food processing plant mainly to South America.

UK Overseas Group of Smith Kline and French Laboratories: This group exports human pharmaceuticals. Under a franchise granted by the parent company in the U.S., the group exports to Asia Minor, the Middle East and parts of Africa.

The Cheltenham division of Smith Industries Aerospace and Defence Systems: Manufactures aeronautical control and display systems. Its products have been

specified as standard fit on three types of Boeing aircraft, in spite of stiff domestic U.S. competition.

Stewart Wales, Somerville: This small company (27 employees) manufactures specialist surface coating, similar to paint. It exports to the Middle East and is now starting to expand into the Far East.

T. L. Chesterfield: This member of the Tube Investments group manufactures seamless steel gas cylinders. The company has exported to 38 countries in the past three years including 11 new markets.

Tiger Tin Products: A small company (30 employees) manufacturing freighters made principally of kerolene. The major export market is West Germany with other European countries and Malta, Cyprus, Bermuda, Tahiti and Saudi Arabia providing outlets for these products.

Richard Unwin International: This very small company (six employees) obtains orders for military pyrotechnics and subcontracts their manufacture. It exports primarily to Middle Eastern and African countries.

VG Instruments: A subsidiary of Eagle Star (Holdings) it embraces 10 subsidiary companies which manufacture a wide range of scientific instruments and systems. It exports to many countries.

Video Arts: A small company producing training and educational films, with complementary training publications also producing sponsored films commissioned by third parties.

Wallwin Pumps: The company manufactures pumps which it exports together with sewage equipment and other installations. Exports go to about 20 countries with the greatest concentration in the Middle East.

Watercraft: This medium-sized company manufactures survival craft for the oil industry and for ships, together with ships' davits and commercial craft.

Wearwell: Manufacturers of ladies' and children's outerwear—skirts, slacks, dresses, suede and leather wear etc.—men's outerwear—coats, suede and leather wear. Overseas sales go to the Middle East, Europe and North Africa. Award winner in 1980.

Young's Seafoods: One of the leading exporters of fresh chilled and frozen seafoods.

TECHNOLOGICAL ACHIEVEMENT

A significant advance, leading to increased efficiency, in the application of technology to a production or development process in British industry or the production for sale of goods which incorporate new and advanced technological qualities'

"Silimline" division of ARC Concrete: Recognised for research and development of technology in precast concrete, in particular the production of reinforced concrete pipe in which glass fibre replaces steel as the reinforcing agent.

City Technology: Gains the Award for technological innovation in the development of oxygen sensors. The CTL oxygen sensor based on battery technology is a relatively cheap, simple and rugged instrument of excellent stability and sensitivity. Its main applications are in the fields of safety, energy conservation and medicine.

Coles Cranes: This well-known engineering company receives the Award for technological innovation in telescopic boom design. Its "OCTAG" (eight-sided) boom series of mobile cranes, incorporating a four section fully-powered boom claims 10 per cent more height and 30 per cent greater lifting capacity than conventional rectangular boom cranes.

L1 Division-Battlefield Sensors Royal Signals and Radar Establishment: The Award goes jointly to L1 Division-Battlefield Sensors and Plessey Optoelectronics and Microwave for technological innovation in the research and development of materials and electrical

circuitry leading to the production of pyroelectric infra-red detectors. Application of the technology includes the manufacture of burglar alarms, gas pollution monitors and weather satellite radiometers.

Edwards of Enfield: This company gains the Award for advancing technology in the automatic handling of non-ferrous metals extruded by hydraulic presses up to 7,000 tons. Its extrusion puller, powered by linear motors and integrated automatic extrusion saw with overall microprocessor control, improves product quality, significantly reduces waste and economises in energy and manpower requirements.

The Scottish Group of Ferranti: The Scottish Group gains the Award for the development and production of a combined map and electronic display (COMED) for use in military aircraft.

Instrom: This company gains the Award for development and production of its 8000 series testing machines used for studying the mechanical properties of materials components and structures. Its microprocessor control application to material testing machines has simplified complex procedures enabling tests to be conducted with high accuracy, repeatability and minimal risk of human error.

Laser-Scan Laboratories: Laser-Scan is recognised for innovation in the design and manufacture of laser-based computer peripherals and systems. Its HRD-1 FASTRAK laser display digitizer has application in the field of cartographics and in the design of bank notes with significant cost economies.

The Actuation division of Lucas Aerospace: This division gains the Award for technological innovation in gas turbine engine re-heat nozzle and thrust reverse actuation systems.

May and Baker: Recognised for technological innovation in the development and production of "FLAGYL" (metronidazole) for use in the treatment of anaerobic infections, with particular application in post-operative conditions.

The Mining Research and Development Establishment of the National Coal Board: The Award is made jointly to the research and development of

Electrical Instruments for the development and practical application of a natural gamma radiation detector as an aid to the steering and guidance of coal cutting machines.

Neotronics: This young company gains the Award for the development and production of a fuel efficiency monitor, a light portable self-contained unit which speedily analyses essential information on boiler or furnace combustion efficiency. It caters for solid, gaseous or liquid fuels and can be used by non-skilled personnel.

Osel Offshore Systems Engineering: Recognised for its development and production of one-man tethered submersibles. In the offshore oil industry these vessels, incorporating single atmospheric systems, overcome decompression problems and time limitations imposed by "wet" diving.

Plant Breeding Institute: The Institute is recognised for innovation in breeding the nematode-resistant main-crop potato variety Maris Piper. Outstanding characteristics of the variety include its immunity to wart disease, resistance to gangrene, and its high yield and good quality.

Plessey Optoelectronics and Microwave: See entry for L1 Division—Battlefield Sensors, Royal Signals and Radar Establishment.

Racal-Redac: Recognised for innovation in the application of advanced microprocessor technology in the production of a portable desktop computer aided design machine.

The Derby Engineering function of Rolls-Royce: The Derby Engineering function gain the Award in recognition of their outstanding contribution to fuel efficiency in the operation of turbofan aircraft engines. Their RB211-524 series have demonstrated a successful service since 1978 superior fuel consumption economies over competing engines.

Salford Electrical Instruments: See entry for the Mining Research and Development Establishment NCB.


TSL Thermal Syndicate: This company is recognised for technological innovation in the manufacture of translucent fused silica tubing for use in the manufacture of infra-red radiant heaters for domestic and industrial application.

The EXTRA contribution.

Last year was very tough. Just look how many of the world's important economies were in recession.

Yet our safety equipment subsidiary, Beaufort Air-Sea Equipment Limited, has won a 1982 Queen's Award for Export.

That's very good for our shareholders — but the special value of our efforts lies in the extra contribution we make to the good of the country as a whole.



BTR

BTR plc Silvertown House
Vincent Square London SW1P 2PL
01-834 3848



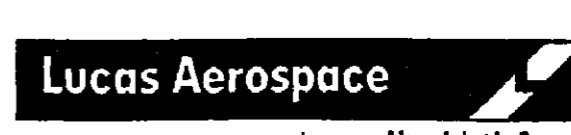
Lucas Aerospace Actuation Division wins Queen's Award double

Lucas Aerospace is proud to announce that its Actuation Division has won two Queen's Awards this year—one for Technological Achievement, and one for Export Achievement. This is the second successive year that the Wolverhampton-based Division has been among the winners, having been honoured with a Queen's Award for Export Achievement in 1981.

The Division, which employs 1,700 people, designs and manufactures hydraulic and pneumatic actuation systems for civil and military aircraft, gas-turbine engines, and missiles, and is a world leader in its field.

The Queen's Award for Export Achievement is in recognition of a 274 per cent increase in the Division's overseas business during the past two years—a remarkable sales success which has resulted in the creation of 140 new jobs.

The Queen's Award for Technological Achievement recognises the Division's development of the 'hot-end' re-heat nozzle and thrust reverser actuation systems for the Turbo-Union RB 199 engines which power the multinational Tornado all-weather combat aircraft, now in quantity production for the British, German and Italian Air Forces. The development of these systems extended technology beyond the existing limits of knowledge, and represents a triumph for the Lucas Aerospace engineering team.



Lucas Aerospace
A Lucas Industries Company

Lucas Aerospace Limited, Shirley, Solihull, West Midlands, B90 2JJ. Tel: (0902) 782381. Telex: 338217 LUCARO G.

UK maintains hard line at farm price talks

BY LARRY KLINGER IN LUXEMBOURG

THE EUROPEAN Community's Agriculture Ministers last night resumed their marathon farm price fixing negotiations with little indication that they were prepared to significantly shift their hard line stances on a wide range of contentious issues.

It demonstrated that Britain intended to negotiate seriously towards obtaining a "strong agreement on farm prices" in parallel with the budget talks and despite its preoccupations with the Falklands dispute.

Mr. Erit said, however, that he felt that even an agreement on straightforward price levels was probably not possible until several contentious related issues were resolved.

There is a consensus among the member states that there simply is not enough time in the current discussions to deal fully with the overall question.

Sugar price at 2 1/2-year low

By Our Commodities Staff

THE DECLINE in world sugar values continued yesterday with the London daily raws price slipping \$8 to \$129 a tonne and the August position on the London futures market ending \$5.125 down at \$134.675 a tonne.

In Mexico City meanwhile Geplacsa, the group of Latin American and Caribbean sugar exporting countries, blamed the EEC for the expected big 1983-84 sugar surplus which is currently depressing the world market.

INTERNATIONAL AGREEMENTS New disputes threaten UN common fund

BY BRIJ KHANDARIA IN GENEVA

PROSPECTS for early operation of the proposed \$750m "common fund" to finance price stabilisation and export promotion of some 18 commodities have receded further because of disagreements with the present international commodity organisations.

Underlying the United Nations programme to reach international agreement in 18 commodities whose centre piece is the Common Fund, initial demands for a \$600 (\$3.6bn) fund were scaled down in negotiations between 1976 and 1980 to \$750m, of which \$400m would finance export stock operations and the rest would pay for market research and export promotion.

That superior status is now being contested by the commodity organisation managers. The fund's supporters feel that making it just a helper in stabilising prices is not a management as equal partners.

Way clear for U.S. stock index futures

BY NANCY DUNNE IN WASHINGTON

THE KANSAS CITY Board of Trade has failed to get a temporary court injunction to halt approval of the Chicago Mercantile Exchange's contract. It was expected that the contract would be granted by the Commodity Futures Trading Commission and trading would start today.

because they had been the first to submit a proposal to trade futures based on a stock index. After the court decision Mr. Leo Melamed, special counsel to the CME, claimed that the MERC had originated the idea of stock market index contracts ten years ago.

TURNOVER in the London gold futures market dipped yesterday on the second day of trading to 1,478 lots of 100 trays each, compared with 2,336 lots on the first day.

arbitrage business is developing, which may increase further next week when American clocks go forward by an hour. The weakness in gold is due to uncertainty about the Falklands and continued lack of consumer interest, kept trading on the London base metal markets subdued yesterday.

Increase in cocoa demand

By Our Commodities Staff

BRITISH COCOA bean grindings rose 16.65 per cent in the first quarter of 1983 compared with the same period last year. The Cocoa Chocolate and Confectionery Alliance said yesterday that the January-March grindings total was 25,335 tonnes, up from 21,718 tonnes.

Grain subsidy warning

WASHINGTON - The U.S. may be forced to enter an export subsidy war because of the EEC's agricultural policies, said Mr. Thomas Hammer, who recently resigned as Deputy Under Secretary of Agriculture.

Issues yet to be settled include rules to conduct the fund's buffer stock and export promotion operations, voting procedures, staff reductions and rules of association with other international bodies, including various commodity agreements.

Another possibility would be for the U.S. to seek the same treatment for agricultural subsidies under GATT as now exists for industrial products.

BRITISH COMMODITY MARKETS

BASE METALS: BASE-METAL PRICES were mixed in quiet and routine trading on the London Metal Exchange.

Aluminum-Morning: Cash £58.5, three months £58.5, six months £58.5, nine months £58.5, 12 months £58.5.

COFFEE: Yields in the London coffee futures market were mixed yesterday.

SOYABEAN MEAL: SOYABEAN OIL-Closing prices and soybeans data (U.S. cents) are given below.

PRICE CHANGES

In tonnes unless otherwise stated.

WORLD MARKET PRICES

Aluminum - Morning: 2810.515, 2810.515.

GOLD

GOLD CONTINUED to weaken in the London bullion market yesterday, falling \$51 to \$342.19343.

LONDON FUTURES

Gold Bullion (fine ounce) 10.7, 10.7, 10.7, 10.7, 10.7.

NICKEL

NICKEL - Morning: Cash £25.00, three months £25.00, six months £25.00, nine months £25.00, 12 months £25.00.

COFFEE

Linked to a limit-down close in New York, Robusta opened £20 lower.

SOYABEAN MEAL

SOYABEAN OIL-Closing prices and soybeans data (U.S. cents) are given below.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

MEAT/VEGETABLES

SMITHFIELD - Prices per pound, beef, Scottish killed sides 84.0 to 88.0.

WORLD MARKET PRICES

Aluminum - Morning: 2810.515, 2810.515.

GOLD

GOLD CONTINUED to weaken in the London bullion market yesterday, falling \$51 to \$342.19343.

LONDON FUTURES

Gold Bullion (fine ounce) 10.7, 10.7, 10.7, 10.7, 10.7.

SILVER

SILVER was fixed 18p an ounce lower for spot in the London bullion market yesterday.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

SOYABEAN MEAL

SOYABEAN OIL-Closing prices and soybeans data (U.S. cents) are given below.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

MEAT/VEGETABLES

SMITHFIELD - Prices per pound, beef, Scottish killed sides 84.0 to 88.0.

WORLD MARKET PRICES

Aluminum - Morning: 2810.515, 2810.515.

GOLD

GOLD CONTINUED to weaken in the London bullion market yesterday, falling \$51 to \$342.19343.

LONDON FUTURES

Gold Bullion (fine ounce) 10.7, 10.7, 10.7, 10.7, 10.7.

TIN

TIN - Morning: Standard: Cash £7,130.35, 40, 35; three months £7,130.35, 40, 35.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

SOYABEAN MEAL

SOYABEAN OIL-Closing prices and soybeans data (U.S. cents) are given below.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

MEAT/VEGETABLES

SMITHFIELD - Prices per pound, beef, Scottish killed sides 84.0 to 88.0.

WORLD MARKET PRICES

Aluminum - Morning: 2810.515, 2810.515.

GOLD

GOLD CONTINUED to weaken in the London bullion market yesterday, falling \$51 to \$342.19343.

LONDON FUTURES

Gold Bullion (fine ounce) 10.7, 10.7, 10.7, 10.7, 10.7.

COCAOA

COCAOA - Morning: Cash £2,325.00, three months £2,325.00, six months £2,325.00, nine months £2,325.00, 12 months £2,325.00.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

SOYABEAN MEAL

SOYABEAN OIL-Closing prices and soybeans data (U.S. cents) are given below.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

MEAT/VEGETABLES

SMITHFIELD - Prices per pound, beef, Scottish killed sides 84.0 to 88.0.

WORLD MARKET PRICES

Aluminum - Morning: 2810.515, 2810.515.

GOLD

GOLD CONTINUED to weaken in the London bullion market yesterday, falling \$51 to \$342.19343.

LONDON FUTURES

Gold Bullion (fine ounce) 10.7, 10.7, 10.7, 10.7, 10.7.

Wool

Wool - Morning: Cash £415.5, three months £415.5, six months £415.5, nine months £415.5, 12 months £415.5.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

SOYABEAN MEAL

SOYABEAN OIL-Closing prices and soybeans data (U.S. cents) are given below.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

MEAT/VEGETABLES

SMITHFIELD - Prices per pound, beef, Scottish killed sides 84.0 to 88.0.

WORLD MARKET PRICES

Aluminum - Morning: 2810.515, 2810.515.

GOLD

GOLD CONTINUED to weaken in the London bullion market yesterday, falling \$51 to \$342.19343.

LONDON FUTURES

Gold Bullion (fine ounce) 10.7, 10.7, 10.7, 10.7, 10.7.

Wool

Wool - Morning: Cash £415.5, three months £415.5, six months £415.5, nine months £415.5, 12 months £415.5.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

SOYABEAN MEAL

SOYABEAN OIL-Closing prices and soybeans data (U.S. cents) are given below.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

MEAT/VEGETABLES

SMITHFIELD - Prices per pound, beef, Scottish killed sides 84.0 to 88.0.

WORLD MARKET PRICES

Aluminum - Morning: 2810.515, 2810.515.

GOLD

GOLD CONTINUED to weaken in the London bullion market yesterday, falling \$51 to \$342.19343.

LONDON FUTURES

Gold Bullion (fine ounce) 10.7, 10.7, 10.7, 10.7, 10.7.

Wool

Wool - Morning: Cash £415.5, three months £415.5, six months £415.5, nine months £415.5, 12 months £415.5.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

SOYABEAN MEAL

SOYABEAN OIL-Closing prices and soybeans data (U.S. cents) are given below.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

MEAT/VEGETABLES

SMITHFIELD - Prices per pound, beef, Scottish killed sides 84.0 to 88.0.

WORLD MARKET PRICES

Aluminum - Morning: 2810.515, 2810.515.

GOLD

GOLD CONTINUED to weaken in the London bullion market yesterday, falling \$51 to \$342.19343.

LONDON FUTURES

Gold Bullion (fine ounce) 10.7, 10.7, 10.7, 10.7, 10.7.

Wool

Wool - Morning: Cash £415.5, three months £415.5, six months £415.5, nine months £415.5, 12 months £415.5.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

SOYABEAN MEAL

SOYABEAN OIL-Closing prices and soybeans data (U.S. cents) are given below.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

MEAT/VEGETABLES

SMITHFIELD - Prices per pound, beef, Scottish killed sides 84.0 to 88.0.

WORLD MARKET PRICES

Aluminum - Morning: 2810.515, 2810.515.

GOLD

GOLD CONTINUED to weaken in the London bullion market yesterday, falling \$51 to \$342.19343.

LONDON FUTURES

Gold Bullion (fine ounce) 10.7, 10.7, 10.7, 10.7, 10.7.

Wool

Wool - Morning: Cash £415.5, three months £415.5, six months £415.5, nine months £415.5, 12 months £415.5.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

SOYABEAN MEAL

SOYABEAN OIL-Closing prices and soybeans data (U.S. cents) are given below.

COFFEE

COFFEE - Closing prices (cents per 100 lbs) are given below.

MEAT/VEGETABLES

SMITHFIELD - Prices per pound, beef, Scottish killed sides 84.0 to 88.0.

WORLD MARKET PRICES

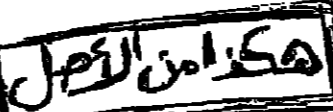
Aluminum - Morning: 2810.515, 2810.515.

GOLD

GOLD CONTINUED to weaken in the London bullion market yesterday, falling \$51 to \$342.19343.

LONDON FUTURES

Gold Bullion (fine ounce) 10.7, 10.7, 10.7, 10.7, 10.7.



reates fund for U.S. chemicals groups

Three major U.S. chemical companies report sharply lower first quarter earnings, reflecting a general slump in the chemical business as a result of a recession in the U.S. and in Western markets.

Good start for Telecom

NORTHERN Telecom, Canada's largest high technology company, raised its first quarter earnings this year to C\$38.3m (U.S.\$31.4m) or C\$1.10 a share.

David Lascelles looks at a \$30m scandal that rocked the U.S. advertising industry

JWT still needs the skills of its image-builder. The report of the investigation continued: "The task of the investigative team was complicated by the fact that in late January 1982, Mrs. Marie Luisi, then head of syndication and spot buying in J. Walter Thompson U.S., left the offices of the company and has been unavailable for questioning despite repeated requests to her lawyer."

NORTH AMERICAN QUARTERLY RESULTS

Table with columns for company names (e.g., AMERICAN EXPRESS, BURLINGTON NORTHERN, ENGLISH CORPORATION) and quarterly financial data (Revenue, Net profits, Net per share).

Dow Chemical sees halt in downward business trend

BY PAUL BETTS IN NEW YORK. DOW CHEMICAL, the second largest U.S. chemicals company after Du Pont, reported yesterday a 15 per cent decline in first quarter earnings.

Bad quarter for Merrill Lynch

BY RICHARD LAMBERT IN NEW YORK. THE BIG U.S. stockbrokers are having a rough ride in 1982. Merrill Lynch, the industry leader, yesterday reported a sharp fall in its first quarter earnings from \$45.2m to \$30m.

Tax lift at United Technologies

BY OUR NEW YORK STAFF. FIRST QUARTER earnings of \$162.1m are reported by United Technologies, the U.S. high technology conglomerate which manufactures, among other things, Pratt and Whitney aircraft engines, Otis elevators and Sikorsky helicopters.

Goodyear Tire in reverse

BY OUR NEW YORK STAFF. A 19.6 per cent decline in first quarter profits to \$45.6m or 63 cents a share from \$56.7m or 78 cents a share in the same period last year is reported by Goodyear Tire and Rubber, the leading U.S. tyre company.

Thomson shows \$43.5m profit

BY OUR FINANCIAL STAFF. INTERNATIONAL Thomson Organisation, the Canadian oil, gas, travel and publishing group, earned \$43.5m (US\$76.7m) from continuing operations in 1981. In 1980, earnings of \$45.1m were struck after losses at Times Newspapers of \$8.8m.

FT INTERNATIONAL BOND SERVICE

Table listing various international bonds with columns for issuer, amount, yield, and price.

Citicorp earnings doubled in first period

BY OUR NEW YORK STAFF. CITICORP, NEW York's largest bank, managed to raise earnings sharply in the first quarter of this year, but suffered a shrinkage in size as it strove to raise the quality of its assets.

Europebonds for Canadian utility and Union Carbide

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT. THREE FIXED interest dollar bonds were launched in the Euro market yesterday as prices picked up further in the wake of the stronger tone of the New York bond market.

Honeywell forecasts downturn

BY OUR NEW YORK STAFF. DIFFICULT market conditions have had a major impact on earnings of several leading U.S. computer companies although earnings were in general above expectations.

FT INTERNATIONAL BOND SERVICE

Table listing various international bonds with columns for issuer, amount, yield, and price.

Europebonds for Canadian utility and Union Carbide

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT. THREE FIXED interest dollar bonds were launched in the Euro market yesterday as prices picked up further in the wake of the stronger tone of the New York bond market.

Honeywell forecasts downturn

BY OUR NEW YORK STAFF. DIFFICULT market conditions have had a major impact on earnings of several leading U.S. computer companies although earnings were in general above expectations.

FT INTERNATIONAL BOND SERVICE

Table listing various international bonds with columns for issuer, amount, yield, and price.

Montedison technology for Union Carbide

By James Euxton in Rome

MONTEDISON, the Italian chemical company, has sold its Union Carbide U.S. technology for its catalyst process for making polyethylene. The agreement reverses the common trend where Italian companies acquire U.S. technology under licence.

Montedison, which is based in Milan, began developing its own technology for high yield catalysts for making polyolefins towards the end of the 1960s. The company has patented a large number of processes.

For its part, Union Carbide, the third biggest chemical producer in the U.S. after Du Pont and Dow Chemical, has developed its own process for making polyethylene in the gas phase. The acquisition of the licence for the Montedison catalyst process will complement its own catalyst technology and strengthen its position in the market.

● Istituto Biochimico Italiano Giovanni Lorenzini (IBI), an Italian biochemical concern, has announced profits for 1981 of L1.1bn (\$0.65bn) on turnover up by 26 per cent to L7.1bn, AP-DJ reports from Milan.

Mannesmann Demag orders increase

By Our Financial Staff

ORDERS received by Mannesmann Demag which is 90 per cent controlled by the Mannesmann engineering group, rose by 7 per cent to DM 3.73bn (\$1.54bn) last year after a 15 per cent rise in 1980, Herr Hans Guenter Mueller, managing board chairman, told a Press conference.

Overseas orders were up 14 per cent in 1981 while domestic orders fell by 10 per cent. The foreign share of overall orders was a record 73 per cent.

Herr Mueller said new orders in the first three months of 1982 were down on a year ago at DM 830m, but added order inflow "can change sharply from quarter to quarter."

The company's order book now stands at DM 4.7bn.

Oerlikon-Buehrle reduces payment as profits slide

BY OUR FINANCIAL STAFF

A DRAMATIC collapse in profits has led Oerlikon-Buehrle, the Swiss weapons to footwear group, to cut its dividend for 1981.

Weak demand in the major weapons division coupled with rising development costs is the main reason for a decline in net profits which tumbled to SwFr 23.9m (\$12.1m) from the SwFr 195.9m returned in 1980.

The result represents the second successive year of poor profits from Oerlikon and it has prompted the company to lop a third of its dividend. The payment is being cut from 15 per cent to 10 per cent.

Oerlikon warned in February at profits would fall following decline in sales to SwFr 9bn from SwFr 4.11bn. Even at the full extent of the setback—plus the harsh dividend news—has probably taken most shareholders by surprise.

The company has been hit by a severe downturn in demand in its weapons division, where sales tumbled by 23 per cent.

	Net profit SwFr m	Dividend %
1975	120	12
1976	158	12
1977	205	14
1978	228	15
1979	244	15
1980	196	15
1981	24	10

Elsewhere, the uncertainty of business conditions has led to provisions of SwFr 20m which Oerlikon has taken against the accounts of its parent company. The aim of these provisions is to allow for substantially increased business risks and for the unfavourable earnings prospects of the parent company likely for the current year, Oerlikon said yesterday.

In high vacuum and thin film products, welding technology and textiles, sales were either flat or modestly lower last year. There was rather more turnover buoyancy in anti-aircraft and fire control systems, shoes, property and hotels.

In a letter to shareholders earlier this year, the company explained that the outlook for 1982 was "laden with considerable uncertainties."

Dutch shipping group sees decline

By Charles Batchelor in Amsterdam

VAN OMMEREN, the Dutch shipping group, achieved a practically unchanged profit in 1981 but expects a decline in the current year. It proposes a final 1981 dividend of Fl 2.50, taking its total payment to an unchanged Fl 3.50 per nominal share.

The company reported a 1981 net profit of Fl 91.2m (\$34m) compared with Fl 92.4m in 1981. The marine and bulk storage divisions continued to make the largest contribution to profits, though the agency and transport division also improved its result. Profit per share fell to Fl 8.40 from Fl 8.92.

The marine and storage divisions are expected to show a fall in earnings this year because of a decline in both markets.

● Nijverdal Ten Cate, the Dutch textile group, which has been largely responsible for introducing board sailing into Western Europe, is to link up with a major U.S. manufacturer.

Ten Cate will take a 40 per cent stake in a newly founded company, Windsurfer International of the U.S. taking the remaining shares. The new company will be based in Oldenzaal, in the eastern Netherlands.

Ten Cate holds a number of European licences to make and sell the Windsurfer sail board from the U.S. company, but has also begun developing boards under its own TC brand name. The decision to give up the Windsurfer activities has been taken to maintain the separate character of the two lines.

● Nederlandse Middenstandsbank (NMB) is to issue Fl 100m (\$37m) of capital debentures to strengthen its asset base in line with the growth of business. The 20-year debentures will carry an 11 per cent coupon and repayments will be made in 20 annual instalments. Available in Fl 1,000 and Fl 5,000 denominations, the debentures will be listed on the Amsterdam Stock Exchange.

Borregaard lifts earnings and maintains dividend

BY FAY GJESTER IN OSLO

BORREGAARD, the Norwegian forest products, chemicals and foodstuffs group, increased sales and profits in 1981, but total return on capital employed fell to 9.6 per cent from 9.9 per cent in 1980. An unchanged 11 per cent dividend is recommended.

Total external sales reached Nkr 3.8bn, compared with Nkr 3.5bn in 1980, with exports accounting for 42.3 per cent of the total. Pre-tax profits, at Nkr 151m (\$24.75m) were significantly better than expected, and higher than the Nkr 143.2m in 1980.

On the outlook for 1982, however, Borregaard is cautious, in view of the prolonged world recession, economic stagnation in Norway, and uncertainty about "when a change for the better will occur."

The annual report says the forest products sector did better. The market for the grades of cellulose Borregaard makes was well maintained, while the rise in value of the dollar increased export earnings.

The market for fine grades of paper was generally weaker. One of the group's paper plants made a loss, for the second year running, but another, smaller mill continued profitably, partly owing to its wide range of specialities.

Chemical activities as a whole achieved a good profit increase, much of it earned by the sulphuric acid plant. In the specialty chemical section, lignin products were particularly successful. Results for edible fats and oils were down on the previous year, owing to falling prices and narrowing margins.

Among the products that Borregaard sells mainly in Norway, detergents and toiletries showed good progress. Results for foods, particularly fresh meat and meat products, were weaker however mainly because of the steep rise last year in Norwegian meat prices.

The rayon staple fibre plant in Sarpsborg again made a considerable loss. Under an agreement with the state Industrial Development Fund, the group received Nkr 9.7m to cover current losses during the second half of 1981, pending a survey of the plant's prospects by independent consultants. The consultants' report recommended closing the plant.

It may be kept open until 1986, however, because 400 jobs are involved. A plan for operation during this period of temporary investments totalling Nkr 100m has been agreed between Borregaard, its employees, and the Norwegian Paper Industry Workers' Union. But it is conditional on the government agreeing to provide a Nkr 100m subsidy.

Borregaard has a stable North Sea petroleum production through its share in the Noco oil consortium, which is a partner on the Tor field. This activity again yielded a profit.

Borregaard and three other Norwegian industrial concerns (Norges, Havnings and Dyna) has applied for shares in new licences for producing North Sea areas which the Norwegian Government is expected to award soon.

The group is carrying out major modernisation and expansion programmes, which make it more competitive by increasing output capacity and improving product quality. Total investment last year reached Nkr 368m, compared with Nkr 185m in 1980.

Krupp Stahl suffers net deficit

OUR FINANCIAL STAFF

KRUPP STAHL, the third largest German steelmaker and part of the Krupp industrial group, suffered a net loss of DM 46m (\$46.4m) in 1981, and the deficit was compounded by extraordinary earnings, the company said.

It expects, however, to show a sharp improvement in the current year in the back of higher German steel prices, further reorganisation and cost-cutting though it foresees no rise in West German steel output after a fall of 5

per cent to 41.6m tonnes in 1981.

In 1980, Krupp Stahl broke even at the net level, though it reported an operating loss of DM 46m, with the last quarter of that year bringing losses at this level of DM 90m.

The 1981 loss was attributed by the supervisory board to higher raw materials and energy costs, which outweighed higher steel prices and the benefits of restructuring.

Plans were announced recently for Krupp Stahl and

Estel-Hoesch Werke to merge a large part of their steel operations as a means of improving profits. The Estel group was established in 1972 through the merger of the Netherlands and Hoesch, the second largest West German steelmaker, after Thyssen.

Krupp Stahl's turnover last year was down 1.5 per cent to DM 6.07bn (\$2.5bn) from DM 6.16bn in 1980. Crude steel production fell by 8 per cent to 4.91m tonnes, and pig iron output declined 11 per cent to 3.09m tonnes.

Fiat cautiously optimistic for 1982

BY OUR FINANCIAL STAFF

FIAT is cautiously optimistic about operations this year, according to Sig Vittorio Ghidella, the managing director. Sales abroad rose by 8 per cent last year despite shrinking markets for cars, he told a press conference called in advance of today's opening of the Turin motor show.

Fiat emerged from the crisis of three years ago to a leading position in European sales, with a 13.5 per cent market share "which it aims to hold this year."

Sig Ghidella said collaboration agreements signed by other European car makers with Japanese producers, such as those between BL of the UK and

Fiat cautiously optimistic for 1982

Honda and between Alfa Romeo and Nissan were dangerous for the European industry. "European companies must protect their own interests," he said.

Japanese and U.S. pressure on European markets had, however, eased slightly for the time being and Fiat was well placed to fill the gap, Sig Ghidella added.

He confirmed the earlier statement by Sig Giovanni Agnelli, the chairman, that Fiat broke even in 1981, except for its South American operations,

where sales fell by about 40 per cent. Fiat recorded a net loss of L130bn (\$82m) in 1981.

Sig Ghidella expected European markets excluding Italy to remain stagnant in the current year, holding close to the average level of the past two years. Italy's car market, in which Fiat and its subsidiary Lancia have a 59 per cent market share, should continue to grow in 1982 for the third successive year. The market grew by 1.2 per cent in 1981 after a 19.7 per cent rise in 1980.

Growth for WestLB Asia

AFTER-TAX profit of WestLB Asia advanced 41 per cent to HK\$22.8m (\$3.91m) in 1981 from HK\$15m in 1980, the bank's Weyman parent, Westdeutsche esbank Girozentrale (Westreput).

The rise in WestLB Asia's earnings was tied to the expansion of Hong Kong-based bank's business activities in the Southeast Asian area.

Total assets of WestLB Asia rose by almost 10 per cent to HK\$3.86bn at the year end from HK\$2.9bn a year earlier. Credit volume expanded by 47 per cent to HK\$2.73bn despite the bank showing considerable restraint in its international credit business, according to WestLB.

Despite expectations of reduced economic growth in many Southeast Asian countries, the offshoot is optimistic on business prospects for 1982.

Bid for French telephone maker

By Our Financial Staff


SOCIETE ANONYME de Telecommunications (SAT) the French manufacturer of telecommunications equipment, has launched a bid for Silec, a company which specialises in telephone and power cables. SAT, which already owns 480,000 Silec shares, or 22.6 per cent of the company's capital, intends to acquire an additional 599,998 shares by offering two SAT shares for every seven Silec

This announce appears as a matter of record only.

APRIL 1982

U.S. \$,000,000

Lear Segler, Inc.



Revolving Credit Facility

Arranged by

Credit Suisse First Boston Limited

Funds provided by:

Algemene Bank Nederland N.V.	Amsterdam-Rotterdam Bank N.V.
Bank Brussels Lambert (U.K.) Ltd.	Banque Internationale à Luxembourg S.A.
Banque de Paris et des Pays-Bas	Berliner Handels- und Frankfurter Bank
Commerzbank Aktiengesellschaft	County Bank Limited
Credit Suisse First Boston Limited	Credit Lyonnais
Creditanstalt-Bankverein	Credit Suisse (Luxembourg) S.A.
Svenska Handelsbanken S.A.	Kleinwort, Benson Limited
	Union Bank of Switzerland


Agent Bank

Credit Suisse First Boston Limited

To the holders of:-

INDUSTRIAL AND MINING DEVELOPMENT BANK OF IRAN

Floating Rate Notes due 1984




In accordance with the provisions of the above notes Merrill Lynch International Bank Limited, as Fiscal Agent, has determined that, for coupon No. 11 the rate of interest for the next period, payable on the 21st October, 1982, has been fixed at 15 1/4 per annum.

Merrill Lynch International Bank Limited
Agent Bank

Bank of Tokyo (Curaçao) Holding N.V.

U.S.\$30,000,000

GUARANTEED FLOATING RATE NOTES DUE 1993



Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by

The Bank of Tokyo, Ltd.


(Kabushiki Kaisha Tokyo Chiba)

In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curaçao) Holding N.V., The Bank of Tokyo, Ltd., and Citibank, N.A., dated 16th October, 1978, notice is hereby given that the Rate of Interest has been fixed at 15 1/4 p.a., and that the interest payable on the relevant Payment Date, 21st October, 1982, against Coupon No. 8 will be US\$79.74.

21st April, 1982
By: Citibank, N.A., London, Agent Bank

CITIBANK

U.S. \$100,000,000




Republic of the Philippines

Floating Rate Notes Due 1986

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 21st April, 1982 to 21st October, 1982, the Notes will carry an Interest Rate of 15 1/4 per annum and the Coupon Amount per US \$5,000 will be US \$400.31.

Credit Suisse First Boston Limited
Agent Bank

U.S. \$25,000,000




The Industrial Bank of Japan, Limited
London

Floating Rate London-Dollar Negotiable Certificates of Deposit due 21st October, 1982

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 21st April, 1982 to 21st October, 1982, the Certificates will carry an Interest Rate of 15 1/4 per annum. The relevant Interest Payment Date will be 21st October, 1982.

Credit Suisse First Boston Limited
Agent Bank

In war, in peace you need his help



When help is needed, please help him and his dependants

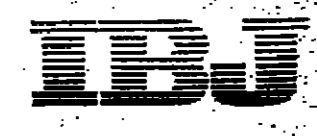
A donation, a covenant, a legacy to

THE ARMY BENEVOLENT FUND

will help soldiers, ex-soldiers and their families in distress

DEPT. OF DEFENCE, YORKS. HQ. LONDON SW9 6SF

U.S. \$20,000,000



The Industrial Bank of Japan, Limited
London

Floating Rate London-Dollar Negotiable Certificates of Deposit due 21st April, 1982

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 21st April, 1982 to 21st October, 1982, the Certificates will carry an Interest Rate of 15 1/4 per annum. The relevant Interest Payment Date will be 21st October, 1982.

Credit Suisse First Boston Limited
Agent Bank

Companies and Markets INTL. COMPANIES & FINANCE

Money market boost for Kuwait investment bank

BY JAMES DORSEY IN KUWAIT

KUWAIT Foreign Trading Investment Company (KIC) and the Kuwait International Investment Company (KIIC) reports a KD8.3m (\$30m) net profit in 1981...

NZ food group in bid for part of Waitaki

By Dai Hayward in Wellington

WAITIE INDUSTRIES, the giant New Zealand food processing group has made a NZ\$28.5m (U.S.\$218.5m) bid for a 24.5 per cent stake in Waitaki NZ Refrigerating...

Wah Kwong profit up 10%

BY ROBERT COTTRELL IN HONG KONG

WAH KWONG Shipping and Investment Company (Hong Kong) has reported consolidated net profits for 1981 of HK\$144m (U.S.\$24.5m), a 10 per cent increase over the previous year...

depression similar to that seen in 1974-75. The tanker market has also been weak. He sees little prospect of recovery this year in bulk dry cargo or tanker markets...

Table with 2 columns: 1982 and 1981. Rows include Capital and reserves, Subordinated debentures, Total shareholders' interest, Current and deposit accounts, Other liabilities, Total liabilities, Cash, money at call and short notice, CD's, deposits with banks, Short and medium term loans and advances, Other assets, Total assets, Profit before taxation, Profit after taxation.

Mahindra and Mahindra lifts earnings and payout

BY R. C. MURPHY IN BOMBAY

MAHINDRA AND MAHINDRA has registered a 23.5 per cent increase in net profits for 1981 despite inflationary pressures and stiff competition, and has lifted its dividend from 18 per cent to 20 per cent...

Itaú Banco Itaú S.A. U.S. \$70,000,000 Financing under Resolution 63. LEAD MANAGERS: CITICORP INTERNATIONAL GROUP, THE KYOWA BANK, LTD., BANCO INTERNACIONAL DE COLOMBIA. LIBRA BANK LIMITED, BANCO TOTTA & AÇORES, BANCA CATALANA S.A. MANAGERS: SECURITY PACIFIC BANK, THE ROYAL BANK OF CANADA INTERNATIONAL LIMITED, MANUFACTURERS NATIONAL BANK OF DETROIT. CO-MANAGERS: SPAREBANKEN OSLO AKERSHUS, BANCO DE SANTIAGO. FUNDS PROVIDED BY: THE KYOWA BANK, LTD., THE ROYAL BANK OF CANADA INTERNATIONAL LIMITED, BANK OF NEW SOUTH WALES, SUN BANK N.A., BANCO DE SANTIAGO, BANCO CAFETERO, S.A., HILL SAMUEL & CO. LIMITED, BANCO AMBROSIANO OVERSEAS LIMITED, BANK LEUMI LE ISRAEL GROUP, FIRST NATIONAL BANK IN ST. LOUIS, TAT LEE BANK LIMITED, SINGAPORE. LIBRA BANK LIMITED AGENT. NOVEMBER 26, 1981

Morgan Grenfell & CO. LIMITED. 23 Great Winchester Street, London EC2P 2AX. Morgan Grenfell have received the Queen's Award for Export Achievement 1982. Having previously received the Queen's Award in 1975, we are honoured to have achieved this distinction once again. We wish to thank all our clients and staff for making this Award possible.

NEW ISSUE. The Notes have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States of America or to nationals or residents thereof. APRIL 1982. U.S. \$100,000,000. GMAC Overseas Finance Corporation N.V. (Incorporated with limited liability in the Netherlands Antilles). Retractable Notes Due 1st April, 1997. Unconditionally guaranteed as to payment of principal and interest by General Motors Acceptance Corporation (Incorporated in the State of New York). Credit Suisse First Boston Limited. Banque Bruxelles Lambert S.A., Crédit Lyonnais, Deutsche Bank Aktiengesellschaft, Kidder, Peabody International Limited, Morgan Stanley International, Orion Royal Bank Limited, Salomon Brothers International, J. Henry Schroder Wagg & Co. Limited, Swiss Bank Corporation International Limited, Union Bank of Switzerland (Securities) Limited, Yamaichi International (Europe) Limited. List of banks: Algemeen Bank Nederland N.V., Anro International, Arnold and S. Blochroeder, Inc., Banco Comercial Italiano, Banca del Gottardo, Banco di Roma, Bank of America International, The Bank of Bermuda, Ltd., Bank für Gemeinwirtschaft, Bank Gutzwiller, Metz, Bagnères (Overseas), Bank Leu-Internationale Ltd., Bank Leu-Israël Group, Bank Mees & Hope NV, Bank of Tokyo International, Bankhaus Gehrder Reformann, Banque Arabe et Internationale d'Investissement (B.A.I.I.), Banque Française de Commerce Extérieur, Banque Générale de Luxembourg S.A., Banque de l'Indochine et de Suez, Banque Internationale à Luxembourg S.A., Banque Louis-Dreyfus, Banque Nationale de Paris, Banque de Neufize, Schlimberger, Mallet, Banque de Paris et des Pays-Bas, Banque Privée de Gestion Financière, Banque de l'Union Européenne, Banque Worms, Bergr Brothers & Co., Bayerische Hypothek- und Wechsel-Bank, Bayerische Landesbank Girozentrale, Bayerische Vereinsbank, Baw, Stearns & Co., Joh. Berenberg, Gossler & Co., Bergen Bank, Berliner Bank, Berliner Handels- und Frankfurter Bank, Blyth Eastman Payne Webber, K.S.T. Uilshuisman, Cazenove & Co., Chase Manhattan, Chemical Bank International, Christiani Bank og Kreditkasse, CIBC, Caden Bank, Commercial Bank, Compagnie de Banque et d'Investissements, CBI, Continental Illinois, Copenhagen Handelsbank A/S, Crédit Commercial de France, Crédit Industriel et Commercial, Crédit du Nord, Crédit Suisse First Boston (Asia), Creditanstalt-Bankverein, Dai-ichi Kangyo International, Daiwa Europe, Deirbeck & Co., Deutsche Girozentrale, Deutsche Kommunalbank, DGB Bank, Dillon Read Overseas Corporation, Dominion Securities Asset, Dresdner Bank, Deutsche Bundesbank, Dresdel Bankham Lambert, Effectenbank-Warburg, Eurocommerz, European Banking Company, Fuji International Finance, Genossenschaftliche Zentralbank AG, Gifu International, Girozentrale und Bank für Österreichischen Sparkassen, Goldman Sachs International Corp., Hambros Bank, Handelsbank N.V. (Overseas), Handelsbank, Hill Samuel & Co., The Hongkong Bank Group, E. F. Hutton International Inc., H.B.J. International, Kansai-Oriental-Bank, Lazard Frères et Co., Lehman Brothers Kuhn Loeb International, Inc., LTCB International, Manufacturers Hanover, Merrill Lynch International & Co., E. Metzger, Peel, Sole & Co., Mitsubishi Bank (Europe) S.A., Samuel Montagu & Co., Morgan Grenfell & Co., The Nikko Securities Co. (Europe) Ltd., Nomura International, Norddeutsche Landesbank, Norddeutsche Landesbank, Österreichische Landesbank, Pictet, Haldimann & Pictet N.V., Privatbanken A/S, Rabobank Nederland, L. F. Reuschel, Unterberg, Towbin, Sberbank International Societas, Sberbank, Schröder, Millicomeyer, Hengst & Co., Standardbank Handelsbank, Smith Barney, Harris Upham & Co., Société Générale, Société Générale de Banque S.A., Société Générale de Banque, Struss, Turndorf & Co., Svenska Handelsbanken, Union Bank of Finland Ltd., Verband Schweizerischer Kantonalbanken, Veritas und Westbank, J. Vostel & Co., M. M. Warburg-Deichmann, Wirtz & Co., S. C. Warburg & Co. Ltd., Westdeutsche Landesbank Girozentrale, Wood Gundy

Companies and Markets

WORLD STOCK MARKETS

Dow off 1.14 at mid-session

NEW YORK

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

NEW YORK

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

Table of New York stock market data including various company names and their stock prices.

STOCK PRICES remained easier at mid-session, reflecting market concern over the Falklands crisis and over negotiations between the White House and Congress on a Federal Budget compromise.

The Dow Jones Industrial average was off 1.14 at 2,449.90 on volume of 39.07 million shares (43.5M).

The NYSE All Common Index was 20 cents lower at 967. Analysts said the market's decline was moderated by a drop in the Fed funds overnight rate to 1 1/2 per cent from 1 3/4 per cent.

Utility and other interest-sensitive stocks were steadier. A strengthening yen also caused gains in the Japanese stocks, with Matsushita up 2 1/2 to 5,890.

Active Citibank rose 1/2 to 82 1/2 and Diebold jumped 3/4 to 80 1/2. Both reported higher earnings.

STOCK PRICES were lower at mid-session. The Composite Index eased 3.3 points to 1,603.3 on volume of 1.2m shares.

Cominco, of CS40, reported a first-quarter loss of \$2.4 million, compared to an 84c profit in the same period a year ago.

Northern Telecom, unchanged at CS44, said its first-quarter earnings were higher but it had seen some signs of weakness in its business.

Among the bigger changes, BHP fell CS1 1/2 to CS19.70. Financial trust CS1 to CS19. Point Mines fell CS1 1/2 to CS33.

Closing prices for North America were not available for this edition.

STOCK PRICES were mixed in moderate trading with no clear trend affecting the market.

In mixed Foods, Bega's Say fell FF 5 to FF 210 while in Motors Valeo declined FF 3 to FF 237.

In mixed Electricals, Matra fell FF 42 to FF 1,280. In heavy machinery, Renault rose FF 16 to FF 310.

Foreigners fell, with the exception of Japanese which were firm.

STOCK PRICES closed mixed in nervous and volatile trading, with losses outnumbering gains on depressing domestic political uncertainties.

Banks, Insurances and Financials tended easier, with Bestlog losing L6 at L172. Generali lost L1,000 at L14,300 and Mediobanca 1,500 down at L12,500.

Centralbank gained L16 against the trend. In Industrials, Olivetti, Miralanza, Italgas, Italcementi and Mondadori lost ground but Fiat, both Fiatris and Selenia, were held early gains while Mediobanca closed fractionally firmer at L12,550 (L127).

STOCK PRICES were mixed in moderate trading with no clear trend affecting the market.

In mixed Foods, Bega's Say fell FF 5 to FF 210 while in Motors Valeo declined FF 3 to FF 237.

In mixed Electricals, Matra fell FF 42 to FF 1,280. In heavy machinery, Renault rose FF 16 to FF 310.

Foreigners fell, with the exception of Japanese which were firm.

STOCK PRICES closed mixed in nervous and volatile trading, with losses outnumbering gains on depressing domestic political uncertainties.

INDICES

Table of various stock indices including Dow Jones, NYSE, and others.

Table of various stock indices including Dow Jones, NYSE, and others.

Table of various stock indices including Dow Jones, NYSE, and others.

Table of various stock indices including Dow Jones, NYSE, and others.

Table of various stock indices including Dow Jones, NYSE, and others.

Table of various stock indices including Dow Jones, NYSE, and others.

Table of various stock indices including Dow Jones, NYSE, and others.

Table of various stock indices including Dow Jones, NYSE, and others.

Table of various stock indices including Dow Jones, NYSE, and others.

Table of various stock indices including Dow Jones, NYSE, and others.

Table of various stock indices including Dow Jones, NYSE, and others.

Financial Rand US\$0.77 (Discount of 18 1/2%)

Companies and Markets

LONDON STOCK EXCHANGE

Gilts and equities firm again but close below best awaiting developments on Falkland Islands dispute

Account Dealing Dates Option First Declared Last Account Dealings Dates...

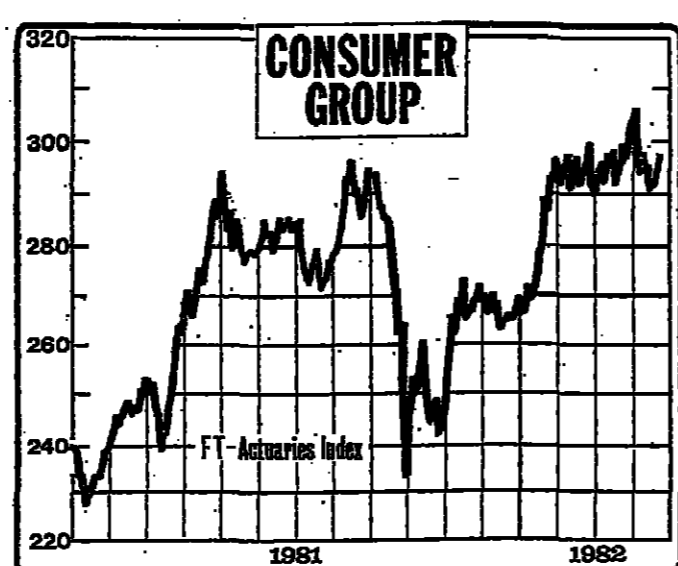
The overnight signs of new-found confidence in London stock markets tended to fade as yesterday's trading session progressed.

An air of uncertainty prevailed at the opening following the cool reception given to Argentina's latest peace plan...

Overall, trading conditions remained quiet but selective support was also forthcoming for secondary equities...

Discount Houses advanced strongly in sympathy with firm gilts. Union jumped 20 to 430p...

Insurance contributed to the firm trend. Hambro Life were active and 9 higher at 294p...



while Stewart Wrightson rose 8 to 294p as did Willis Faber, 465p. Royal featured Composites with an improvement to 340p...

The group's £250m South African turbine generator contract induced fresh support for GEC...

Low dipped to 186p before closing a net 2 cheaper at 188p on the one-for-three rights issue proposal at 145p...

British Petroleum touched 302p before drifting off to close unchanged at 300p. Elsewhere, Ultramar put on 14 to 405p...

General and Commercial Investment Trust the subject of an agreed offer from Refuge Assurance...

The miscellaneous industrial leaders extended Monday's late rally pending the next moves in the Falkland Islands crisis.

Gold down again Heavy losses in the bullion price and gold shares in overnight American markets...

Heavyweights fell by up to 1/2 in Bufiles, 1/4, while losses of 3 were common to Randfontein, 2 1/2, and Western Deep, 1 1/2...

RECENT ISSUES

Table with columns: Issue, Price, Amount, Date, High, Low, Stock, etc. Lists various recent issues and their market performance.

FIXED INTEREST STOCKS

Table with columns: Issue, Price, Amount, Date, High, Low, Stock, etc. Lists fixed interest stocks and their market performance.

"RIGHTS" OFFERS

Table with columns: Issue, Price, Amount, Date, High, Low, Stock, etc. Lists rights offers and their market performance.

ACTIVE STOCKS

Table with columns: Stock, Price, Day's change, Stock, Price, Day's change. Lists active stocks and their daily price movements.

MONDAY'S ACTIVE STOCKS

Table with columns: Stock, Price, Day's change, Stock, Price, Day's change. Lists Monday's active stocks and their daily price movements.

RISES AND FALLS YESTERDAY

Table with columns: British Falls, Same, Dips, Rises, Falls, Same. Lists rises and falls from the previous day.

FINANCIAL TIMES STOCK INDICES Table with columns: Index, April 20, April 19, April 18, April 17, April 16, April 15, April 14, April 13, April 12, April 11, April 10, April 9, April 8, April 7, April 6, April 5, April 4, April 3, April 2, April 1, A year ago.

10 am 558.8, 11 am 552.8, Noon 554.4, 1 pm 565.0, 2 pm 585.0, 3 pm 583.8.

HIGHS AND LOWS S.E. ACTIVITY Table with columns: 1982 High, 1982 Low, Since Completion High, Since Completion Low, April 19, April 18.

Proceedings in Stores were featured by newsgroups John Menzies which advanced 17 to 353p in active trading...

Elsewhere, Harris Queensway attracted strong support awaiting today's preliminary results...

Mr Peter N. Davies will retire from the board of ALLIED BAKERIES, of which he is chairman and chief executive...

Mr J. H. Gara becomes president of the CHARTERED INSTITUTION OF BUILDING SERVICES on April 22.

Mr Malcolm Brown has been appointed media director of CHARLES BARKER SCOTLAND, part of the Charles Barker group.

Mr A. B. Sanders, marketing director of SMITH KLINE & FRENCH LABORATORIES, has been elected to the board.

Mr J. H. Gara becomes president of the CHARTERED INSTITUTION OF BUILDING SERVICES on April 22.

Mr Malcolm Brown has been appointed media director of CHARLES BARKER SCOTLAND, part of the Charles Barker group.

Mr A. B. Sanders, marketing director of SMITH KLINE & FRENCH LABORATORIES, has been elected to the board.

CONTRACTS £7.6m work for Haigh & Ringrose

The Richardson Westgarth Group subsidiary HAIGH AND RINGROSE has been awarded contracts worth £7.6m.

The company has also been awarded the energy conservation instrumentation contract by Humphrey and Glasgow at BP Grangemouth.

APPOINTMENTS Managing director at RHP Bearings

Mr Brian Crosby is to join RHP BEARINGS as managing director. He will also be appointed to the board of the parent company RHP Group.

Mr Peter N. Davies will retire from the board of ALLIED BAKERIES, of which he is chairman and chief executive.

Mr J. H. Gara becomes president of the CHARTERED INSTITUTION OF BUILDING SERVICES on April 22.

Mr Malcolm Brown has been appointed media director of CHARLES BARKER SCOTLAND, part of the Charles Barker group.

Mr A. B. Sanders, marketing director of SMITH KLINE & FRENCH LABORATORIES, has been elected to the board.

NEW HIGHS AND LOWS FOR 1982

Table listing new highs and lows for 1982 across various sectors like Chemicals, Textiles, and Engineering.

FT-ACTUARIES SHARE INDICES

Table showing FT-Actuaries Share Indices for various equity groups and sub-sections, including Capital Groups, Financial Index, and Property.

We are pleased to announce the formation of A.G. BECKER COMMODITIES LIMITED

Martin T. Geldart, Managing Director. An affiliate of A.G. Becker International Limited. Europe House, The World Trade Centre, London E19AA.

OPTIONS

First Last Last For Deal- Deal Declared Settlements 16th ment April 5 April 26 July 15 July 26 April 26 May 7 July 29 Aug 9 May 10 May 31 Aug 12 Aug 23 For rate indications see end of

FIXED INTEREST

Table showing Fixed Interest rates for various maturities and types of securities, including British Government and Corporate Bonds.

£ & \$ easier

Sterling and the dollar weakened on nervousness about the Falkland Islands dispute and the downward trend in U.S. interest rates.

The lira lost ground in the European Monetary System as a result of Italy's political crisis, and the French franc declined as French interest rates continued to ease.

STERLING - Trade-weighted index (Bank of England) 89.8 against 89.3 at noon, 90.0 in the morning, 89.9 at the previous close, and 87.6 six months ago.

DOLLAR - Trade-weighted index 115.2 against 115.9 on Monday, and 108.3 six months ago. Three-month Treasury bills 14.35 per cent (13.94 per cent six months ago).

D-MARK - EMS member (strongest). Trade-weighted index 123.3 against 123.1 on Monday, and 124.1 six months ago. Three-month interbank 9.25 per cent (11.57 per cent six months ago).

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, ECU central rate, % change from central rate, % change from divergence limit. Includes rows for Belgian Franc, Danish Krone, German D-Mark, French Franc, Dutch Guilder, Irish Punt, Italian Lira.

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

Table with columns: Currency, Pound Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc.

FT LONDON INTERBANK FIXING (11.00 a.m. APRIL 20)

Table with columns: Bid, Offer, 3 months U.S. dollars, 6 months U.S. dollars.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns: April 20, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-Mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Krone.

MONEY MARKETS

Further fall in London rates

Interest rates continued to ease in the London money market yesterday on hopes of a bloodless conclusion to the Falkland Islands crisis.

In the morning the Bank of England forecast a credit shortage of £300m. The main factors were expected to be: bills maturing in official hands - £75m; Exchange transactions - £100m; and bank balances below target - £145m.

Before lunch the authorities offered £22m of bills, made up of £4m bank bills in band 1 (up to 14 days maturity) at 13 1/2 per cent, £8m bank bills in band 2 (15-34 days) at 13 per cent, and £10m bank bills in band 3 (34-63 days) at 12 1/2 per cent.

NEW YORK

Table with columns: Prime rate, Fed. funds, Treasury bills (13-week), Treasury bills (28-week).

GERMANY

Table with columns: Special Lombard, Overnight rate, One month, Three months, Six months.

FRANCE

Table with columns: Intervention rate, Overnight rate, One month, Three months, Six months.

JAPAN

Table with columns: Call rate, Discount (unconditional), Bill discount (three-month).

Improved against most members of the EMS at the Frankfurt fixing. It was unchanged against the Irish punt and lost ground to only the Danish krone.

FRENCH FRANC - EMS member (central position). Trade-weighted index 78.7 against 78.5 on Monday, and 82.7 six months ago.

DUTCH GUILDER - EMS member (third strongest). Trade-weighted index 114.3 against 113.5 on Monday, and 114.8 six months ago.

Other currencies: Greek Drachma, Hong Kong Dollar, Irish Punt, Italian Lira, Japanese Yen, New Zealand Dollar, Singapore Dollar, South African Rand, U.A.E. Dirham.

OTHER CURRENCIES

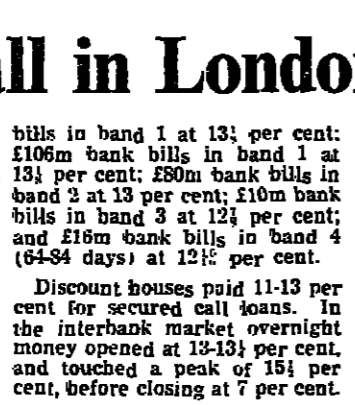
Table with columns: Currency, Bank of England Index, Morgan Guaranty Index, % change from Bank of England Index, % change from Morgan Guaranty Index.

EUROCURRENCIES

Rates ease

International interest rates followed Eurodollars down yesterday, although there were exceptions, notably the lira, where the growing political crisis in Italy, led to a firming of Euro-lira rates.

STERLING



LONDON MONEY RATES

Table with columns: April 20, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-Mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Krone.

NEW YORK

Table with columns: Prime rate, Fed. funds, Treasury bills (13-week), Treasury bills (28-week).

GERMANY

Table with columns: Special Lombard, Overnight rate, One month, Three months, Six months.

FRANCE

Table with columns: Intervention rate, Overnight rate, One month, Three months, Six months.

JAPAN

Table with columns: Call rate, Discount (unconditional), Bill discount (three-month).

EUROCURRENCIES

Local authorities and finance houses seven days' notice, others seven days fixed. Long-term local authority mortgage rates normally three years 14 1/2 per cent, four years 16 1/2 per cent, five years 18 1/2 per cent.

THE POUND SPOT AND FORWARD

Table with columns: April 20, Day's spread, Close, One month, % Three months, % Six months.

THE DOLLAR SPOT AND FORWARD

Table with columns: April 20, Day's spread, Close, One month, % Three months, % Six months.

CURRENCY MOVEMENTS

Table with columns: April 20, Bank of England Index, Morgan Guaranty Index, % change from Bank of England Index, % change from Morgan Guaranty Index.

CURRENCY RATES

Table with columns: April 19, Bank Special Rate, European Currency Unit, % change from Bank Special Rate, % change from European Currency Unit.

OTHER CURRENCIES

Table with columns: Currency, Bank of England Index, Morgan Guaranty Index, % change from Bank of England Index, % change from Morgan Guaranty Index.

FT LONDON INTERBANK FIXING (11.00 a.m. APRIL 20)

Table with columns: Bid, Offer, 3 months U.S. dollars, 6 months U.S. dollars.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns: April 20, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-Mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Krone.

MONEY MARKETS

Further fall in London rates

Interest rates continued to ease in the London money market yesterday on hopes of a bloodless conclusion to the Falkland Islands crisis.

In the morning the Bank of England forecast a credit shortage of £300m. The main factors were expected to be: bills maturing in official hands - £75m; Exchange transactions - £100m; and bank balances below target - £145m.

NEW YORK

Table with columns: Prime rate, Fed. funds, Treasury bills (13-week), Treasury bills (28-week).

GERMANY

Table with columns: Special Lombard, Overnight rate, One month, Three months, Six months.

FRANCE

Table with columns: Intervention rate, Overnight rate, One month, Three months, Six months.

JAPAN

Table with columns: Call rate, Discount (unconditional), Bill discount (three-month).

EUROCURRENCIES

Local authorities and finance houses seven days' notice, others seven days fixed. Long-term local authority mortgage rates normally three years 14 1/2 per cent, four years 16 1/2 per cent, five years 18 1/2 per cent.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS

Large table listing various authorized trusts and their details, including names, addresses, and contact information.

Prices are in pence unless otherwise indicated and are subject to change without notice. All prices are subject to the usual conditions of sale.

INSURANCES

Table of insurance companies and their services, including Abbey Life Assurance Co. Ltd., ABEV Life Assurance Ltd., and various other providers.

INSURANCE & OVERSEAS MANAGED FUNDS

Main table listing various insurance and managed funds, including Phoenix Assurance Co. Ltd., Sun Alliance Insurance Group, and numerous international funds.

Table of international and specialized funds, including Overseas General Insurance Co., Overseas Investment Funds, and various global equity and bond funds.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including various international equity and bond funds.

NOTES: Prices are in pence unless otherwise indicated and those denominated in dollars refer to the U.S. dollar.

Industrial & Commercial Advertising
 Contact
LANGFORD-ALEXANDER ADVERTISING
 6, George Road, Edgbaston
 Birmingham B15 1NP
021 455 9696

FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

HOTELS AND CATERERS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

INDUSTRIALS (Misc.)

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

ENGINEERING—Continued

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

DRAPERY AND STORES

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

ELECTRICALS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

BANKS & H.P.—Cont.

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

BEERS, WINES AND SPIRITS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

BUILDING INDUSTRY, TIMBER AND ROADS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

CHEMICALS, PLASTICS—Cont.

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

ENGINEERING—Continued

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

FINANCIAL

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

LOANS—Continued

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

FOREIGN BONDS & RAILS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

AMERICANS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

BRITISH FUNDS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

SHORTS (Lives up to Five Years)

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

Five to Fifteen Years

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

Over Fifteen Years

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

Undated

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

Index-Linked & Variable Rate

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

CORPORATION LOANS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

COMMONWEALTH AND AFRICAN LOANS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

Company Search Service
01-236 9502

Stop wasting valuable time waiting for files at Companies House.

Call Annette Walker to order your Company Reports.

Charges quoted below include paper copies of Documents (irrespective of length of Report) and postage.

LATEST ACCOUNTS and ANNUAL RETURN £10.00 + VAT
FULL SEARCH £15.00 + VAT

as above + Certificate of Incorporation
 + Name Changes
 + Memorandum of Assoc. (1st page)
 + Mortgages etc.

MICROFICHE £5.50 + VAT
 (includes all documents filed)

To order your reports simply call Annette Walker on 01-236 9502.

N.B. Companies registered in Scotland take 2-3 days.

FINANCIAL TIMES
 BUSINESS INFORMATION SERVICE

FOOD, GROCERIES, ETC.

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2

ENGINEERING MACHINE TOOLS

High	Low	Stock	Price	%	High	Low	Stock	Price	%
176	174	Borden's M. Sp.	188	+2	80	78	24	2.10	+2
175	174	Barrow's M. Sp.	188	+2	80	78	24	2.10	+2
174	173								

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock price, price change, and volume.

LEISURE—Continued

Table of leisure stocks including companies like British Airways, British Telecom, and British Gas, with columns for stock price, price change, and volume.

PROPERTY—Continued

Table of property stocks including companies like British Land, Granada, and News International, with columns for stock price, price change, and volume.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including various funds like British American, British Overseas, and British World, with columns for stock price, price change, and volume.

OIL AND GAS—Continued

Table of oil and gas stocks including companies like British Petroleum, Shell, and Esso, with columns for stock price, price change, and volume.

International Financier DAIWA SECURITIES logo and contact information.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Coal, with columns for stock price, price change, and volume.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Rover, Jaguar, and British Aerospace, with columns for stock price, price change, and volume.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like News International, Newsprint, and Newsprint, with columns for stock price, price change, and volume.

PROPERTY

Table of property stocks including companies like British Land, Granada, and News International, with columns for stock price, price change, and volume.

SHIPPING

Table of shipping stocks including companies like British Overseas Airways, British Airways, and British Airports, with columns for stock price, price change, and volume.

SHOES AND LEATHERS

Table of shoes and leather stocks including companies like British Leather, British Shoes, and British Leather, with columns for stock price, price change, and volume.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo American, De Beers, and Anglo Coal, with columns for stock price, price change, and volume.

TEXTILES

Table of textile stocks including companies like British Textiles, British Textiles, and British Textiles, with columns for stock price, price change, and volume.

TOBACCO

Table of tobacco stocks including companies like British American Tobacco, British American Tobacco, and British American Tobacco, with columns for stock price, price change, and volume.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including various funds and companies, with columns for stock price, price change, and volume.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like British Overseas Airways, British Airways, and British Airports, with columns for stock price, price change, and volume.

RUBBERS AND SISALS

Table of rubber and sisal stocks including companies like British Rubber, British Rubber, and British Rubber, with columns for stock price, price change, and volume.

TEAS

Table of tea stocks including companies like British Tea, British Tea, and British Tea, with columns for stock price, price change, and volume.

Central African

Table of Central African stocks including companies like Anglo American, De Beers, and Anglo Coal, with columns for stock price, price change, and volume.

Australian

Table of Australian stocks including companies like Anglo American, De Beers, and Anglo Coal, with columns for stock price, price change, and volume.

NOTES

Notes section containing various financial notices, company announcements, and market updates.

REGIONAL MARKETS

Table of regional market data including prices for various commodities and currencies.

OPTIONS

Table of options data including prices for various call and put options.

Wallis For Construction 01-464 3377

Tarmac Construction Building Management Tel 0902 22431

Queen's Awards show tenacity of major exporters

COMPUTER systems, aero-planes, diesel engines, hops and flavours and fragrances figure among the wide variety of products made by companies winning this year's 91 Queen's Awards for Export...

(Metals) opened shipping depots at 10 ports and built up exports from £2.5m in 1976 to £20m last year. Military equipment suppliers, including British Aerospace, Alvin and Richard Unwin, are prominent among the winners...

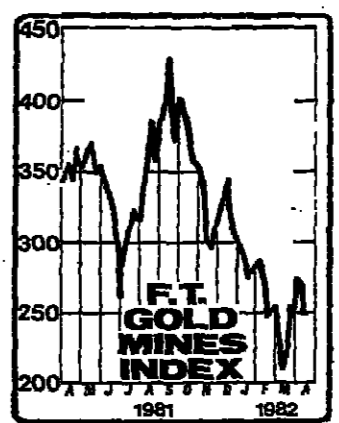
sensor, is a component in another, the fuel efficiency monitor developed by Neotronics. Two awards relate to aero engines. Rolls-Royce win one for improving the fuel economy on its RB211-524 engines...

THE LEX COLUMN

No accounting for the treasurer

Monday's official figures on company finances carried a gaping hole. £2.2bn wide in the last quarter of 1981, between corporate cash flows and corporate borrowing...

Index rose 4.5 to 562.6



matched in the second half and the unbroken profits record may go by the board this year.

Aerospace profits are not being affected by the downturn of orders, while the slowing down of the South African economy could weaken the financial picture...

Docks Board

A swing from pre-tax profits of £1.5m to a loss of £10.3m might be expected to dampen aspirations for flotation. But the British Transport Docks Board remains confident that it will be offered to the public later in the year...

Receivers in at Agemaspark

BY ANDREW TAYLOR

AGEMASPARK, the high technology precision engineering company and holder of the Queen's Award for Exports, has been placed in the hands of the receivers.

The company suffered losses of £1.5m in 1981, compared with pre-tax profits of £243,000 in 1979. Turnover for the year was £3.2m. The sharp fall was because of the recession within the British machine tool industry...

The company suffered losses of £1.5m in 1981, compared with pre-tax profits of £243,000 in 1979. Turnover for the year was £3.2m. The sharp fall was because of the recession within the British machine tool industry...

The receivers are Mr Bernard Phillips and Mr Peter Phillips, of Bernard Phillips and Co, who will continue to run Agemaspark as a going concern. They say, however, that the business must be sold in the next three weeks...

Flexibility call by Fed president

By Stewart Fleming in Bonn

THE DECLINE in world oil prices and the sharp reduction expected in the current account surpluses of the members of the Organisation of Petroleum Exporting Countries is allowing industrial countries to "breathe a little easier" and be more flexible in economic policy...

BL reduces Mini Metro output

BY LORNE BARLING

BL IS TO reduce output of Mini Metros at its Longbridge plant and cut the workforce by a further 500.

BL maintains that the recent overproduction has been due to a higher level of output than expected because of improved efficiency, and that sales are continuing at a high level.

seeking an additional 500 redundancies because it wished to maintain 98 per cent efficiency. The redundancies would be voluntary "if possible".

for his published statements on safety standards, said to be damaging to BL. And, Mr Brian Chambers, the AUEW's senior steward, has been reprimanded for lateness and absenteeism.

Halewood Escort production halted again

BY OUR LABOUR STAFF

ESCORT car production at the £550m Ford plant at Halewood, was at a standstill yesterday for the second day running.

maintenance areas and transmission plant. Stockpiling cannot continue for long, and further lay-offs may become inevitable.

The dispute has been simmering for nearly a fortnight. According to Mr Steve Broadhead, body plant convenor, "two groups of employees are laying claim to the same job".

close a 1981 profit of about £100m. Another Ford convenor, Mrs Rita Gorostiza, said the specific figure should be deleted in favour of a more loose, but "substantial" claim.

Falklands

settlement a sizeable group of Tory MPs is now reconciled to the use of armed force to expel the Argentines.

British Transport docks 'on the road to recovery'

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE British Transport Docks Board, due for partial privatisation later this year, slid further into the red in 1981 but returned to profit in the first quarter of 1982 and says it is "firmly on the road to recovery".

Continued from Page 1 Acclaim

Japanese products," he said, adding that the "Triumph Acclaim is one of the cases where we are most concerned about".

At a Turin Motor Show Press conference Sig Ghidella indicated that Fiat believed the "norma" for the European content of a car, before it could be sold as an EEC product, should be 80 per cent.

NEWS REVIEW

BUSINESS £2m Network Order from British Telecom

Ferranti Computer Systems has won orders totalling over £2 million, from British Telecom to supply two Argus computer-based PVT controller networks for use in the Telecoms On-Line Data (TOLD) and the new Mechanical Order Handling (MOH) systems.

Further GTE link Ferranti and General Telephone & Electronics Corporation (GTE) announce a new marketing agreement following the establishment five months ago of the joint venture company, Ferranti GTE Ltd.

Briefly... A precision COM plover, EP340, has been ordered by Quarex Design & Development Ltd from Ferranti Cetec Graphics.

AVIONICS Ferranti Queen's Awards

The Queen's Award for Export has been won by the Navigation Systems Department of Ferranti plc, Edinburgh for outstanding export performance during the past three years.

MICROELECTRONICS Better Gain Control

Thought to be the world's first temperature independent gain control element using thick film microcircuitry, the new Ferranti FER 225 has recently been introduced. It provides constant performance in radar and communications IF and RF amplifiers irrespective of ambient temperature.

The good news is FERRANTI Selling technology

Weather

UK TODAY MAINLY dry and sunny. Light drizzle in the north. London, England: F 5-11. Dry, sunny periods with some cloud. Max. 15C to 17C (59F to 63F).

Table with 3 columns: City, Y'day, Y'day. Lists weather for various cities like Algeciras, Algiers, Athens, Bahrain, Beirut, Belfast, Belgrade, Berlin, Biarritz, Birmingham, Blackburn, Bordeaux, Boulogne, Bristol, Brussels, Budapest, Cairo, Cardiff, Casablanca, Cape Town, Chicago, Cologne, Conango, Corfu, Denver, Dublin, Edinburgh, Faro, Ferrara, Frankfurt, Funchal, Geneva, Glasgow, Garmisch, Harbin, Hanoi, Hong Kong, Innsbruck, Inverness, Istanbul, Jersey, Lima, Lisbon, Lucerne, London, Lyons, Madrid, Manila, Mexico City, Milan, Moscow, Munich, Naples, Nicosia, Oporto, Oslo, Paris, Perth, Prague, Rome, Rotterdam, Salzburg, Seville, Singapore, Sofia, Stockholm, Strasbourg, Sydney, Taipei, Tangier, Teheran, Toronto, Tunis, Valencia, Vienna, Warsaw, Zurich.

Reproduction of the contents of this newspaper in any manner is not permitted without prior consent of the publishers...